



**THE INSTITUTE OF CHARTERED  
ACCOUNTANTS OF NIGERIA**  
(Established by Act of Parliament No. 15 of 1965)



**2021**

**ANNUAL REPORT & AUDITED  
FINANCIAL STATEMENTS**



2021

ANNUAL REPORT & AUDITED  
FINANCIAL STATEMENTS

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## VISION STATEMENT

*To be a leading global professional body*

## MISSION STATEMENT

*To produce world-class Chartered Accountants, regulate and continuously enhance their ethical standards and technical competence in the public interest*

**THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NIGERIA**

(Established by Act of Parliament No. 15 of 1965)

## 57TH ANNUAL GENERAL MEETING

NOTICE is hereby given that the 57th Annual General meeting of The Institute of Chartered Accountants of Nigeria will hold at the ICAN Centre, Plot 12, Kofo Kasumu Street, Lakeview Estate, Amuwo Odofin, Lagos on Friday, May 27th, 2022 at 11.00am to transact the following businesses:

### AGENDA

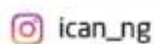
#### Ordinary Business

1. To adopt the Minutes of the Annual General Meeting held on May 28, 2021
2. To receive the Annual Report of Council, Financial Statements for the year ended December 31, 2021 and the External Auditors' Report thereon.
3. To appoint the Auditors and authorize Council to fix their remuneration.
4. To elect Members of the Governing Council



By Order of Council

Dated this 6th Day of May, 2022

**Ahmed M. Kumshe (Prof), FCA**  
Registrar/Chief Executive

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## LIST OF OFFICERS & COUNCIL MEMBERS FOR 2021/2022

### PRESIDENT

Comfort Olujumoke EYITAYO (Mrs), CFA, CFE, MNIM, mni, FCA

### VICE PRESIDENT

Tijjani Musa ISA (Mallam), BSc, M.IoD, FCA

### 1ST DEPUTY VICE PRESIDENT

Innocent OKWUOSA (Dr) BSc, MSc, PhD, FCIB, FCA

### 2ND DEPUTY VICE PRESIDENT

Haruna Nma YAHAYA (Mallam), BSc, MBA, ANIM, mni, FCA

### IMMEDIATE PAST PRESIDENT

Onome Joy ADEWUYI (Dame), BSc, MSc, ACPIN, FCIB, FCA

### HONORARY TREASURER

Oluwatobi Ayodele ABIOLA, HND, BSc, FCA

### MEMBERS

Abubakar I. ADAMU (Air Vice Marshal), HND, BSc, MSS, mni, FCA

Titilola A. N. AKIBAYO (Mrs), MBA, FCTI, FCA

Oyemolu C. O. AKINSULIRE (Chief), MSc, MBA, FNIM, FCA

Davidson C. S. ALARIBE (Chief), MA, CFA, MNIM, FCA

Ezekiel Ayebantoyekiri ANAGHA, FCA

Chibuzor Noel ANYANECHI, BSc, MBA, FCA

Adedeji Abiodun AWOBOTU (Hon), M.IoD, FCA

Matthias Josiah DAFUR, FCA

Michael Foluso DAUDU, FCA

Samson Adewale DISU (Rev.), BSc, MSc, CFA, FCTI, FCA

Jude Sunny EGBO, MBA, ACTI, MNIM, FCA

Omehe Gaddafi P. EKHORAGBON, HND, FCA

Muhammad NASIRU FCA

Njum Nnennaya UMA-ONYEMENAM, FCA

Oladele Nuraini OLADIPO, FCA

Sylvester NWANNA, PGDE, MSc, MBA, MCIM, FCA

Seun ODERINDE, FCA

Ngozi Monica OKONKWO (Lady), MSc, ACIB, FCA

Francis Chavwuko OKORO, FCA

Jamiu Adeyemi OLAKISAN, HND, BSc, ACS, FCA

Tajudeen Adewale OLAYINKA, BSc, MBF, FCA

Etofolam F. OSUJI (Dr.), MSc, FCTI, mni, FCA

Hilda O. OZOH (Mrs), MBA, FCA

Queensley Sofuratu SEGHSIME (Mrs.), MBA, mni, FCA

### REGISTRAR/CHIEF EXECUTIVE

Ahmed Modu KUMSHE (Prof.), FCA



## LIST OF PAST PRESIDENTS

### THE ASSOCIATION OF ACCOUNTANTS IN NIGERIA

#### (THE FORERUNNER OF THE INSTITUTE)

1960 – 1961	Akintola WILLIAMS, CBE, CFR, B.COM, FCA
1961 – 1962	Akintola WILLIAMS, CBE, CFR, B.COM, FCA
1962 – 1963	Frank Cuthbert Oladipo COKER, CFR, BCom, FCA (Deceased)
1963 – 1964	Frank Cuthbert Oladipo COKER, CFR, BCom, FCA (Deceased)
1964 – 1965	Frank Cuthbert Oladipo COKER, CFR, BCom, FCA (Deceased)

#### THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NIGERIA

1965 – 1966	Frank Cuthbert Oladipo COKER, CFR, BCom, FCA (Deceased)
1966 – 1967	Ephraim Adekunle OSINDERO, (Otunba) MON, FCA (Deceased)
1967 – 1968	Herbert Williams BOND, FCA (Deceased)
1968 – 1969	Zacchaeus Oludayo OSOSANYA, Dr, FCA (Deceased)
1969 – 1970	Alfred EHREN, FCA
1970 – 1971	Felix Bankole CARDOSO, FCA (Deceased)
1971 – 1972	Emmanuel Ayodele ODUKOYA, (Archdeacon), FCA (Deceased)
1972 – 1973	Musiliu Olaiya ANIBABA, (Chief), FCA, (Deceased)
1973 – 1974	Vincent Obajimi Adebisi OGUNBA, FCA, (Deceased)
1974 – 1975	Julius Akinyokun OWOSENI, (Chief), FCA (Deceased)
1975 – 1976	Michael Adepoju ADEYEMO (Prof), MSc, (ECONS), FCA, (Deceased)
1976 – 1977	Cecil Oyeniya Olurotimi OYEDIRAN, BSc, (ECONS), MFR, FCA
1977 – 1978	Etubom Anthony Asuquo ANI Sir, MON, OFR, DSC, (HC), FCA
1978 – 1979	Arthur Christopher Izuegbunam MBANEFO, (Amb, Chief), (ODU III), CON, MFR, FCA
1979 – 1980	Joseph Akintunde Alaba ADEBAYO, (Prince), FCA
1980 – 1981	John Adepoju BALOGUN (Sir), FCA (Deceased)
1981 – 1982	Idris Onaolapo SULAIMON, (Alhaji), FCA (Deceased)
1982 – 1983	Olusola FALEYE, (Chief), FCA (Deceased)
1983 – 1984	Dolanimi Babafemi Olabamidele OGUTUGA, FCA
1984 – 1985	Johnson Kayode Osiyemi OSINAIKE, FCA (Deceased)
1985 – 1986	Otunba Adedoyin Olayide OGUNDE, FCA (Deceased)
1986 – 1987	Samie Aremu WILLIAMS, FCA, (Deceased)
1987 – 1988	Johnson Olaobaju Olabisi OMIDIORA, (Balogun), BSc, OON, FCA (Deceased)
1988 – 1989	Ebenezer Folorunsho OKE, (Chief), BSc, FCA (Deceased)
1989 – 1990	Bola KUFORJI-OLUBI, (HH, Otunba Ayora, Dr.) MON, BSc, FCA (Deceased)
1990 – 1991	Michael Ayodeji ONI, BSc, FCA
1991 – 1992	Cornelius Oladipupo Sunday OSENI, BSc, FCA (Deceased)
1992 – 1993	Oluwole Alani ADEOSUN, (Chief, Mrs), OFR, FCA (Deceased)
1993 – 1994	Ismaila USMAN, (Mallam), FCA
1994 – 1995	Olutoyin Olusola OLAKUNRI, (Chief, Mrs.), OFR, FCA (Deceased)
1995 – 1996	Simeon Olusola OGUNTIMEHIN, (Sir), OON, FCA
1996 – 1997	Emmanuel Itoya IJEWERE, FCA
1997 – 1998	Agnes Adenike ADENIRAN, (Princess), FCA
1998 – 1999	Dr. Ike NWOKOLO, (Sir), OFR, KSC, ATII, CTA (UK), FCIT, CMC, FBR, FCA (ICAEW), FCA
1999 – 2000	Adeboye Olugboyega BADEJO (Chief), FCA
2000 – 2001	Herbert Adewole AGBEBIYI (Sir), KJW, FCA
2001 – 2002	Ugochukwu Stephen NWANKWO (Chief), MON, FCA (Deceased)
2002 – 2003	Felix Kolawole BAJOMO (Senator) (Chief), mni, FCA
2003 – 2004	Jaiye Kofolaran RANDLE, (Bashorun), OFR, CFR, FCA
2004 – 2005	Ibironke Mojisola OSIYEMI (Mrs), FCA
2005 – 2006	Abdul Lateef Adebayo OWOYEMI (Alhaji, Otunba), FCA
2006 – 2007	Catherine Ginikanwa OKPAREKE (Chief, Dr Mrs.), MBA, MNIM, mni, FCA
2007 – 2008	Adebajo Abiodun BABINGTON-ASHAYE, (Prince), FCA (Deceased)
2008 – 2009	Richard Uchechukwu UCHE, (Chief), PHD, FCA
2009 – 2010	Elizabeth Omeresan ADEGITE, (Mrs.), BSc, MBA, FCA
2010 – 2011	Sebastin Achulike OWUAMA (Major-Gen rtd.), BSc, FCA
2011 – 2012	Francis OJAIDE (Professor) OON, MSc, PhD, FCA
2012 – 2013	Adedoyin Idowu OWOLABI, BSc, MILR, MNIM, FCA
2013 – 2014	Kabir Alkali MOHAMMED (Alhaji) MFR, FCIS, CGMA, mni, FCA
2014 – 2015	Chidi Onyeukwu AJAEGBU, MBF, FCS, FCA
2015 – 2016	Samuel Olufemi DERU (Otunba), JP, FNIM, FCA (Deceased)
2016 – 2017	Titus A. SOETAN (Deacon), FCA
2017 – 2018	Isma'ila Muhammadu ZAKARI, FBR, mni, FCA
2018 – 2019	Razak A. JAIYEOLA (Alhaji), BSc, ACFE, CRISC, FCA
2019 – 2020	Mazi Nnamdi Anthony OKWUADIGBO, BSc, JP, FCA
2020 – 2021	Onome Joy ADEWUYI (Dame) BSc, Msc, FCIB, FCA (IPP)*

\*Immediate Past President



THE INSTITUTE OF CHARTERED  
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Mrs. Comfort Olu.  
EYITAYO CFA, CFE, mni, FCA

57th President







ICAN President Mrs. Comfort Olu Eytayo mni, CFA, FCA taking her OATH of office during her investiture in 2021

## PRESIDENT'S STATEMENT

### INTRODUCTION

This stewardship report is an account of the trust bestowed on me on June 1, 2021 by the 53,949 professional members of The Institute of Chartered Accountants of Nigeria (ICAN). When I took the oath of office on that memorable day, I understood the gravity of the task ahead of me. The confidence we had in taking up the challenge was derived from the privilege to rise on the shoulders of the Founding Fathers and Past Presidents of our great Institute. The solid foundation these giants built remains the formidable platform on which I thrive. The legacies they left behind made it easier for me to navigate this increasingly connected, competitive and changing world.

Few weeks before my investiture as the 57th President of one of the largest Professional Accountancy Organizations (PAOs) in Africa, ICAN, I conducted an appraisal of where we were as a professional body and where we should be in the next few years. Interestingly, the future is nearer than we used to think, and we no longer have the luxury of time as professional accountants. This realization prompted me to roll my sleeves immediately I assumed leadership to pursue the agenda for the Presidential Year which was to Make

ICAN Great Again through Visible Impact.

It is my delight to present the account of our stewardship at this 2022 Annual General Meeting. I would start by highlighting the social and economic environments we operated in, to provide a background of the prevailing conditions.

### THE PREVAILING ECONOMIC AND SOCIAL ENVIRONMENTS IN 2021

The year 2021 started with the continued relaxation of most coronavirus (COVID-19) related restrictions. The global economy was estimated by the World Bank to have grown by 5.5%. The growth was stimulated by the relaxation on restrictions to movement and increased vaccination rate in most economies which enhanced economic activities. According to the World Bank, Sub-Saharan African growth was estimated at 3.5% in 2021 aided by a rebound in commodity prices and easing of restrictions on social activities.

The COVID-19-induced restrictions had earlier plunged Nigeria, like most other countries, into recession in the third quarter of 2020. At the beginning of 2021, the National Bureau of Statistics (NBS)

officially announced that the country exited recession in the fourth quarter of 2020.

The inflation figures in 2021 were not encouraging as the year started on a high inflation rate, which rose to 18.17% in March from 17.33% recorded in February of the same year. Even though the rates declined for eight consecutive months in 2021, it stood at 15.63% by the end of the year. This is still considered high as the double-digit inflation rate impacted the standard of living of citizens and residents with significant lowering of their purchasing powers. Also, the earning potentials of citizens were badly affected as economic activities were still on a recovery path as an aftermath of the COVID-19 crisis.

In March 2021, the NBS reported Nigeria's unemployment rate as 33.3%, translating to about 23.2 million people, the highest in at least 13 years and the second-highest rate in the world. This is a jump from 27.1% recorded in the second quarter of 2020 amidst Nigeria's lingering economic crisis made worse by the coronavirus pandemic. Sadly, the Institute's members are not excluded from these worrisome statistics.

The country's security challenges also impacted negatively on growth and development. The various zones battled a number of security threats that ranged from terrorism, banditry, kidnapping, robbery among others. There were equally calls by separatists for secession among different groups with different reactions from governments and the populace. Climate change was also a daunting challenge in the year 2021 as economies strove to strike a delicate balance between growth and the preservation of the ecosystem.

## OUR STEWARDSHIP REPORT

In recognition of the Volatile, Uncertain, Complex and Ambiguous (VUCA) environment, we commenced the Presidential Year by reviewing and evaluating the past in order to chart a structured course in the present to enable us to create an advantageous future. Our resolve was to ensure that the Institute's impact is felt across every sector of the Nigerian economy and internationally. This resolve was our primary motivation this Presidential Year and our strategy translated to the modest progress made during the period.

## STRATEGY RETREAT AND SELECTION INTO COUNCIL COMMITTEES

### a. Strategy Retreat for Council Members

Twenty-one days into the Presidential Year we held a strategy retreat which had in attendance Council members, Top Management as well as Heads of critical units in the Institute. The agenda for the Presidential Year was extensively discussed and reviewed to ensure that we align our programmes with the mandate of the Institute and adapt our activities to emerging realities.

The retreat featured topical issues that were handled by renowned resource persons. The event was aimed at reviving the resolve of Council members and Staff to evolve an Institute that would continually lead the profession, not just locally but regionally and globally.

### b. Selection and inauguration of 45 Standing Committees of Council

In addition to nominating members with relevant competencies and experiences into the various Council Committees of the Institute, we also ensured that the Terms of Reference of these Committees were comprehensively reviewed to reflect current realities. I attended the inaugural meetings of all the Council Committees where I enunciated the Agenda for the Presidential Year and Council's expectations from each Committee.

## ADVOCACY, THOUGHT LEADERSHIP AND NATIONAL IMPACT

### a. Visible Role in the Management of National Economy

To demonstrate our commitment to the growth of the national economy, we established a Think Tank Team under the Research & Technical Department. The Think Tank was given the express mandate to support the Institute's flag bearers' statements and correspondences in amplifying ICAN's voice, in a prompt and proactive manner, on policy initiatives and programmes of government.

Since the formation of the Think Tank, our positions on relevant subjects have been published including:

- The Value Added Tax Collection Controversy;
- The Petroleum Industry Act;
- The Proliferation of Professional Bodies;
- Central Bank of Nigeria's Digital Currency – E-Naira;



- The Foreign Exchange Rate and Bureau De Change; and
- A review of the Financial Regulations 2009.

### b. Media Presence

We had several media chats, interviews and appearances in newspapers where we discussed issues of national interest and proffered solutions on topical subjects in the country. Few of the topics we deliberated on were: the challenges with budget design and implementation; Nigeria's revenue and expenditure mismatch; Nigeria's debt ratio; the country's rising inflation; under-utilization of national assets; assessment of the country's anti-graft efforts; unemployment challenges; the underlying causes of insecurity; restoring Nigeria on the path of economic growth; accountability and transparency; among several others. We have also had several TV appearances including One-on-One and The Presidency on the national network, Nigerian Television Authority (NTA).

### c. Economic Discourse

The Institute's Mid-Year 2021 Economic Discourse was held virtually on Monday, August 16, 2021 with the theme, X-raying the Nigerian Economy: Problems and Prospects. Similarly, on Wednesday, February 23, 2022 we held the 2022 Economic Discourse with the theme Exploiting Nigeria's Growth Opportunities and



ICAN President Mrs. Comfort Olu Eytayo with the Governor of Lagos State Gov. Babajide Sanwoolu

Mitigating the Challenges in the Digital Era. The Discourses deep dived into critical social and economic indices that have performed poorly over the years. These indices were thoroughly examined, analysed and profound recommendations propounded for the various stakeholders in the economy. The

communiqués from the discourses were widely circulated to relevant stakeholders in the economy.

### d. ICAN on Air

In the Presidential Year, we launched the novel Institute's online TV programme named ICAN on Air. The aim of this initiative is to provide a platform for the Institute to weekly engage and educate its members and the public on topical issues in the economy; deepen the Institute's advocacy on topical issues in the economy; and provide another channel for the Institute to generate income through advert placements on the platform.

The maiden edition of ICAN on Air was broadcast on Thursday, September 30, 2021 and the programme is featured Tuesdays and Thursdays of every week. Since the launch of the TV, the Institute has received commendations from both members and non-members for the noble initiative and topical subjects that are expertly discussed weekly.

The online TV programme had hosted renowned experts who had treated various topical issues. The Editorial Board of the ICAN-on-Air is ably led by Mr Seun Oderinde, FCA, a Council member. The Board comprises a team of experienced On-Air-Personalities, Public Relations experts and researchers who weekly draft the topics and questions for each edition of the online TV. We commend this committed team for their service to the Institute on a pro-bono basis. Since inception, the Anchor of the programme is our own Mr Akin Fatunke, FCA, who has demonstrated uncommon commitment to this noble initiative of the Institute.

We implore members and the public to continue to avail themselves of the rich discussion on the ICAN online TV by tuning in to ICAN Youtube and Facebook every Tuesday and Thursday.

### e. Accountancy Nationalism

We realized that the time for Accountancy nationalism, as envisaged by the Nigerian Content and Related Acts of Parliament, is now. During the Presidential Year, we stayed true to the promise to deliberately engage all stakeholders to ensure that all accounting services in government projects and joint venture partnerships are carried out by Nigerian professional accountants. Besides helping to build capacity, boosting employment opportunities and

saving foreign exchange, the legitimacy of such entities would be enhanced. We exploited every available opportunity, including increased advocacy, to ingrain in the national psyche the imperative of putting the competent professional peg in the strategic roles. This is not just for the benefit of our members but for the good of the economy.

## f. The International Accounting Day 2021

Hitherto, the International Accounting Day, usually marked on November 10 every year, was celebrated mainly by the National Body of the Institute with a newspaper publication and congratulatory message to members. We set the ICAN International Accounting Day agenda for the Presidential Year to project the accounting profession, our great Institute and the immense contributions of the 55,191 members of the Institute to national growth and development. Consequently, we made the 2021 edition of the International Accounting Day a truly national event. All 69 District Societies of the Institute organized programmes to mark the day in their various jurisdictions simultaneously. This is in addition to the festivities organized by the National Body.

Part of the celebration included a health walk in Lagos and across major cities in the country with prominently branded T-Shirts. We organized a Press Conference during the day. Another innovative step we took was to move the Prize Awards for the Essay Competition, formerly an Annual Accountants' Conference agenda item, to the International Accounting Day. The Governing Council observed that the activities of the Annual Accountants' Conference usually overshadow the full import and objective of the Prize Awards for the

winners of the Quiz Competition. The prizes were given to the winners during the Press Conference for the International Accounting Day 2021. The winners were:

- 1st Position – Andrew Kennedy, HND 2, Accountancy Student, The Polytechnic Ibadan;
- 2nd Position – Agumefa Joy, 400 level, Accounting Department, Osun State University, Ire; and
- 3rd Position – Olanrewaju Fatimah, 400 level, Accounting Department, University of Lagos.



ICAN President Mrs. Comfort Olu Eyitayo, with President Muhammadu Buhari during ICAN's Courtesy visit to Aso Rock

## g. Visit to President Muhammadu Buhari and other Stakeholders' Engagements

### i. Visit to President Muhammadu Buhari, GCFR

To ensure we play visible role and project ICAN as a critical stakeholder in the economy, I led the Institute's delegation on a courtesy visit to His Excellency, President Muhammadu Buhari, GCFR on Friday, April 8, 2022.

During the visit, we had fruitful deliberations with Mr President on issues bordering on the economy and our noble accounting profession. Some of the issues discussed include:

- Commendation of the Federal Government for remaining resolute in aligning with international best practice of having a January to December budget year. A course that the Institute has championed for several years;
- Reiterated to Mr President that, to provide specialized services to the various sectors of the economy, ICAN established seven (7) Faculties to train Chartered Accountants in the different areas of



International Accounting Day celebration 2021

specialization in the noble profession. These specialized areas include taxation, insolvency practice, public financial management, corporate finance, insolvency and corporate re-engineering, audit investigation and forensic, among others;

- Requested His Excellency to accept to be an advocate of the ICAN Accountability Index (ICAN-AI) - an annual tool that tracks the three tiers of governments' adherence to international best practices in Public Financial Management (PFM). Also, that the country should adopt the ICAN-AI as the national tool for assessing PFM practices in the country;

- Informed Mr President of the Institute's and its members' continued commitment in availing the country of their technical competences in forensic audit, working with other security agencies, to expose those behind the security challenges in the country;

- Appealed to His Excellency to give directive to retract a memo that emanated from the office of the Head of Civil Service of the Federation to the effect that professional certificates would no longer be used as qualification for entry level into the nation's civil service; and

- His Excellency to reconsider the current disproportionate appointments for accounting and finance-related positions in the country.

## ii. Other Engagements

We equally visited and had other stakeholders' engagements with some dignitaries and various groups including:

- His Excellency, the Vice President of the Country, Prof. Yemi Osinbajo, GCON, SAN;

- Political office holders both at the Federal and State levels such as Chief of Staff to the President of the Federation, Prof. Ibrahim Gambari, Ministers, States' Governors (Lagos, Ogun, Enugu, Bayelsa, Abia States) members of the National Assembly, among others;

- The India High Commission;

- Managing Partners of The Big-4 firms;

- Interactions with Partners and Staff of BakerTilly Nigeria, BDO, SIAO, PKF, Adebajo Sobanjo & Co, Deloitte, KPMG, PwC etc.

- Ministries, Departments and Agencies of Government such as the Central Bank of Nigeria (CBN), the Nigerian Deposit Insurance Corporation (NDIC), the Bank of Industry (BOI), The Infrastructure Bank, the Federal Inland Revenue Service (FIRS); the Federal Radio Corporation of Nigeria (FRCN), the Tertiary Education Trust Fund (TETFUND), Niger Delta Development Commission (NDDC), New Nigeria

Development Company (NNDC) etc;

- Presco Plc, SystemSpecs Group, Coleman Technical Industry Limited etc

- Traditional Institutions (Alaafin of Oyo, Ajalorun of Ijebu Ife, Akarigbo of Remo Land, Maigeri of Lokoja, Nike of Enugu, The Paramount Ruler of Nkwebi Community Ohafia, Abia State, Olubadan of Ibadan, Olu of Arepo, Moyegeso of Itele etc.)

- Banks and other Financial Institutions;

- Vice Chancellors and Rectors of different universities and polytechnics respectively.

We had intensive discussions with leaders of these institutions and government functionaries on the imperatives of national development. We advocated the need to engage professionals across all strata of leadership in the country, public and private sectors, to reposition the country on the path of sustainable and inclusive growth. We extracted some commitments from the heads of these institutions on our appeal to ensure that the Nigerian project works and that Chartered Accountants are given the opportunity to avail the country of their skills and competencies.



At the unveiling of the new ICAN Logo

## Rebranding of the Institute

### a. Unveiling of a New Logo

On September 29, 2021, we launched another Chapter of the Institute by unveiling a new logo to further project the distinguished image of the Institute. The new logo was unveiled by the Deputy Governor of Lagos State, Dr Femi Hamzat. In





ICAN Entrepreneurship Centre

attendance was the Commissioner for Finance, Lagos State, Dr Rabiul Olowo, FCA. The Chairman, Body of Past Presidents, our own Princess Adenike Adeniran, FCA, led the revered Body of Past Presidents of the Institute to the unveiling.

Specifically, the new logo is aimed at:

- aligning the Institute's identity, represented by the logo, with the new global trends and other IFAC-recognized Professional Accountancy Organizations (PAOs) globally;
- designing a logo that would ensure effortless adaptability across digital and physical channels;
- ensuring that the ICAN brand, as represented by its logo, is easily visible and recognized; and
- projecting the Institute as a dynamic and flexible organization in line with the new realities.

To create public awareness, we erected giant billboards of the new logo in strategic places in major States in the six geopolitical zones of the country as well as the Federal Capital Territory. This was to enhance the visibility of the Institute and further entrench the ICAN brand in the public mind.

## b. Facelift of the National Secretariat

The Idowu Taylor National Secretariat building had, prior to now, been dwarfed by other edifices surrounding it, in terms of their imposing structures as well as the aesthetics. This informed our decision to give a facelift to the building that have served us for several years. I am glad to report that the National Secretariat is now one of the most beautiful structures, if not the most beautiful, on that street. This is part of the overall rebranding efforts we embarked since we assumed the leadership of the Institute on June 1, 2021. We have already mapped out the facelift of Ebute-Metta and Abuja liaison offices. The take-off of the facelift was stepped down for take-off in the new Presidential Year for completion of our facelift

initiative.

## EMPOWERMENT AND ENHANCED VALUE ADD FOR MEMBERS

### a. Entrepreneurship Initiatives

One of the major projects of the Presidential Year is the establishment of an ICAN Entrepreneurship Development Centre, Amuwo. We set up a Special Task Force for the establishment of the Entrepreneurship Centre comprising established entrepreneurs in the various areas such as Information Technology, Professional Practice, among others. I am pleased to inform you that we have graduated two streams of participants at the Centre on two aspects of the planned operations of the Centre i.e. Professional Practice and Fintech while the third aspect of the enterprise (Production) is yet to commence due to unresolved logistics. The feedback from the participants at the two units is highly encouraging.

Another initiative under the ICAN Entrepreneurship Programme is the collaboration we initiated at the beginning of the Presidential Year between the Institute and the Bank of Industry in the establishment of the ICAN-BOI Tech Hub. I am glad to report to you that the Hub was commissioned on Tuesday, May 24, 2022 and operations have since commenced. I encourage every member to take advantage of the Hub in honing our digital skills and competencies.

It is also noteworthy that the First Bank of Nigeria Limited is collaborating with us, through financial support, in the running of the Centre. We sincerely appreciate the Bank for this sponsorship to support the entrepreneurship initiative of the Institute.

### b. Reciprocity with other Renowned Professional Accountancy Organizations (PAOs)



Comfort Olujumoke Eytayo ICAN Resource Center, Ijebu-ode



To ensure that ICAN certificate is recognized by renowned PAOs in other jurisdictions for enhanced job mobility of members across countries, the Reciprocity Committee of the Institute was mandated to develop criteria for signing Reciprocity Agreements with renowned PAOs. These criteria were approved by the Governing Council in the Presidential Year. We also opened discussion in this regard with some PAOs such as CPA Canada, CPA Australia, the Institute of Chartered Accountants of Ghana and Institute of Chartered Accountants of India.

#### c. Special Candidates Course

The Institute used to have a week-long conversion programme called 'Special Candidates Course' organized for members of recognized foreign Professional Accountancy Organisations (PAOs). At the end of the programme, which usually ends with a viva session, candidates were admitted into membership of ICAN. This programme was discontinued in 2013. I am pleased to report that we revisited this programme in the Presidential Year and Council approved the resuscitation of the Special Candidates Course. Members of the public with certificates from recognized foreign PAOs can now apply for membership of the Institute.

#### d. Review of the Training Syllabus and Capacity Building

To ensure that the Institute's training programmes are relevant to the present realities, we held a retreat to comprehensively review the Institute's training offerings to make them compete favourably with similar trainings in the country and beyond.

Over 3,500 professionals were trained since the beginning of this Presidential Year and we organized in-house trainings for organizations such as PwC, Society for Family Health, Lafarge Cement Plc, 9 mobile, Standard Chartered Bank Limited, the Nigerian Bottling Company and Ernst & Young among others.

#### e. Commissioned Research

In our bid to promote scholarship and fund research that would have direct impact on the Institute's activities and the economy, we monitored the two research awards commissioned by the Institute in the 2020/2021 Presidential Year. We held vivas for the awardees of the grant and they were properly assessed to ensure that the eventual output of these research meet the objectives for the award. We observed that



Mrs. Comfort Olu Eytayo with the Vice President Yemi Osibanjo

over the years, Commissioned Research awards by the Institute were not well-monitored to ensure that the eventual outcome positively impact the Institute, profession and economy. We have put machineries in place, through the Technical, Research and Public Policy Committee (TRPPC) and the Editorial Board of the International Journal of Contemporary Accounting Issues, that research funded by the Institute produce impactful result.

#### f. Ph.D. Grants

The Institute continued the processing of the payments for the successful awardees of the Ph.D. grants from past Presidential Years. Currently, the twenty-four (24) new applications from the 2020/2021 presidential year till date are being reviewed and successful applicants would be communicated soonest.

#### g. Professorial Inaugural Lecture

The Institute initiated Inaugural Lecture Grant to motivate its members in academia to reach the peak of their career. We received four applications for Inaugural Lecture Grant in the Presidential Year from members of the Institute. All the four applications were reviewed and approved by the Governing Council. The beneficiaries of the Inaugural Lecture grant for the Presidential Year are; Prof. Apedzan Emmanuel Kighir, FCA of the Federal University Dutsin-Ma, Katsina State, Prof. Clifford Obiyo Ofurum, FCA, and Prof. Emmanuel A.L. Ibanichuka, FCA, both from the University of Port Harcourt and Prof Francis O. Iyoha, FCA, of Covenant University, Ota. A sum of N1 million each was presented to these recipients as the Institute's support for their inaugural lectures.

#### h. Provision of Library Facilities to Members and

## Students

As part of our resolve to build the capacity of members and encourage lifelong learning, the Institute's Library was restructured to provide physical facilities as well as make available access to digital information sources via the e-Library database. During the Presidential Year, login details for accessing the digital library were sent to the personal e-mail addresses of all the financial members. The password is to facilitate access to numerous information materials (eBooks and eJournals) published on the database.

Similarly, access to the library reading room was unhindered, although the various COVID-19 protocols were observed. To facilitate optimal use of the library service by students, the Library department extended the library closing hour to 8 p.m. during the ATS and Professional Examinations. Also, to ensure that the library collections are up to date, current books were acquired, processed and stocked at the VI, Ebute-Metta and Abuja libraries.

In line with the Institute's policy to support accounting education in tertiary institutions, the library acquired books for over ten (10) Institutions in the country.

### i. Time Out With ICAN President

As a membership organization, the 55,191 members remain our most valuable stakeholders. The Institute's existence is strongly interwoven with the commitment of its members to their financial obligation to the Institute. During this Presidential Year, we made a deliberate and conscious commitment to engage with our members. We organized members' Time Out With ICAN President based on the different segments of the economy where they function or operate. During the Time Out, we updated members on developments in the Institute, our efforts to enhance their value add among several other things. Members were grouped into six different categories namely: Public Sector; Members in the Big-4, Medium and Small-Sized firms; Entrepreneurs, Not-in-Practice and other Private Sectors; Senior Members of the Institute; Members in Academia; and Young Professionals (Members less than 35 years). The concerns of these groups were addressed during the Time Out.

The feedback from the Time Out was instructive and encouraging and the areas of suggestions from the members were incorporated into the overall strategy of the Institute.

### j. Accounting Technology Summit (Accounteks)

The hybrid Accounting Technology Summit (Accounteks) of the Institute held between May 23 and 24, 2022 at Oriental Hotel, Lagos. It was a well-attended programme that delved extensively on disruptive technologies and the impact of the disruption on accounting and business. It provided an interactive platform for users of various accounting applications with the industry experts. The Summit also facilitated networking amongst digital experts, Chartered Accountants and other finance professionals.

### k. Waivers for Delisted and Suspended Members

The Institute received appeals from delisted and suspended members for waivers on the penalties and discount on total indebtedness to the Institute. This was considered by the Council against the backdrop of the economic situation in the country and approved waivers to suspended and delisted members. This further encouraged our resolve for inclusiveness of members of the Institute.

The following are the approved waivers:

- i. A waiver of the Delisting Charge of N50,000.00 and Suspension Charge of N10,000.00 for members who settle outstanding debts prior to year 2020 within a grace period of three months commencing from February 9, 2022; and
- ii. 10% discount on outstanding debts prior to year 2020 for suspended and delisted members who settle the debt within a grace period of three months commencing from February 9, 2022.

The waiver did not cover any debt that was not settled within the three months grace period.

## STUDENTS' DEVELOPMENT

### a. Accreditation/Recognition Visitations

We conducted accreditation/recognition visitations to tertiary institutions and training centres to assess their facilities and the quality of tuition offered to ICAN students. Thirty (30) tertiary institutions and six (6) tuition Centres were accredited in the Presidential Year.

### b. Monitoring of The Mutual Cooperation Agreement with Tertiary Institutions (MCATI)

The Mutual Cooperation Agreement with Tertiary Institutions (MCATI) is an agreement between ICAN

and tertiary institutions to improve the quality of accounting graduates in Nigeria as it is done in other jurisdictions. The programme was recently moved from Research and Technical Department to Student Affairs Directorate. Currently, there are twenty-seven (27) tertiary institutions under this scheme. We monitored a total of twenty-eight (28) institutions in the Presidential Year. It is noteworthy that two tertiary institutions were signed on to the MCATI scheme during the year.

### c. Catch-Them-Young/Students' Awareness Programme

The Institute participated, as an observer, in the Catch Them Young programme organised by District societies. This is to ensure that the Catch-Them-Young programmes were conducted in line with Council-approved requirements.

### d. Donation to NUASA/ NAPAS of Accredited Tertiary Institutions

The Institute extended financial support of one hundred thousand Naira (N100,000.00) each to seventeen (17) tertiary institutions' accounting/accountancy associations i.e. National Universities Accounting Students Association (NUASA) and National Association of Polytechnic Accountancy Students (NAPAS).

## THE INSTITUTE'S EXAMINATIONS

### a. November 2021 and May 2022 Professional Examinations

We guarded the integrity of our examination processes and made deliberate efforts at marketing our examinations to wider prospective students. The November 2021 and May 2022 diets of the professional examinations were conducted hitch-free across 53 centres in Nigeria, London and Cameroon. A total of 17,047 and 16,923 students wrote the November 2021 and May 2022 diets respectively. We had to conduct the May 2022 examinations a week earlier than initially scheduled due to circumstances beyond the Institute's control. This did not in any way affect the conduct of the examinations as communication on the change in date was done properly to the students and other stakeholders.

To improve students' performance during professional examinations, a virtual training was conducted for the expert examiners and tuition providers. The training held in September 2021 in two batches.



President with Past President Chidi Ajaegbu at the AAT Induction held in September 2021

### Celebration of Exceptional Performance

I am delighted to inform members and other stakeholders that a 17-year old school certificate holder passed his final papers at the Institute's professional examinations in the November 2021 diet. This unarguably made the student, Master Ojo Jonathan Adewale, the youngest person to qualify as a Chartered Accountant in the history of the Institute. The Governing Council has approved full scholarship for Master Adewale for his tertiary education.

### b. Accounting Technician Scheme Examinations

Similarly, the Accounting Technician Scheme (ATS) examinations for the September 2021 and March 2022 diets were held as scheduled. A total of 5,002 students wrote the September 2021 diet while 5,435 students wrote the March 2022 diet.

## FACULTIES' ACTIVITIES

The seven (7) Faculties of the Institute conducted their various activities to deepen members' knowledge in the seven areas of specialization. Webinars and other capacity building programmes were organized in these specialized areas with impressive attendance.

The Faculties Induction also held on April 4, 2022 with forty-eight (48) inducted into the Audit, Investigations and Forensic Accounting Faculty; five (5) into the Corporate Finance Management Faculty; eight (8) into Corporate Reporting Faculty; and twelve (12) into Insolvency and Corporate Re-Engineering Faculty.

## INITIATIVES FOR MEMBERS IN PRACTICE

### a. Full transition to online Application for Practice Licence and Renewal

The practice licence processes are now fully automated and hard copy applications are no longer





ICAN President and other dignitaries at the 51st Annual Accountants' Conference

acceptable. This has improved the quality of service and reduced the turnaround time involved in the processing of fresh and renewal applications for practice licences, once a member satisfies the required conditions.

## b. Tenured Practice Licences

The Governing Council of the Institute invalidated all untenured practice licences and advised affected members to apply for tenured licences. The tenured licences have three (3) years validity period.

## c. Capacity Building and Practice Monitoring Activities

- We are current developing the capacity of the



51st Annual Accountants' Conference

Secretariat Staff to conduct Practice Monitoring of firms operated by members. The objectives of the practice review are:

- To ensure that audit firms comply with Auditing Standards, Code of Conduct and Guide for members, Legal requirements and other relevant regulations;
- To raise the quality of practice as part of the profession's and Institute's quality control measures; and

- To improve the quality of services practising firms render to their clients as strategy for rebuilding public confidence in the profession.

## d. ICAN SMP Academy

I am pleased to note that arrangements have reached an advanced stage in the Presidential Year for the commencement of the SMP Academy.

## ZONAL CONFERENCES AND 51ST ANNUAL ACCOUNTANTS' CONFERENCE

### a. 4th Southern Zonal Conference

The 4th Southern Zonal Conference held in Yenagoa, Bayelsa State from Tuesday, August 10, 2021 to Thursday, August 12, 2021. The theme of the Conference was The Future of Accounting Profession in the Face of Multiple Challenges. We used the opportunity of the Conference to pay a courtesy visit to the Executive Governor of Bayelsa State, Mr Douye Diri, who was unavoidably absent, and delegated the Deputy Governor, Senator Lawrence O. Ewhrudjako, to receive the Institute's team.

### b. 8th ICAN-USA & District International Accountants' Conference

I led a delegation of the Institute to the 8th ICAN-USA & District International Accountants' Conference which held between August 30, 2021 and September 3, 2021. The theme of the Conference was How Do We Build A Sustainable Digital Economy in a Post-Pandemic World?

### c. 16th Northern Zonal Conference

I led a delegation of the Institute to the 16th Northern Zonal Conference which took place between September 20 and 24, 2021 in Kaduna State. The theme of the Conference was Youth Empowerment





Mrs. Comfort Olu Eytayo with Dr Ed Olowookere (r) and Dr. Akinwunmi



Mrs. Comfort Olu Eytayo with the Chief of Staff to President Buhari Prof. Ibrahim Gambari

and Information Technology: Panacea for Insecurity and Economic Challenges.

As part of the Conference programmes, we visited the Managing Director, New Nigeria Development Company (NNDC) where we solicited the support of the Company on the following issues:

- Reimbursement of the sum of N35 million to the Institute by NNDC to be paid in two instalments – in August and September 2021. I am very happy to report that the said sum has since been paid by the Company;
- Mobilization of students in the Northern region by the Company to write ICAN examinations; and
- NNDC to adopt Gombe Centre in addition to the existing ICAN-NNDC centres in Kaduna, Kano and Kwara States.

d. 6th ICAN-Canada & District International Accountants' Conference

I led a delegation of the Institute to the 6th ICAN-Canada & District International Accountants' Conference which held virtually between October 14 and 15, 2021. The theme of the Conference was Transformation – A Catalyst for Thriving in a Disrupted Environment.

e. 51st Annual Accountants' Conference

The 51st Annual Accountants' Conference was held between November 29, 2021 and December 3, 2021 at the International Conference Centre Abuja and Sheraton Abuja Hotel. The theme of the Conference was Trust in Governance. The Conference, with a record-breaking attendance of 5,845 physical and virtual participants, was declared open on Tuesday, November 30, 2021 by the Special Guest of Honour, His Excellency, Mr Babajide Sanwo-Olu, Governor of Lagos State of Nigeria, ably represented by the Commissioner for Finance, Dr Rabiul Olowo, FCA. Some dignitaries and

resource persons that participated at the historic Conference include Dr Akinwunmi Adeshina, President, African Development Bank; Mr Alan Johnson, President, International Federation of Accountants; Dr Ed Olowookere, FCA, Director, Global Governance Practice, World Bank; and Dr Oby Ezekwesili, FCA, Former Minister of Education among others. The Conference was declared closed by President Muhammadu Buhari who was represented by the Minister of Finance, Budget and National Planning, Hajia Zainab Shamsuna Ahmed.

Visit to the Villa

During the Conference, we paid a courtesy visit to the Chief of Staff to the President of the Federation, Prof. Ibrahim Gambari, at the instance of President Muhammadu Buhari who was unavoidably absent at the Opening Ceremony of the Conference.

f. 16th Western Zonal Conference

I led a delegation of the Institute to the 16th Western Zonal Conference which took place between February 14 – 17, 2022 in Ijebu-Ode, Ogun State. The theme of the Conference was Digital Economy – Wither the Professional Accountants.

g. 9th ICAN-UK & District International Accountants Conference

I led a delegation of the Institute to the 9th ICAN-UK & District International Accountants' Conference which held physically in between March 9 and 12, 2022 at DoubleTree by Hilton, London. The theme of the Conference was Social, Economic and Climate Challenges: An Opportunity for Re-engineering the Accountancy Profession.

h. 2nd ECOWAS-ABWA Joint Congress

As the President of the Association of Accountancy

Bodies in West Africa (ABWA), I led a delegation of the Association to the 2nd ECOWAS-ABWA Congress in Monrovia, Liberia between March 16 – 19, 2022. The theme of the well-attended Congress was Good Governance and Sustainable Development for Regional Prosperity.

### 16th Eastern Zonal Conference

I led a delegation of the Institute to the 16th Eastern Zonal Conference which took place between April 5 – 8, 2022 in Owerri, Imo State. The theme of the Conference was Agroprenuer in a Digital Economy – Pathway to Economic Growth and Development.

### i. The 7th Annual International Academic Conference on Accounting and Finance

The 7th Annual International Academic Conference on Accounting and Finance (ACAF) held between April 12 – 13, 2022. The theme of the Conference was Disruptive Technology: Accounting Practices, Financial and Sustainability Reporting.

### j. The 4th ICAN-Malaysia International Accountants' Conference

The 4th ICAN-Malaysia International Accountants' Conference held between May 16 -19, 2022. The theme of the Conference was Building Economic Resilience: Navigating Turbulent Times Through Digital Transformation.

### ARRANGEMENTS FOR THE INSTITUTE'S PARTICIPATION AT THE WORLD CONGRESS OF ACCOUNTANTS

The 21st World Congress of Accountants (WCOA) is taking place in Mumbai, India, between November 18 and 21, 2022. To ensure that ICAN mobilizes a large contingent to the global Conference a Local Organizing Committee (LOC) was constituted and all necessary activities and plans to ensure a successful participation at the Congress had been undertaken. , I led the Institute to meet with the Acting High Commissioner of India to Nigeria, Mr V.S.D.L. Surendra in Abuja. We also met with the Honourable Minister of Foreign Affairs, Mr Geoffrey Onyeama. These visits were to facilitate the issuance of group visa for as many members of the Institute as are interested in participating at the global event. I encourage as many of our esteemed members who are interested in participating at the 21st WCOA to indicate as early as possible.

### DISTRICT ACTIVITIES AND VISIT TO DISTRICT



Awa Ibraheem ICAN Resource Center, Offa, Kwara

### SOCIETIES

We inaugurated three new Districts during the Presidential Year: Oyo, Dutse and Lekki District Societies of ICAN. We also oversaw the investiture of the fifteen (15) new District Chairmen: Ikeja, Ogbomoshos, Abuja, Ota, Ijebu-Ode, Ikorodu, Mainland, Akure, Lokoja, Kano, Port Harcourt, Enugu, Abeokuta, Ibadan and Canada & District Societies of ICAN.

We visited a number of District Societies where different programmes were organized. For example, a Public Lecture at the Federal University Lokoja on the topic Public Sector Financial Reform as a Panacea to Eradicate Corruption and Enthrone Accountability. The Lecture was organized by Lokoja & District Society of ICAN in collaboration with the Federal University Lokoja. I delivered the Opening Remarks at the Business Luncheon organized by Enugu & District Society of ICAN.

I participated in the activities of the Society of Women Accountants (SWAN) at both the national and Chapter levels. I personally attended the investiture of the 10th Chairperson of SWAN, Mrs Nwamara Catherine Nnaji, FCA, held at MUSON Centre, Lagos on Wednesday, September 15, 2021. A well-attended Presidential Luncheon was organized in my honour on April 2, 2022 by SWAN in celebration of my birthday.

### MEMBERSHIP GROWTH – INDUCTION CEREMONIES AND FELLOWSHIP CONFIRMATION

a. 54th and 55th AATWA Induction Ceremonies  
We remain undeterred by the COVID-19, and other challenges, in our drive for membership growth. In this Presidential Year, we held two Association of Accounting Technicians West Africa (AATWA) induction ceremonies in June and December 2021. A total of 734 members were admitted as AAT Members at the 54th induction ceremony in June 2021 while 743

were inducted at the 55th AATWA induction ceremony in December 2021.

b. 68th and 69th Professional Induction Ceremonies  
In our continued quest to increase the membership base of the Institute, we held the 68th Induction Ceremony between November 8 and 9, 2021 and the 69th Ceremony between May 24 and 25, 2022 at the Institute Amuwo Centre. The events were both physical and virtual with a total of 1242 and 1264 new members admitted into Associate Membership of the Institute at the 68th and 69th Induction respectively. At present, the Institute's membership strength stands at a total of 57721.

c. 20th Conferment of Fellowship Status Ceremony  
The 20th Conferment of Fellowship Status Ceremony of the Institute was held on Wednesday, April 20, 2022. The programme was hybrid with a total of 1,499 Fellowship conferees.

### ANNUAL DINNER AND AWARDS 2022

The Annual Dinner and Awards 2022 of the Institute was held on April 30, 2022 at Oriental Hotel, Victoria Island, Lagos. The event was attended by high profile professionals and technocrats from the accounting profession and other friends of the Institute. The merit awardees in the various categories were:

#### Members' Category

- Alhaji Razak Jaiyeola FCA – Past President of the Institute;
- Chief Tajudeen Akande FCA – Senior Partner, PKF Nigeria;
- Mrs Winifred Akpani FCA – Managing Director/Chief Executive Officer, Northwest Petroleum & Gas Company Limited; and
- Mr Effiong Okon Akwa FCA, Administrator, Niger Delta Development Commission (NDDC).

#### Non-Members' Category

- Mr Kayode Pitan – Managing Director/Chief Executive Officer, Bank of Industry (BOI).
  - Mr Babajide Sanwo-Olu – Governor, Lagos State
- Corporate Category
- BakerTilly Nigeria; and
  - Ibom Air

### DEFENCE OF THE ICAN ACT

a. Public Hearing on the Amendment of the ICAN Act  
During the Presidential Year, we made a move to amend the Act establishing the Institute in order to strengthen the Institute's role in the economy,

especially in the area of capacity building. We were at the National Assembly on Wednesday, February 2, 2022 at a Public Hearing to amend the ICAN Act. We articulated our position on the imperative of the amendment, which primarily was to enhance ICAN's role in nation building. We are following up with developments at the National Assembly regarding the amendment.



I-r: ICAN Registrar, Prof. Ahmed Kumshe; Dr. Etfolam Osuji; President, Comfort Eytayo; Past President Doyin Owolabi and Mr Muritala Rasaki during the ICAN Golf tournament organized in honour of the ICAN President.

b. Memo From the Head of Service Disallowing Professional Qualifications as Entry Requirement into the Public Service

These are not the best of times for the Accountancy Profession, nay, for professionals in Nigeria. We are challenged not only by the harsh economic circumstances of our nation, but also, by pieces of regulations designed to diminish the importance of professionalism in public governance. The Head of Service of the Federation on April 12, 2021 issued a circular to all Ministries, Departments and Agencies (MDAs) discontinuing the use of professional qualifications as entry qualifications into the Civil/Public Service of the Federation with immediate effect. To further give credence to this memo, the Head of Service issued another circular on August 26, 2021 reiterating the fact that professional qualifications such as ICAN or ANAN/COREN can no longer be used for conversion or entry into the Public Service.

Since this circular was released, we engaged a broad spectrum of stakeholders to create awareness on the grave implications of the circular to the growth and development of the public sector, which is central and critical to the economic health of the nation. It is worrisome that rather than employing more



professionals, the country's public sector is discouraging professionalism. This development is not just awkward but may portray the country in a bad light in the comity of nations. As noted, we raised this issue with His Excellency, President Muhammadu Buhari when we visited the Villa as well as during other engagements we had in the year. The Institute would not relent in its advocacy to ensure that the circular is retracted in the interest of the nation.

### INTERNATIONAL WOMEN'S DAY 2022

The Institute joined the global community to celebrate

Harcourt, Rivers State

We commissioned the ICAN Regional Office, Port Harcourt, Rivers State on Saturday, May 21, 2022. The Regional Office would serve as examination centre and for other ICAN capacity building initiatives. It would also be used as the office of Port Harcourt and District Society of ICAN as well as an Events Centre for the public.

c. Ground-breaking Ceremony and Commissioning of Ijebu-Ode & District Society Secretariat

The Ground-breaking Ceremony of the Ijebu-Ode &



The ICAN team with President Muhammadu Buhari GCFR during a visit to the State House, Abuja

the International Women's Day 2022 with the theme Break the Bias. In celebration of the Day, we placed a newspaper advert where we acknowledged the immense roles of women in general, and our female members in particular, in nation building. ICAN female members were specially acknowledged in a video clip I released extolling their immense contributions to the profession and the economy. The national body of the Society of Women Accountants of Nigeria (SWAN) also organized a special programme for the female members of the Institute.

### GROUND-BREAKING AND COMMISSIONING CEREMONIES OF DISTRICT SECRETARIAT BUILDINGS

#### a. AWA Ibraheem ICAN Resource Centre

The commissioning ceremony of the AWA Ibraheem ICAN Resource Centre in Offa was held on February 12, 2022. In line with the Institute's policy, the Resource Centre was named after the counterpart donor, Dr AWA Ibraheem FCA. The event was attended by dignitaries from Offa and its environs.

#### b. Commissioning of the ICAN Regional Office, Port

Harcourt, Rivers State  
District Society Secretariat Building was held on Friday, January 28, 2022. I am glad to inform you that within five (5) months, the District Secretariat Building was completed and it was subsequently commissioned on May 22, 2022.

### RELATIONSHIPS WITH LOCAL AND INTERNATIONAL SISTER PROFESSIONAL ORGANIZATIONS AND BODIES

As an Institute of national and international repute, we fulfilled our commitment and obligations to sister professional bodies in the country and other allied regional and international bodies. Notable among these are the Association of Professional Bodies of Nigeria (APBN), the Pan African Federation of Accountants (PAFA) and the International Federation of Accountants (IFAC). We fully participated in the activities of IFAC, PAFA and ABWA in the course of the Presidential Year.

Some local and international meetings and activities we attended include:

- PAFA Board Meetings;





President, Council members and other dignitaries at the Conference

- APBN Board Meeting;
- ABWA-ECOWAS meeting;
- APBN Summit;
- ABWA Meeting held in Abidjan;
- ANAN Conference;
- Chartered Institute of Personnel Management (CIPM) Conference;
- Nigerian Economic Summit Group Summit;
- African Congress of Accountants (ACOA);
- Chartered Institute of Bankers of Nigeria (CIBN) Dinner and Even Song 3;
- Institute of Directors Dinner;
- The Chartered Institute of Taxation of Nigeria (CITN); and

between the Small and Medium-Sized Practitioners (SMPs) and the Big-4, we held a meeting with representatives of the SMPs and the Big-4 on Wednesday, January 19, 2022. The session was successful with resolutions aimed at addressing the following issues:

- The need for the Institute to have an Academy (Centre of Excellence) to serve as a finishing school for freshly qualified members with no professional experience, train such members on audit practice and report writing, and serve as a pool of well-trained prospective employees for recruiters;
- Collaboration between the Big-4 and some SMPs on big jobs (that is joint audits) for capacity building;
- Issue of multiplicity of regulatory demands on members in practice; and
- Need for ICAN's constant interaction with Government.

A Committee was set up after the meeting to identify practical avenues and channels for merger and collaboration between the Big 4 firms, Small and Medium sized firms (SMPs).



President with Past President Razak Jaiyeola at the 68th Induction ceremony held in November 2021

- 2nd Joint ECOWAS-ABWA Congress

We ensured that the Institute's interests and positions were well represented during our participation at these meetings and programmes.

#### ENGAGEMENT WITH MEMBERS IN PRACTICE

As part of our efforts to address the lingering schism

#### THE SECRETARIAT AND STAFF WELFARE

We continued to place very high premium on the welfare of the staff of the Institute, our foot soldiers (those I fondly refer to as the engine room) who assiduously implement the various initiatives of the Institute each Presidential Year. As a demonstration of the high regard we have for the Secretariat staff, I held a meeting with them on June 9, 2021 roughly a week after my investiture as the 57th President. I shared the expectations of the Governing Council with the staff and had the opportunities to exchange ideas with them on how we can collectively move the Institute



President with dignitaries at the opening ceremony

forward.

To ensure we create a motivated and nimble Secretariat that would continue to meet the needs of our growing members and other stakeholders, we embarked on the following in the Presidential Year:

- Review of the salary of the staff upward by 10% for all components of salary structure for Junior Staff; Supervisory Staff and Senior Staff; 8% review for Senior and Principal Managers and; 7% review for Assistant Directors, Deputy Directors, Directors and Deputy Registrars;
- The Governing Council approved the appointment of a substantive Deputy Registrar, Technical Services, Dr. Ijeoma Anaso, FCA. She succeeds the immediate past Deputy Registrar, Technical Services, Dr Ben Ukaegbu, FCA;
- The Governing Council approved the recruitment of 34 staff across departments and cadres. Some of the new staff have resumed while others would resume within the next couple of weeks;
- Approval of the completion of the promotion test and interview from 2019 Performance Appraisal Exercise. Successful staff have since been promoted as approved; and;
- Approval of the commencement of the new Performance Management System with Phillips Consulting Limited as the vendor. Series of trainings were conducted by the vendor for different cadres of staff in preparation for the adoption of the new Performance Management System.

#### OURSORROWS

It was a sad moment for us at the Institute when we heard of the gruesome murder of one of our young and vibrant members, Mr Oluwadamilare Titus Adegoke FCA, at a hotel in Ile-Ife, Osun State. Immediately the sad news reached us, we sent a 14-

man delegation from the three District Societies in Oyo State – Ibadan, Oyo and Ogbomosho – to pay a condolence visit to the family of Mr Adegoke at Eruwa Town, Oyo State. The delegation was led by a former Council member of the Institute, Prince Oyebade Oyedepo FCA. The Institute also placed a publication in the Punch Newspaper of Monday, November 22, 2021, calling for justice for our late colleague. A powerful delegation from the Institute also attended Mr Adegoke's burial ceremony which held on Saturday, January 29, 2022. The delegation was, again, led by Prince Oyedepo FCA, and as a sign of last respect and tribute to one of our young and vibrant members, wore branded T-Shirts. A tribute from the Institute was also read at the emotion-laden burial ceremony.

Also in the Presidential Year, the cold hands of death snatched few of our members including a Past President of the Institute, Otunba Femi Deru FCA, former Council members, Mrs Morenikeji Olabisi Onasanya FCA and Chief Afolabi Ajomale FCA as well as others who bowed out from this terrestrial space.

#### APPRECIATION

On this note, permit me to express my unreserved appreciation to all our members for the confidence you reposed in me to champion the affairs of our great Institute in the 2021/2022 Presidential Year. The Governing Council recognises that without the support we received from members, we would not have achieved the modest progress recorded in the year.

I also pledge my continued support in defending and upholding the ICAN ideals even as I bow out as the President of our great Institute.

Thank you and God bless.

Long live The Institute of Chartered Accountants of Nigeria

Long live the Federal Republic of Nigeria

Mrs Comfort Olu Eytayo, CFA, CFE, mni, FCA  
57th President



## MEMBERSHIP AFFAIRS

### 51ST ANNUAL ACCOUNTANTS' CONFERENCE

The 51st Annual Accountants' Conference was held at the International Conference Centre, Abuja and Sheraton Abuja Hotel from Monday, November 29 to Friday, December 3, 2021. The conference was declared open on Tuesday, November 30, 2021 by His Excellency, Mr. Babajide Sanwo-Olu, Governor of Lagos State, ably represented by the Commissioner of Finance, Lagos State, Dr Rabiun Onaolapo Olowo FCA.

The Conference had in attendance dignitaries and resource persons from across the globe with top officials from government agencies, professional bodies, the academia, and the industry. Among these was the President of the African Development Bank (AFDB), Dr Akinwumi Adesina who delivered the Conference Lead Paper on "Trust in Governance". Other notable resource persons that featured either physically or virtually were Mr Alan Johnson, IFAC President, Dr Ed-Olowookere, FCA, Executive Director, World Bank, Dr Effiong Okon, FCA, Ag. Administrator (NDDC), Dr (Mrs) Obi Ezekwesili, FCA, Dr Rabiun Olowo, the Hon Commissioner for Finance, Lagos State and a host of others. Also in attendance were sister local and international professional bodies, royal fathers and captains of industry. A total of 14 countries were represented at the conference. Benin Republic, the Cameroon, Canada, The Gambia, Cote d'Ivoire, Ghana, Liberia, Malaysia, Niger Republic, Sierra Leone, Togo,

United Kingdom, United States of America, and Nigeria, the host country. The Institute received goodwill messages from the following: The World Bank, IFAC, Lagos State Government, Speaker of Nigeria's House of Representatives, Association of Accountancy Bodies in West Africa, Chartered Institute of Taxation of Nigeria and Association of National Accountants of Nigeria.

The Conference recorded a total attendance of 5882 delegates. A total of 1215 participated virtually, while 4244 were physical delegates (283 of these were in the category of Young Accountants). Despite the ravaging global Covid-19 pandemic and its associated variants and coupled with the fact that it was the second conference being held in the same year, the Conference recorded the largest turn out of participants in the annals of the Institute's Conferences.

### INDUCTION CEREMONIES

A total of 2491 qualified candidates were admitted as Associates of the Institute at the May and November 2021 induction ceremonies compared with 2450 admitted in 2020. In addition, 28 eligible members of IFAC recognised PAOs were admitted as Registered Accountants; compared with 13 in 2020. Both Inductions were hybrid of virtual and physical

As at December 2021, the membership of the Institute was as follows:

MEMBERSHIP	NOS
Fellows	17614
Associates	37392
Registered Accountants under Section 8 (2) of the ICAN Act	73
Total Membership as at 31st December 2021	55,079

### CHANGE OF NAME & EXEMPTION FROM PAYMENT OF ANNUAL SUBSCRIPTION

The directorate treated 574 applications for change of names as follows:

DESCRIPTION	NOS
a) Marital Ground	264
b) Other Ground such as religion, tradition, personal etc.	28
c) Exemption from Subscription	282




**LIST OF DECEASED MEMBERS IN 2021/2022 PRESIDENTIAL YEAR**

In the 2021/2022 Presidential Year, reports of demise of fifty-eight (58) members were received as follows:

S/No.	MEMBERSHIP NUMBER	SURNAME	FIRST NAME	MIDDLE NAME
1	MB 015580	OGUNLOLA	Ademola	Oladapo
2	MB 010594	OWOLABI	Moses	Babatunde
3	MB005168	ALUYA	Omonigbo	Andrew
4	MB005033	OJO-FAJUJI	Abraham	Olufemi
5	MB000414	OLUGBENLE	James	Adedeji
6	MB001547	AJOMALE	Afolabi	Abiodun
7	MB011738	UDOH	Anietimfon	Akaninyene
8	MB011337	AKPAN	Linus	
9	MB004147	AMBAKEDEREMO	Emmanuel	
10	MB023041	OJO	Olubukola	Peter
11	MB030742	OHALETE	Anne	Ngozi
12	MB000709	DERU	Samuel	Olufemi
13	MB029951	ADEYEMI	Adekunle	Adeleke
14	MB012023	ONI	Olukayode	Israel
15	MB001622	ABALUNAM	Gabriel	Chibuzor
16	MB002297	OLAPADE	Liadi	Adeyinka
17	MB008196	OMOTOSHO	Timothy	Adedayo
18	MB016777	TAYLOR	Ayorinde	Adebayo
19	Mb002717	ABORISHADE	Matthew	Oyeyemi
20	MB014065	SONOIKI	Rachel	Abike
21	Mb017466	ANIOBI	Maria	Chinyere
22	MB006967	IGE	Joseph	Oluwaseun
23	MB004998	SONAIKE	Solanke	Ishola
24	MB022646	BOLARINWA	Bamidele	Olaniyi
25	MB008379	AGADA	Marthias	Usman
26	MB033175	ANAZONWU	Helen	Obiageli
27	MB008087	ADEGBITE	Samson	Adebolu
28	MB045805	ETAGHENE	Etederhi	Emmanuel
29	MB011120	ETANG	Anietie	Robson
30	MB003458	GOGO	Sunday	Friday
31	MB002444	ONIGBANJO	Abdul Yakeen	Ishola
32	MB005265	NWACHUKWU	Ikedichi	Michael
33	MB020806	OLASUPO	Timothy	Aderemi
34	MB011863	AYINDE	Akeem	Babalola
35	MB002400	RAJI	Sadiku	Ayodeji
36	MB041212	GEORGE	Chioma	Blessing
37	MB018889	ADEOTI	James	Kunle
38	MB009741	ISIAKA	Stephen	Atanda
39	MB030023	AJOFOYINBO	Dipo	Sulaiman
40	MB035866	ADEGOKE	Timothy	Oluwadamilare
41	MB001569	EKEDEBE	Bennett	Chinaka
42	Mb032981	ADEJUMOBI	Sadia	Adewumi

S/No.	MEMBERSHIP NUMBER	SURNAME	FIRST NAME	MIDDLE NAME
43	MB000838	OGUNLOWO	Emmanuel	
44	MB010840	ANYALENKEYA	Uzoma	Benedict
45	MB003848	ADEMILUYI	Johnson	Adeboboye
46	MB012925	ABDUL	Azeez	
47	MB033002	ADU	Vincent	Adaka
48	MB006724	ADEGBAIYE	Dayo	Francis
49	MB033435	FADA	Solomon	Usman
50	MB031095	SOKEYE	Oluwaseyi	Temidayo
51	MB007750	FAKAYODE	Shamsudeen	Adeleke
52	MB002907	ONEKHENA	Etsenamhe	George
53	MB009991	ADEWUNMI	Adewale	
54	MB032984	ADEYEMO	Stephen	Adekunle
55	MB026392	Doris	Ebelechukwu	
56	MB000960	ONASANYA	Moronkeji	Olabisi
57	MB022102	OTONO	Francis	Agbomikhe
58	Mb015442	OTEVWEMERHUERE	Andrew	Otucha

## ASSOCIATION OF ACCOUNTING TECHNICIANS WEST AFRICA (AATWA)

### AATWA INDUCTION CEREMONY

Two induction ceremonies were held in July and December, 2021. A total of 739 and 743 ATSWA graduates were admitted into the Association's membership respectively. The total membership strength of the Association as at December 2021 rose to 27,480. At both inductions, thought-provoking papers were delivered by erudite speakers.

### AATWA ANNUAL GENERAL MEETING

The Annual General Meeting and Annual Conference of the Association were held on Tuesday, December 14, 2021 at the ICAN Centre, Plot 12, Kofo Kasumu Street, Amuwo Odofin, Lagos. The meeting was attended by 633 members.

Five (5) members of the Executive Committee retired in accordance with rule 12 of the Constitution and Bye Laws of the Association. All the five vacancies created were filled through an election process in line with rule 10 of the Association's Constitution and Bye Laws.

### AATWA ANNUAL CONFERENCE

The AATWA 26th Annual Conference was also held on Tuesday, December 14, 2021 at the ICAN Centre,

Amuwo Odofin, Lagos. The Conference theme was "TRUST IN GOVERNANCE: THE NATIONAL IMPACT". The resource person, Associate Prof, Olusegun Vincent, ACTI, FCA, of the School of Management & Social Sciences, Pan-Atlantic University, Lagos, presented a paper on the topic, "CORPORATE GOVERNANCE: STAYING AHEAD WITH ACCOUNTABILITY". The session was chaired by Mallam Isma'ila M. Zakari mni, FBR, FCA, Past President ICAN (2017 - 2018). A total of 633 members attended the Conference.

### RECIPROCITY ARRANGEMENTS WITH OTHER PROFESSIONAL ACCOUNTANCY ORGANISATIONS (PAOs)

The Institute has a Memorandum of Understanding with The Institute of Chartered Accountants in England and Wales (ICAEW) which provides direct admission for ICAN members without writing examinations, but would be examined on their experience. In addition, arrangements are being firmed up with Ghana, Indian, Australia, Canada and United States Institutes.

### ACCOUNTING TECHNICIANS SCHEME WEST AFRICA

The ATSWA Examinations took place in March and September 2021 under the aegis of the Association of Accountancy Bodies in West Africa (ABWA). The five member Institutes that participated in the two diets in 2021 were Nigeria, Ghana, Liberia, Gambia and Sierra-Leone.

The March 2021 diet of the examinations took place in the following thirty seven(37) centres: Abakaliki, Abeokuta, Abuja, Ado-Ekiti, Akure, Alimosho, Awka, Benin City, Calabar, Enugu, Ibadan, Ikeja, Ikorodu, Ilesha, Ilisan, Ilorin, Jos, Kaduna, Kano, Lagos Amuwo, LASU Ojo, Malete, Mowe, Ogbomosho, Okija, Onitsha,

Oshogbo, Ota, Owerri, Oye-Ekiti, Port Harcourt, Umuhia, Uyo, Victoria Island, Warri and Yenagoa.

The breakdown of candidate's enrolment for March and September examinations are as follows:

LEVEL	MARCH 2021	SEPT 2021
PART I	1,423	2,415
PART II	1,547	1,728
PART III	825	859
TOTAL	3,795	5,002



### MARCH 2021 DIET

Merit, Subject and Special prizes were awarded to candidates with outstanding performance in the March 2021 examinations as stated below:

#### (A) MERIT PRIZES

NAME	EXAMINATION NUMBER	REGISTRATION NUMBER	POSITION	PART
Ajimati Deborah Oyinkansola	ATS/20211/100776/A	AT/126574	1ST	PART I
Onabajo Taiwo Olayemi	ATS/20211/100672/A	AT/126802	2ND	PART I
Olaokungbaye Oyindamola Mary	ATS/20211/100665/A	AT/125917	3RD	PART I
Adesina Islamiyah Mojirade	ATS/20211/200871/A	AT/125108	1ST	PART II
Kareem Kareem Akande	ATS/20211/201522/A	AT/124248	1ST	PART II
Oriola Lateefah Ajoke	ATS/20211/200957/A	AT/124496	2ND	PART II
Akanbi Blessing Esther	ATS/20211/200882/A	AT/125121	3RD	PART II
Iwasokun Samuel Oluwasetemi	ATS/20211/300523/A	AT/123731	1ST	PART III
Okome-arumala Rukevwe Favoured	ATS/20211/300800/A	AT/124073	2ND	PART III
Kilanko Boluwatife Mary	ATS/20211/300114/A	AT/118588	3RD	PART III
Abiona Michael Olusola	ATS/20211/300650/A	AT/124747	3RD	PART III



**(B) SUBJECT PRIZES**

LEVEL	SUBJECT	PRIZE	WINNER
PART i	Basic Accounting Processes & Systems	Joint Minds International's Prize	ATS/20211/100615/A AT/126034 ANIFOWOSE VICTOR ANUOLUWAPO
	Economics	Joint Minds International's Prize	ATS/20211/100748/A AT/126622 OLORUNFUNMI RUKAYAT ANUOLUWAPO  ATS/20211/100809/A AT/123112 ODUSANYA WISDOM GABRIEL  ATS/20211/100138/A AT/126350 AKANBI OLUWATOYOSI MERCY
	Business Law	Mr. Albert Folorunsho's Prize	ATS/20211/100437/A AT/126170 AKINTAN EBUNOLUWA MONISOLA
	Communication Skills	Joint Minds International's Prize	ATS/20211/100776/A AT/126574 AJIMATI DEBORAH OYINKANSOLA
PART ii	Principles and Practice of Financial Accounting	Mr. Oluwatobi Ayodele Abiola's Prize	NIL
	Public Sector Accounting	Mr. Oluwatobi Ayodele Abiola's Prize	NIL
	Quantitative Analysis	Alhaja Titilola Akibayo's Prize	ATS/20211/200901/A AT/124501 DADA NIFEMI TOSIN
	Information Technology	Mr. Oluwatobi Ayodele Abiola's Prize	ATS/20211/201522/A AT/124248 KAREEM KAREEM AKANDE  ATS/20211/200513/A AT/124994 ORJI GEOFFREY CHUKWUDI  ATS/20211/200396/A AT/125334 LEKE-ODUOYE TOLUWALOPE PRECIOUS
PART iii	Principles of Auditing	Alhaji I. O. Sulaimon's Prize	ATS/20211/300293/A AT/114968 KAMIL HABEEBAT  ATS/20211/300259/A AT/124916 ADEWUNMI AZEEZ OLAMIDE
	Cost Accounting	Mr. M. A. Lawal's Prize	ATS/20211/300523/A AT/123731 IWASOKUN SAMUEL OLUWASETEMI
	Preparing Tax Computation & Returns	Ahmed M. Kumshe (Prof)'s Prize	ATS/20211/300523/A AT/123731 IWASOKUN SAMUEL OLUWASETEMI
	Management	Chief F. K. Bajomo' s Prize	ATS/20211/300800/A AT/124073 OKOME-ARUMALA RUKEVWE FAVOURED

**(C) SPECIAL PRIZES**

F. I. Ogunjuboun's Prize for the best qualifying female candidate in March 2020 Diet examinations:

LEVEL	NAME	EXAMINATION NUMBER	REGISTRATION NUMBER
PART iii	Okome-arumala Rukevwe Favoured	ATS/20211/300800/A	AT/124073

**(D) SPECIAL PRIZES**

SILVER SCHOLARSHIP for the "Best Qualifying Candidate" in March 2020 diet examinations:

LEVEL	NAME	EXAMINATION NUMBER	REGISTRATION NUMBER
PART iii	Iwasokun Samuel Oluwasetemi	ATS/20211/300523/A	AT/123731

**SEPTEMBER 2021 DIET**

The September 2021 diet of the examinations took place in the following forty-one (41) centres: Aba, Abakaliki, Abeokuta, Abuja, Ado-Ekiti, Akure, Alimosho, Auchi, Awka, Benin City, Calabar, Enugu, Ibadan, Ikeja, Ikorodu, Ilesha, Ilisan, Ilorin, Jos, Kaduna, Kano, Lagos (Amuwo), LASU (Ojo), Lokoja, Malete, Minna, Mowe, Ogbomosho, Okija, Omu-Aran, Onitsha, Oshogbo, Ota, Owerri, Oye-Ekiti, Oyo, Port Harcourt, Uyo, Victoria Island, Warri and Yenagoa.

Merit, Subject and Special prizes were awarded to candidates with outstanding performance in the September 2021 examinations as stated below:

**(A) MERIT PRIZES**

NAME	EXAMINATION NUMBER	REGISTRATION NUMBER	POSITION	PART
Abdulganiyu Lateefat Adebukola	ATS/20212/100505/A	AT/127930	1ST	PART I
Okoh Angel Ogochukwu	ATS/20212/102305/A	AT/129230	2ND	PART I
Salawu Rukayat Enitan	ATS/20212/100785/A	AT/127297	3RD	PART I
Kasali Omotolani Zainab	ATS/20212/201396/A	AT/126668	1ST	PART II
Obadofin Elizabeth Oluwadamilola	ATS/20212/200726/A	AT/125153	2ND	PART II
Akindeinde Folaranmi Isaac	ATS/20212/200958/A	AT/126564	2ND	PART II
Saidu Wahab Oriade	ATS/20212/200572/A	AT/125302	3RD	PART II
Adekoya Chioma	ATS/20212/300062/A	AT/123098	1ST	PART III
Adesina Islamiyah Mojirade	ATS/20212/300508/A	AT/125108	2ND	PART III
Adeniyi Favour Temidayo	ATS/20212/300656/A	AT/125327	3RD	PART III

**(B) SUBJECT PRIZES**

LEVEL	SUBJECT	PRIZE	WINNER
PART i	Basic Accounting Processes & Systems	Joint Minds International's Prize	ATS/20212/101612/A AT/128534 ADEFARASIN ADETAYO ADEBOLANLE
	Economics	Joint Minds International's Prize	ATS/20212/102305/A AT/129230 OKOH ANGEL OGOCHUKWU
	Business Law	Mr. Albert Folorunsho's Prize	ATS/20212/100785/A AT/127297 SALAU RUKAYAT ENITAN
	Communication Skills	Joint Minds International's Prize	ATS/20212/100784/A AT/128413 SALAU ASEOLUWA AYOMIDE
PART ii	Principles and Practice of Financial Accounting	Mr. Oluwatobi Ayodele Abiola's Prize	N/A
	Public Sector Accounting	Mr. Oluwatobi Ayodele Abiola's Prize	ATS/20212/200034/A AT/126647 OMIDOKUN AMOS OLANIYI
	Quantitative Analysis	Alhaja Titilola Akibayo's Prize	N/A
	Information Technology	Mr. Oluwatobi Ayodele Abiola's Prize	ATS/20212/200511/A AT/125886 FASINU TEMIOLUWA ESTHER
PART iii	Principles of Auditing	Alhaji I. O. Sulaimon's Prize	ATS/20212/300173/A AT/124233 BABA-SALIU HAUWA DEOLINE
	Cost Accounting	Mr. M. A. Lawal's Prize	ATS/20212/300556/A AT/125117 OLOYEDE ADEOLA DEBORAH
	Preparing Tax Computation & Returns	Ahmed M. Kumshe (Prof)'s Prize	ATS/20212/300613/A AT/126422 ISHOLA AWWAL OPEYEMI
	Management	Chief F. K. Bajomo's Prize	ATS/20212/300495/A AT/124152 SAYIKANMI RACHAEL OLUWADAMILOLA

**(C) SPECIAL PRIZES**

F. I. Ogunjuboun's Prize for the best qualifying female candidate in March 2020 Diet examinations:

NAME	EXAMINATION NUMBER	REGISTRATION NUMBER
Adekoya Chioma	ATS/20212/300062/A	AT/123098

Princess A. A. Adeniran's Prize for the "Best Qualifying Female Candidate" for the year

NAME	EXAMINATION NUMBER	REGISTRATION NUMBER
Okome-arumala Rukevwe Favoured	ATS/20211/300800/A	AT/124073



Alhaja (Mrs.) Shakirat Adepeju Babatunde's Prize for the "Best Qualifying Male Candidate" for the year:

NAME	EXAMINATION NUMBER	REGISTRATION NUMBER
Iwasokun Samuel Oluwasetemi	ATS/20211/300523/A	AT/123731

SILVER SCHOLARSHIP for the "Best Qualifying Candidate in September 2021 diet examinations:

NAME	EXAMINATION NUMBER	REGISTRATION NUMBER
Adekoya Chioma	ATS/20212/300062/A	AT/123098

## INFORMATION TECHNOLOGY

The activities of the Information Technology committee during the year under review focused on the under listed:

1. Microsoft Dynamics Navision and CRM Enterprise Resource Planning (ERP) Technical Support provisioning  
After the completion of the implementation of Microsoft Dynamics Navision and CRM, the Institute has moved to the support phase with a Microsoft partner to provide the technical support required to keep the Software operational with minimal downtime. This will involve:

Modifying the Software for better performance (e.g., designing new reports, reinforcing system controls, implementing and modifying approval and other setups, designing and implementing any new processes, adding new Users and assigning User-rights and permissions, etc.). Taking all necessary steps and initiatives to increase system stability and integrity, including prompt visits to solve problems considered critical to the operations of the Software

Attending promptly to all issues raised by the Users and solving the issues within a reasonable short period.

### 2. Information Technology Conference

The committee conducted the second edition of the Information Technology Conference on April 8, 2022, with the following details:

Theme: Governance, Risk & Compliance (GRC) in a Digital World and the Accounting Profession.

Sub-Themes:

- Digital Transformation: A Robust GRC: Risk, Audit & Compliance and the Role of Accountants.
- Utilizing GRC: Tools for Optimal Business Performance and Business transformation.
- Cyber-Security Awareness: Securing your Business against Cyber-attacks - Role of Accountant.
- Enhancing Business Decision making in the new age of uncertainty and political impacts of ICT Developments.

The Conference was held virtually.

### 3. Electronic Document Management System

The Institute has commenced the implementation of Microsoft 365 to provide office suite, email, collaboration, storage and electronic document management functionalities to further drive the digitization/process automation and paperless office objective of the Institute of Chartered Accountants of Nigeria (ICAN) with integration to existing processes automation systems such as Microsoft Dynamics NAVISION, Microsoft Dynamics CRM, and the Members and Students Portal.

The SharePoint and Teams features of Microsoft 365 would be customized to provide an end-to-end electronic document management solution/system (EDMS) for ICAN.

The EDMS would provide functionalities to create/author, access, edit, store, search, distribute, manage, merge, split and retrieve different types of documents/contents in a controlled, auditable, compliant, and secured manner by authorized users using various electronic devices.

### 4. Enhancement of Online Payments Process and Options

The Institute currently added the under-listed Channels for payment to the Institute:

- 1.) WebPay - Debit cards;
- 2.) QuickTeller - Debit cards, Mobile Banking App;
- 3.) Bill payment on Internet Banking;
- 4.) PayDirect - at any commercial bank nationwide;
- 5.) Quickteller PayPoint/Kiosks.

Members' financial records are updated instantly with a maximum lag time of 15minutes after payment and an email with an updated financial status in pdf format is sent as an attachment to members.

The committee, however, observed that some members find it difficult to make payments online, after deliberations and research, the committee recommended that Paystack be integrated into the portal as well to provide members with additional options while making payments. The Service Level Agreement with Paystack is being finalised.

## MEMBERS' PROFESSIONAL DEVELOPMENT COMMITTEE

### 1. Preamble

Members' Professional Development Committee is responsible for Members' Professional Development through Seminars and Workshops.

### 2. Training Programmes

The Institute's training offerings are as follows:

- i. Mandatory Continuing Professional Development (MCPD)
- ii. Continuing Development Programme (CDP)
- iii. Executive Mandatory Continuing Professional Development (EMCPD)
- iv. In-plant/House training
- v. E-learning

### 3. Training Sectors

The training programmes are classified under the different sectors of the economy as below:

Accountancy and Audit	Agriculture	Banking and Fintech	Capital Market	Consultancy
Energy	Entrepreneurship	General Management Practice	Happiness & Positivity	Information Technology
Insolvency and Corporate Re-Engineering Practice	Insurance	Islamic Finance	Manufacturing	Mining
Not- For -Profit Organization	Oil & Gas	Public Sector	Tax Practice	Telecommunication
Continuing Professional Development <sup>†</sup>	Executive Mandatory Continuing Professional Development			

### 4. Credit Point Requirements

In order to maintain professional competence, relevance and ensure the exercise of due care at all times, a Chartered Accountant is required to fulfill the requirements of the Institute's learning activities that are relevant to his or her current and future professional responsibilities. Members of the Institute are required to obtain a minimum of thirty (30) verifiable credit points within a calendar year. This could be obtained solely from structured seminars or a combination of structured and unstructured seminars.

### 5. Compliance and sanctions

The Council of the Institute had approved sanctions for members who are deficient in their required credit points. Such member will be denied the following privileges:

- i. Sponsor students for registration, exemptions, examinations and induction
- ii. Elevation to Fellowship;
- iii. Obtain and Renew Practice Licence;
- iv. Membership of Committees;
- v. Voting at Council elections;
- vi. Contesting Council Elections ;and
- vii. Occupying any executive position in a District Society.

**6. STRUCTURED AND UNSTRUCTURED CREDIT POINTS**

STRUCTURED	CREDIT POINTS	UNSTRUCTURED	CREDIT POINTS
Annual Accountants' Conference	18	ICAN Annual General Meetings	3
World Congress of Accountants	18	ICAN Annual Dinner	3
Association of Accountancy Bodies in West Africa	18	Council /Committee meetings	2
ICAN Zonal Conferences	16	Council and Committee retreat	6
Budget review/Symposium	5	Sub-committee meetings	1
District Society Annual Dinner with paper presentation	3	Pool-setting/Moderation of questions /Pathfinder/Insight	6 per diet
District Society Annual/Quarterly members luncheon with paper presentation /Dinner ith paper presentation	2	Marking exercise/Syllabus review	4 per diet
Faculties awareness programmemes	3	Checking exercise/Question bank review	2 per diet
Faculties Certification Programmemes	15	Pilot questions and answers	5
Overseas District Society Workshops	15	Professional Articles in the ICAN journals	3
Mandatory Continuing Professional Development (MCPD)	15	Guest speakers at Annual Conferences, Workshops, Seminars etc	5
Continuing Professional Development (CPD)	16	Paper discussants at Annual Conferences, Workshops, Seminars etc	3
Executive Mandatory Continuing Professional Development (EMCPD)	17	District Society Annual dinner without paper presentation	1
Faculties Programmes	7.5	Guest speakers at ICAN & ATSWA Induction ceremonies, Chairman of sessions including conferences	2
		District Society AGM/Excocs meetings/members forum and monthly meetings	2 per mtg
		Study packs (ICAN, ABWA, ATSWA etc.)	12
		ABWA Council meetings	4
		Research work of members in Academia	10

**8.1. Guidelines for Accreditation of Seminars/Workshops for individuals**

Members seeking accreditation and MCPD credit hours for seminars/workshops attended outside ICAN purview should follow the procedure below:

- Send an application to the Members' Professional Development Department through [met@ican.org.ng](mailto:met@ican.org.ng)
- Pay an accreditation fee of Ten Thousand Naira (N10,000.00) only
- Send the comprehensive details of the

programme attended ( date, duration , topics, outline etc;)

- Forward the Seminar papers for evaluation; and
- Provide the contact details of the course organizer.

The maximum credit point obtainable under this category is ten (10) and please note that Assessment of seminar is to take place within (6) six months of attendance.



## 8.2. Guidelines for Accreditation of Seminars/Workshops for Corporate Entities

Corporate organizations seeking accreditation for in-house programmes or other training modules should do the following:

i. Send an application to the Members' Professional Development Department through [met@ican.org.ng](mailto:met@ican.org.ng);

ii. Send the comprehensive details of the programme to include date, duration, topics, outline, target audience, venue, etc;

iii. Payment of Fifty Thousand Naira (N50,000.00) accreditation fee to ICAN

iv. Forward the papers to the Members'

Professional Development Department for evaluation before the date of the seminar

v. Forward the original signed attendance sheet of participants

vi. Detailed profile of Resource Persons

vii. For programmes outside Lagos, the organiser(s) will provide transport, accommodation and feeding for the Institute's monitor.

All requests for local and international accreditation must comply with the above criteria before credit hours can be allocated to such seminars or workshops

## 9. Training fees

S/N	TRAINING	RATE (PHYSICAL) MEMBER	RATE (PHYSICAL) NON-MEMBER	RATE (VIRTUAL) MEMBER	RATE (VIRTUAL) NON-MEMBER
1	Mandatory Continuing Professional Development	N25,000.00	N30,000.00	N15,000.00	N15,000.00
2	Continuing Professional Development	N35,000.00	N40,000.00	N20,000.00	N20,000.00
3	Executive Mandatory Continuing Professional Development	N80,000.00	N85,000.00	N30,000.00	N30,000.00

## 10. Summary of trainings carried out from March to December 2021 and attendance at various programmes

TRAINING	MODE		ATTENDANCE	
	PHYSICAL	VIRTUAL	PHYSICAL	VIRTUAL
MCPD	05	28	441	4001
CPD	-	01	-	80
EMCPD	01	01	47	53
In-House	02	15	65	676
Accreditations/others	-	99	-	99

## 11. In-House programmes' clientele for the period under review

In-house trainings were conducted for the following organizations during the period under consideration: PwC, Society for Family Health, Lafarge Cement Plc, 9 mobile, Standard Chartered Bank Ltd, Nigerian Bottling Company, Ernst & Young and Dangote Group.

## 12. Development of 2022 training brochure

The 2022 training brochure is available on the Institute's website.



## ICAN MEMBERS' BENEVOLENT & EDUCATIONAL TRUST FUND

ICAN Members Benevolent & Educational Trust Fund was established by the Council of the Institute of Chartered Accountants of Nigeria (ICAN) in 1998 with the following objectives:

- To promote and invest in Research and Educational development.
- To give financial assistance to needy members.
- To support needy families and dependants of members who have passed on.

### CONDITIONS FOR ELIGIBILITY

The Management Committee evolved the eligibility conditions listed below for an Applicant to qualify for the grant. The Applicant:

- Must be a financial member of the Institute;
- Must have paid his/her annual subscription to at least the preceding year before his/her incapacitation;
- The mishap occasioning the request must not be from crime or negligence like arson, murder, manslaughter, use of hard drugs, etc;
- There must be proof that the member cannot afford his/her immediate needs and;
- Must route his/her request through his/her District Society.

### CURRENT BENEFITS

The minimum amount of benefit to applicant members shall be a sum of Five Hundred Thousand Naira (N500,000.00); while the maximum shall be a sum of Two Million Naira (N2,000,000.00).

Procedure for Funds Disbursement:

a) An application received from a prospective beneficiary must state the estimate of his/her needs.

Such an application must be endorsed by the Chairman of the District Society of the Applicant;

b) For an application to be validly considered by the Management Board, the application will be considered and treated at any meeting where at least (2) two members of the Board are present;

c) The Secretary shall be responsible for processing and issuance of cheque for the amount approved;

d) All cheques shall be crossed and made payable only to the account of the payee or made payable to the beneficiary through his/her District Society unless otherwise decided by the Board and;

e) All failed/rejected applicants will be informed of the reason for failure/rejection.

### ACTIVITIES OF THE FUND'S MANAGEMENT BOARD IN YEAR 2021

The major activities of the Management Board were fund raising and management of the Fund's investments. Funds so generated were invested and the incomes from the investments were disbursed to members in need and families that were distraught. Since inception, the fund had assisted members and families of dead members.

### SOURCES OF INCOME

The main source of funding the Trust is through:

- i) Annual subvention from the Institute – by way of 3% of the Gross income from the Annual Accountants' Conference.
- ii) Income from investment of the Trust's Seed Funds
- iii) Donations from Members and other interested individuals.

**ASSISTANCE GRANTED TO MEMBERS IN 2021**

In 2021, Twelve (12) applications were received, Eleven (11) were granted as tabulated below:

S/N	BENEFICIARIES' DISTRICT/LOCATION	PURPOSE	AMOUNT GRANTED
1	Gwagwalada & District Society	Ailment	N2,000,000.00
2	Ota & District Society	Ailment	N1,000,000.00
3	Amuwo & District Society	Ailment	N1,500,000.00
4	IKEJA & District Society	Ailment	N2,000,000.00
5	IKORODU & District Society	Ailment	N400,000.00
6	IKEJA & District Society	Educational support for children of a late indigent member	N199,000.00
7	ABA & District Society	Educational support for children of a late indigent member	N214,000.00
8	AKURE & District Society	Fire outbreak	N500,000.00
9	AKURE & District Society	Ailment	N2,000,000.00
10	ABA & District Society	Educational support for children of a late indigent member	N707,200.00
11	IKEJA & District Society	Educational support for children of a late indigent member	N500,000.00
			N11,020,200.00

We hereby wish to inform members to endeavour to continue to assist in creating awareness about the purpose and benefits of ICAN Members' Benevolent & Educational Trust Fund among the members of their respective district societies. This is important so as to aid the Fund's Management Board in its repeated appeal to members for donations. It will also facilitate the desire of the Trust to touch more lives and make its assistance more effective.

We seize this opportunity to inform indigent members in need of financial assistance not to hesitate to approach the Fund's Management Board through the Chairmen of their respective District Societies for appropriate assistance.



President with the Chairman Senate Committee on Finance Senator Olamilekan Adeola and the Vice President Mallam Tijanni Musa Isa during a visit to the National Assembly



President with the FIRS Chairman Muhammad Nami during a visit to FIRS Headquarters, Abuja



## TECHNICAL, RESEARCH AND PUBLIC POLICY COMMITTEE (TRPPC)

### ICAN Accountability Index

The ICAN Accountability Index Steering Committee produced two editions of the Annual report in the Presidential Year – the 2020 and 2021 reports which covered the 2019 and 2020 fiscal years. The 2020 report was delayed due to restrictions occasioned by the coronavirus (COVID-19) pandemic. The three tiers of government were assessed in the two reports on their adherence to international best practices in Public Financial Management. The reports were publicly presented and goodwill messages and commendations were received from institutions such as the World Bank, Public Expenditure and Financial Accountability (PEFA), International Federation of Accountants (IFAC), Chartered Accountants Worldwide (CAW), Pan African Federation of Accountants (PAFA), Association of Accountancy Bodies in West Africa (ABWA) among others.

### Report on Commissioned Research/Ph.D. Grant/Professorial Inaugural Lecture

- During the period under review, the Committee received and processed four inaugural lecture applications from Prof. Apedzan Emmanuel Kighir of Federal University Dutsin-Ma, Katsina State, held on Tuesday, September 7, 2021; Prof. Clifford O. Ofurum of University of Port Harcourt, held on October 7, 2021; Prof. Emmanuel Ibanichuka of University of Port Harcourt, held on January 20, 2022 and Prof. Francis Iyoha of Covenant University, Ota, Ogun State held on April 8, 2022. The Institute was well represented at the four events during which the sum of N1 million (One Million Naira) each was presented to the recipients of the grant as ICAN's gesture in support and recognition of the members in the Academia.



President with the Governor of Ogun State (right) Prince Dapo Abiodun and the Lagos State Commissioner of Finance Dr. Rabiul Olowo at her investiture ceremony

- The TRPPC identified some gaps in the existing guideline for the processing of Commissioned Research Grants of the Institute. The Committee therefore tasked the Subcommittee on Commissioned Research/Ph.D. Grant/Professorial Inaugural Lecture to produce a new guideline for the implementation of the Commissioned Research, PhD, Inaugural Lecture grants as well as develop a paper on the resuscitation of the professorial chair. The guidelines were developed and approved by Council in the course of the year and they are being used to access new applications for the various categories of grant.

### Academic Conference

The 7th Annual International Academic Conference on Accounting and Finance held between Tuesday, April 12 and Wednesday, April 13, 2022 in collaboration with the Rivers State University, Port Harcourt. The



Conference was initially planned to hold in collaboration with the University of Port Harcourt but the strike embarked upon by the Academic Staff Union of Universities (ASUU) disrupted the plan. A total of 147 participants attended the hybrid programme with 105 physical participants and 42 virtual participants. A total of 77 papers were presented and 3 Ph.D Colloquiums. The theme of the Conference, Disruptive Technology: Accounting Practices, Financial and Sustainability Reporting was presented by a versatile and erudite academic, Professor Wilson E. Herbert.

## Exposure Drafts and Public Hearings

We sustained our tradition of submitting the Institute's positions on the various Exposure Drafts issued by the International Federation of Accountants (IFAC), the International Financial Reporting Standard (IFRS) and International Public Sector Accounting Standard Board (IPSASB). During the Presidential Year, the TRPPC responded and reviewed a total of 18 Exposure Drafts/Agenda Decisions. These are:

- 1 Request for Information and comment letters: Third Agenda Consultation
- 2 Exposure Draft and comment letters: Initial Application of IFRS 17 and IFRS 9 —Comparative Information
- 3 Exposure Draft 80, Improvements To IPSAS, 2021
- 4 Exposure Draft 76 - Conceptual Framework Update
- 5 Exposure Draft 77 – Measurement
- 6 Exposure Draft 78 - Property, Plant & Equipment
- 7 Exposure Draft 79 - Non-current Assets Held for Sales and Discontinued Operations
- 8 Exposure Draft and comment letters: Management Commentary
- 9 Mid-Period Work Program Consultation
- 10 Disclosure Requirements in IFRS Standards—A Pilot Approach Proposed amendments to IFRS 13 and IAS 19
- 11 Exposure Draft and comment letters: Disclosure Requirements in IFRS Standards—A Pilot Approach



ICAN President, Mrs. Comfort Eytayo receiving souvenir from the Managing Director of Bank of Industry, Mr. Olukayode Pitan

12 IFRS 9 Financial Instruments Classification and Measurement: Post-implementation Review

13 Exposure Draft ED/2021/7 - Subsidiaries without Public Accountability: Disclosures

14 Tentative Agenda and Comment Letters: Principal versus Agent: Software Reseller IFRS 15

15 Exposure Draft ED/2021/9: Non-current Liabilities with Covenants Proposed amendments to IAS 1

16 Supplier Finance Arrangements Proposed amendments to IAS 7 and IFRS 7

## International Journal on Contemporary Accounting Issues (IJCAI)

During the Presidential Year, the Institute's Academic Journal formerly known as the International Journal on Accounting and Finance (IJAF) was renamed International Journal on Contemporary Accounting Issues (IJCAI). The Journal was completely revamped with the formation of a new Editorial Board and a comprehensive review of the Journal's Review Process. A new website was also developed for the Journal to make the submission and review process seamless. Since the inauguration of the new Board, two (2) editions of the Journal had been published. Publication in the Journal now attracts a sum of thirty-five thousand Naira only (N35,000).

Also, an Ad-hoc committee was formed to facilitate the indexing of the Journal in Scopus in order for it to gain wider acceptability. The Ad-hoc Committee had made appreciable progress towards indexing the



President with SWAN Executive during a courtesy call on the President

Journal in Scopus and the indexing should be realized within the next couple of months.

## Think Tank

As part of the initiatives of the Presidential Year, a Think Tank was created under the Research & Technical Department of the Institute. The Think Tank was chaired by the 1st Deputy Vice President, Dr Innocent Okwuosa, FCA. The Think Tank was mandated to achieve the following:

- Assist Council in mapping out the challenges and opportunities faced by the Institute and advise on the appropriate actions to take.
- Advise Council on strategic matters affecting the profession or the economy and which prompt responses are required by relevant Council committees.
- Identify, liaise with, follow up and receive timely reports and responses from relevant Council Committees as well as provide technical support and assistance to these Committees as and when due.
- Ensure that the Institute remains a sought-after body in thought-leadership and well-articulated positions.

Since its inauguration, the Think Tank had developed and published Position Papers on issues bordering on the profession and the economy including VAT Collection; Petroleum Industry Act (PIA); Proliferation of Professional Bodies; Digital Currency, Exchange Rate among others.

## Strategy, Advocacy and Performance Tracking

### Committee (SAPTC)

#### Report on Strategy- Subcommittee

? In line with current developments, the Strategy Sub-committee reviewed the Strategy Document of the Institute and incorporated new and emerging issues that would make the Institute more competitive among Professional Accountancy Organizations (PAOs). The reviewed Strategy Document was approved by the Governing Council. The Strategy Document has since been adopted by relevant Departments and Units of the Institute.

#### Report on Advocacy Sub-Committee

• In order to enhance the advocacy mandate of the Institute, the Advocacy Sub-committee of the Strategy, Advocacy and Performance Tracking Committee (SAPTC) sectioned the various headings of the Advocacy Framework into the relevant Committees, Departments and Units of the Institute. The various sections were sent to the relevant Committees, Departments and Units of the Institute to apprise them of the Institute's expectations towards achieving the advocacy mandate as contained in the Advocacy Framework.

### Report on ICAN University

There has been great improvement in the efforts of the Institute to float a University. Already, a large expanse of land for the project has been acquired and paid for. The Institute has satisfied many of the conditions required to get the National Universities Commission (NUC)'s licence for the establishment of the University. The Consultant engaged by the Institute and the Professors working on the project are putting final touches on the remaining documents required by the National Universities Commission.



President with some Past Presidents after the unveiling of the upgraded facade of the Victoria Island Secretariat

## FACULTIES

The Faculties were created to provide technical support to members based on their peculiar professional needs. Also, they facilitate networking amongst Chartered Accountants such that their unique needs can be identified, collated and satisfied; provide professional information that enhances the efficiency and technical competence of members in their workplaces; register, train, and issue certificates to their members as evidence of proficiency and authority in their specialized skills. Above all, the Faculties continuously strive to educate members on their peculiar statutory duties and responsibilities such that a culture of best practice is evolved in each specialist area of practice.

The above functions are carried out on a regular basis through various training programmes, Conferences, Webinars/Seminars and workshops for members in their different areas of professional interest

The underlisted are the faculties created by the Institute to perform the functions mentioned above.

- 1) Audit, Investigations and Forensic Accounting
- 2) Information Technology and Consulting
- 3) Corporate Finance Management
- 4) Corporate Reporting
- 5) Insolvency and Corporate Re-Engineering
- 6) Public Finance Management
- 7) Tax and Fiscal Policy

During the period under review, the Faculties carried out the following activities:

### 1. Audit, Investigations and Forensic Accounting Faculty

The Audit, Investigations and Forensic Accounting Faculty facilitated networking among Chartered accountants as well as provided a platform for training and certifying members of the Institute in Forensic Accounting. The programme has produced a number of Certified Forensic Accountants of Nigeria (CFANs) who are adding value in their various areas of endeavours in the last few years. It is pertinent to state that those with the CFAN credentials are valuable to anti-fraud organizations because they have a unique set of skills. This is because they are able to combine knowledge of complex financial transactions with an ability to understand methods, law, and how to resolve allegations of fraud. Thus, they know how and why fraud occurs.

In order to strengthen members on the above, three Certification training sessions in Forensic Accounting (Modules 1-6) were held. Two in Lagos and one in Abuja. A total of 70 participants attended the training programme in the year under review. To enhance the knowledge of members, it held a free webinar with the following topics: a) Overview of Risk Management for members in Practice and (b) Best Practice in Risk Management for Practicing Firms. The webinar recorded a massive attendance of 1501 virtual



participants and positive feedbacks from members. Moreover, to expose participants to, simulated court scenarios with a view to grooming them towards becoming expert witnesses in the court of Law, a moot court session was held in Lagos on Wednesday, December 15, 2021 with a total number of 53 candidates in attendance. Qualifying examination and viva were held on December 16, 2021 in Lagos and Abuja.

As at the 13th induction ceremony held virtually on April 4, 2022, a total of 737 members have been inducted as Certified Forensic Accountants of Nigeria (CFAN).

## 2. Information Technology & Consulting Faculty

The Faculty started its capacity building initiative for the year 2021 with a free webinar. The main theme of the webinar was; Information Technology, Imperative for Remote Enterprise with the following Subthemes: Information System and benefits to the 21st Century Chartered Accountants, Risk Assessment and business analysis: benefits to corporate enterprises. A total of 1088 participated in the webinar.

The webinars empowered participants with competences that enables them to successfully navigate the emerging revolution and position them for opportunities associated with the adoption of technology-driven business environment.

This was followed by the 2nd Accounting Technology Summit (ACCOUNTEKS) held from 25th to 26th May, 2021. The theme of the summit was “Disruptive Environment for Accounting Professionals – Creativity and Innovative Skills”. A total of 134 members attended virtually. The Summit is in recognition of the rapid pace of technological change which continues to disrupt traditional procedures in all spheres, including the accountancy profession and the need for accountants to learn new skills as the traditional tasks become automated.

In the same vein, the faculty held various fee paying webinars in the year under review on “Emerging issues in Technology”. These webinars recorded a total of 379 participants.

Meanwhile, the faculty has re-evaluated its certification training curriculum in line with current realities and shall become operational in the last

quarter of 2022. Successful participants at this 5-Modules Certification training programme shall be awarded Certified Financial and IT Consultants (CFICs) certificate.

## 3. Corporate Finance Management Faculty

The Faculty is a large network of corporate finance professionals with members from professional service firms, companies, banks, venture capital, brokers etc. The Faculty helps professionals adapt to emerging issues in an environment of constant change.

Membership of the Corporate Finance Faculty also gives members access to the latest developments on emerging issues in the corporate world, best practice guidance and professional expertise to enhance their work. In furtherance of the Faculty’s mandate to train and certify its members for proficiency and authority in specialized skill, Certification training sessions in Corporate Finance Management with three modules were held virtually for 10 days in the year under review, eight (8) members attended the certification training programme.

The Faculty also held two fee-paying webinars in the year under review with the following themes: “2021 Macroeconomic Outlook: Recovery or Prolonged Recession” and “Thriving In The Midst Of Uncertainties and A C-Suite Roundtable”. They were held virtually with 146 and 61 members in attendance respectively. The year was closed with a free webinar by the faculty, the theme was: Rising Debt Profile; a Catalyst or a Trap, the webinar had 646 members in attendance. The Faculty has awarded 25 members with the ICAN Certificate of Proficiency in Corporate Finance.

## 4. Corporate Reporting Faculty

The Faculty in continuation of its capacity building mandate trained members through many platforms during the year. The faculty conducted IFRS Proficiency certification training for members in Abuja and Lagos, a total of 60 members took part in these physical trainings which included an in-house IFRS certification training.

The faculty having realised that many organisations rely on the risk-free nature of government securities for their strategic investment choices, organized a 3-part practical sessions on IFRS 9: Financial



Instruments. The webinars dwelled extensively on the recognition and measurement implications of these unique-government-backed-investments. It recorded 518 virtual participants.

To cap it all, it conducted IFRS examinations for eligible candidates in Lagos and Abuja between August and December 2021. As at the last induction, 341 Members have been awarded with ICAN Certificate of Proficiency in International Financial Reporting Standards (IFRS).

**5. Insolvency and Corporate Re-Engineering Faculty**  
The Faculty continued its capacity building and development programmes for members to effectively perform their specialized function in the economy. It conducted its two-part certification training programmes for the award of Certified Insolvency Practitioner (CIP) in the period under review in Lagos. A total of 16 members participated in these physical trainings.

Also, in line with the reforms encapsulated in the CAMA 2020 on the Insolvency and Bankruptcy laws in Nigeria, Insolvency Faculty organized a one-day webinar with the theme: Insolvency and Bankruptcy Reforms in Nigeria: Best Practices and the New Framework under CAMA 2020 in August 2021 to educate members on the reforms, a total of 60 members took part in this virtual seminar. This is in addition to the earlier webinar held with the theme: Preparing Businesses for Growth and Sustainable Operations which had 112 virtual attendees.

In order to increase its visibility through capacity building and advocacy with Government, the Insolvency Faculty during this period signed an MoU with the Nigerian Association of Chambers of Commerce, Industry, Mines and Agriculture (NACCIMA). This is to establish a working relationship for both parties to collaborate in research, training and related activities to promote sustainable economic growth and development in Nigeria. Earlier, a joint ICAN/NACCIMA free webinar was organized on December 8, 2021 with the theme: Red Flags and Restructuring Strategies for SMEs in Nigeria. The Director-General of NACCIMA Ambassador Ayoola Olukanni and the Chairman of the Faculty, Mr. Cyril Azobu gave remarks at this joint webinar. A total of 314 participants joined the webinar which had three speakers from various fields of Insolvency practice and

business recovery in attendance.

Finally 12 of the 16 members that took the Insolvency Certification examination in the year under review passed, bringing the number of Certified Insolvency Practitioners to one hundred and nineteen (119).

## 6. Public Finance Management Faculty

The Public Finance Management Faculty was created primarily to equip members with skills needed to deliver excellent public financial management and develop the strategic forward-thinking public sector accountants the nation requires. In line with the foregoing the Faculty started the year with a free webinar on 2020 Finance Act, the Act which introduces significant changes to a number of tax and regulatory laws in Nigeria including the introduction of COVID-19 incentives alongside other changes was discussed along with the 2021 Budgets; issues and opportunities for members. A total of 857 members participated in the virtual programme.

Meanwhile, the Faculty continues to sensitize members and key players in the public sector on the adoption of an Accrual Basis International Public Sector Accounting Standards (IPSASs). To this end, a 3-day training programme on Accrual basis IPSAS Practical Conversion Masterclass was held in Abuja in October, 2021. This is in addition to a 2-day accrual basis IPSAS workshop held virtually, a total of 73 members participated in the IPSASs training. The trainings were conducted on IPSAS 1,2,9,12,16,17,23,32 & 33, National Chart of Account-Issues & Challenges.

## 7. Tax and Fiscal Policy Faculty

Membership of Tax Faculty assists members to be on top of the ever-evolving world of tax with timely material, guidance and support. The faculty held a fee paying webinar with the theme: Doing Business, Taxation and the Economy; and a free webinar themed: Recent Developments in the Nigerian Tax Environment.

A total of 1003 and 276 virtual participants were recorded during the webinars respectively. Meanwhile, the Faculty is currently working towards the establishment of a Tax Academy to boost its capacity building initiative.

## PROFESSIONAL EXAMINATIONS

### A. NON-FINANCIAL STUDENT MEMBERS NOT ELIGIBLE TO REGISTER FOR EXAMINATIONS

In line with Council's directive that henceforth; Nonfinancial Student Members of the Institute are not eligible to register for the Institute's examinations, Nonfinancial Student members no longer register for the examinations. Students are mandated to pay their outstanding subscriptions and update their financial status before proceeding to pay and register for the Institute's examinations.

### B. REPORTS OF MAY AND NOVEMBER 2021 DIETS PROFESSIONAL EXAMINATIONS

Professional examinations for May and November 2021 diets were held successfully in the year 2021 with observance of the Covid 19 protocols. The number of candidates that wrote May 2021 diet which was held between 4th and 6th May 2021 was 16,840. The November, 2021 diet was held between 17th and 19th November 2021 and the number of candidates that wrote the examinations was 17,048.

The breakdown of the candidates for May and November 2021 diets examinations were as stated below: -

LEVEL OF EXAMINATIONS	MAY 2021
FOUNDATION	2,060
SKILLS	7,212
PROFESSIONAL	7,568
TOTAL	16,840

LEVEL OF EXAMINATIONS	NOVEMBER 2021
FOUNDATION	1,881
SKILLS	7,901
PROFESSIONAL	7,266
TOTAL	17,048

### MAY 2021 DIET

In accordance with Council's policy, merit prizes are awarded to candidates who achieved the highest aggregate marks in each level of the examinations at the first sitting and they must have sat for at least three (3) papers in the diet.

The following candidates having fulfilled the above criteria are hereby recommended for merit prizes in the three levels of the examinations as shown below:

#### FOUNDATION

#### Merit Prizes

NAME	EXAMINATION NO.	REGISTRATION NO.	AWARD
ONYEKWERE VICTOR EMEKA	20211/101022/F/12345	251346	1st
OGUERI CHIMA OBI EUSTACE	20211/100501/F/1345	251756	
ONWUKA CHINEMEREM MARIA-GORRETTI	20211/100339/F/1345	245381	2nd
ATUFU JULIET CHIOMA	20211/100420/F/345	251291	3rd

#### SKILLS

NAME	EXAMINATION NO.	REGISTRATION NO.	AWARD
OBIJOLE FAVOUR TOLUPOLE	20211/207153/S/1345	250474	1st
EFFIONG IDORENYIN ASUKWO	20211/201453/S/1345	220255	2nd
SANNI MARIAM ANU	20211/201877/S/1345	251160	3rd

#### PROFESSIONAL

NAME	EXAMINATION NO.	REGISTRATION NO.	AWARD
ELIJAH HOPE TUMBA	20211/304633/P/12345	243844	1st
EDOZIUNO CHUKWUKA ISRAEL	20211/306464/P/234	247815	2nd
ONUOHA UCHENNA CHARLES	20211/306797/P/12345	239154	3rd

## SUBJECT PRIZES:

The policy for the award of subject prizes is that candidates must attain the highest mark in the diet for individual papers at each level of the examination with a minimum score of 70%.

The following candidates having achieved the required score in the respective subjects and levels of the examination were presented with the subject prizes as follows:

SUBJECT	PRIZE DONOR	WINNER
<b>FOUNDATION</b>		
Financial Accounting	Mr. Folorunsho Albert	20211/101698/F/135 251719 Baiye Oluwayemisi Juliannah
Business Law	Late Alhaji I. O. Sulaimon	20211/101924/F/12345 249291 Usoro Abasido Monday
Economics & Business Environment/ Business & Finance	Late Chief Oluwole Adeosun	20211/101234/F/12345 246813 Abdullahi Muhammad Sani
Taxation	Late Z. O. Ososanya	20211/100339/F/1345 245381 Onwuka Chinemerem Maria-Gorretti
Management Information	Late Ebenezer Folorunsho Oke	20211/100501/F/1345 251756 Ogueri Chimobi Eustace
<b>SKILLS</b>		
Auditing & Assurance	Joint Minds International	20211/204094/S/12345 214939 Ajimoti Oluwatobiloba Janet
Performance Management	Mrs. Elizabeth O. Adegite	20211/207153/S/1345 250474 Obijole Favour Tolulope
Financial Reporting	Mr. Jamiu A. Olakisan	20211/203997/S/1345 250548 Taiwo Olayinka Sulaiman
Corporate Strategic Management & Ethics	Pricewaterhousecoppers	20211/201877/S/1345 251160 Sanni Mariam Anu
Public Sector Accounting & Finance	Mr. Oluwatobi Ayodele Abiola	20211/207153/S/1345 250474 Obijole Favour Tolulope
<b>PROFESSIONAL</b>		
Corporate Reporting	Arthur Young, Osindero & Moret	20211/304007/P/135 245551 Elijah Mary
Advanced Audit & Assurance	J. M. T. Morris & KPMG	20211/307469/P/125 239316 Nwafor Emmanuel Kenekchukwu
Strategic Financial Management	Otunba Ayora (Dr.) Bola Kuforiji-Olubi	20211/306464/P/234 247815 Edoziuno Chukwuka Israel
Advanced Taxation	Akintola Williams & Co. Olushola Adekanola & Co	20211/304633/P/12345 243844 Elijah Hope Tumba
Case Study	KPMG	20211/306797/P/12345 239154 Onuoha Uchenna Charles

## SPECIAL PRIZES:

- SWAN Prize for the best qualifying female candidate for a diet-  
ELIJAH HOPE TUMBA 20211/304633/P/12345 243844
- Akintola Williams Deloitte and Touche Prize for the best qualifying candidate for a diet-  
ELIJAH HOPE TUMBA 20211/304633/P/12345 243844
- Comfort Olujumoke Eyitayo Prize for the best qualifying male candidate for a diet-  
EDOZIUNO CHUKWUKA ISRAEL 20211/306464/P/234 247815
- Dame Onome Joy Adewuyi Prize for the best qualifying female candidate for a diet -  
ELIJAH HOPE TUMBA 20211/304633/P/12345 243844

## NOVEMBER 2021 DIET

In accordance with Council's policy, merit prizes are awarded to candidates who achieved the highest aggregate marks in each level of the examinations at the first sitting and they must have sat for at least three (3) papers in the diet.

The following candidates having fulfilled the above criteria were presented with the merit prizes in the three levels of the examinations as shown below:

## FOUNDATION

## MERIT PRIZES

NAME	EXAMINATION NO.	REGISTRATION NO.	AWARD
OSIOBE TRACY OGHENETEGA	20212/100855/F/1234	231889	1st
EZE NKIRUKA GERALDINE	20212/100586/F/1234	253863	2nd
BALOGUN KEHINDE ZAINAB	20212/101214/F/234	254045	3rd
OKWUOSA CHIDUBEM CHIMFULUMNAYA	20212/101429/F/1234	254831	

## SKILLS

NAME	EXAMINATION NO.	REGISTRATION NO.	AWARD
AKINGBADE TOMIWA SAMUEL	20212/206398/S/1456	255425	1st
SALAM OLAIDE TINUKE	20212/204389/S/1456	255363	2nd
NNACHI CHUKWUEMEKA JACOB	20212/206778/S/1456	253013	3rd

## PROFESSIONAL

NAME	EXAMINATION NO.	REGISTRATION NO.	AWARD
IDANWOJO IRENE OJONE	20212/300475/P/12345	242726	1st
ADEOWU FATIHAT ADEDUNNI	20212/304023/P/124	248172	2nd
EMIDA OLAMIDE IDRIS	20212/301475/P/12345	243845	3rd

## SUBJECT PRIZES:

The condition applied in the award of subject prizes is that candidates must attain the highest mark in the diet for individual papers at each level of the examination subject to a minimum score of 70%.

The following candidates having achieved the required score in the respective subjects and levels of the examination were presented with subject prizes as follows

SUBJECT	PRIZE DONOR	WINNER
FOUNDATION		
Financial Accounting	Mr. Folorunsho Albert	20212/101326/F/234 254256 Olakunle Omowunmi Ibukun
Business Law	Late Alhaji I. O. Sulaimon	20212/101074/F/234 243506 Likita Zyenom
		20212/100796/F/234 253924 Afolabi Omowunmi Olubunmi
Economics & Business Environment/ Business & Finance	Late Chief Oluwole Adeosun	20212/100855/F/1234 231889 Osiobe Tracy Oghenetega
Management Information	Late Ebenezer Folorunsho Oke	20212/1000017/F/234 239614 Uthulor Charles Nnanna



SKILLS		
Auditing & Assurance	Joint Minds International	N/A
Performance Management	Mrs. Elizabeth O. Adegite	20212/206778/S/1456 253013 NNACHI CHUKWUEMEKA JACOB
Taxation	Late Z. O. Ososanya	20212/205630/S/13456 254500 EGBEYEMI KEHINDE KAFAYAT
Financial Reporting	Mr. Jamiu A. Olakisan	20212/206398/S/1456 255425 AKINGBADE TOMIWA SAMUEL
Corporate Strategic Management & Ethics	Pricewaterhousecoppers	20212/201176/S/1456 255014 ACHOBI JANET OGHENEVWOGAGA
		20212/201204/S/1456 254808 AKINYEMI FAVOUR OLUWATOSIN
Public Sector Accounting & Finance	Mr. Oluwatobi Ayodele Abiola	20212/206336/S/1456 254163 ADEYEMI TAIWO MOSES
PROFESSIONAL		
Corporate Reporting	Arthur Young, Osindero & Moret	20212/305062/P/12345 240533 EBELE CHIDERA FAVOUR
Advanced Audit & Assurance	J. M. T. Morris & KPMG	20212/302164/P/12345 247147 AZUBUIKE TOCHUKWU LILIAN
Strategic Financial Management	Otunba Ayora (Dr.) Bola Kuforiji-Olubi	N/A
Advanced Taxation	Akintola Williams & Co. Olushola Adekanola & Co	20212/300720/P/124 234006 RASHEED YUSUF SUNDAY
Case Study	KPMG	20212/301874/P/12345 245348 AGHAULOR NELSON CHAMPION

**SUBJECT PRIZES:**

- SWAN Prize for the best qualifying female candidate for a diet-  
IDANWOJO IRENE OJONE  
20212/300475/P/12345 242726
- Akintola Williams Deloitte and Touche Prize for the best qualifying candidate for a diet-  
IDANWOJO IRENE OJONE  
20212/300475/P/12345 242726
- Comfort Olujumoke Eytayo Prize for the best qualifying male candidate for a diet-  
EMIDA OLAMIDE IDRIS  
20212/301475/P/12345 243845

- Dame Onome Joy Adewuyi Prize for the best qualifying female candidate for a diet -  
IDANWOJO IRENE OJONE  
20212/300475/P/12345 242726
- Akintola Williams Deloitte and Touche Prize for the best qualifying candidate for the year.-  
ELIJAH HOPE TUMBA  
20211/304633/P/12345 243844



## LEGAL

### 1. ACCOUNTANTS' INVESTIGATING PANEL

a) The six arms of the Investigating Panel considered a total of fifty six (56) matters between January, 2021 and December, 2021.

### b) CASES REFERRED FROM THE INVESTIGATING PANEL TO THE DISCIPLINARY TRIBUNAL

In the period under review, four (4) matters were referred to the Accountants' Disciplinary Tribunal.

### c) CONCLUDED CASES

Twenty nine (29) matters were concluded, two (2) of which were set aside for not complying with the condition precedent for commencement of investigations i.e. submission of affidavit evidencing complaint.

### d) PENDING PANEL CASES (as at March, 2022)

At present, there are thirty five (35) pending matters. A breakdown of the matters is as follows:

At present, there are thirty five (35) pending matters. A breakdown of the matters is as follows:

• Misappropriation of Funds	-	11
• Unethical Practice with regards to audit work	-	3
• Unethical Conduct as a staff	-	6
• Financial Dispute	-	10
• Others	-	5
Total	=	35

### 2. DISCIPLINARY TRIBUNAL

a) The Accountants' Disciplinary Tribunal had seven (7) hybrid sittings in 2021.

A total of fourteen (11) matters were considered and four (4) were concluded within the year under review.

### b) PENDING TRIBUNAL CASES

As at March, 2022, there are seven (7) matters pending at various stages of hearing, which have not been concluded.

The cases are classified as follows:

Unethical Practice with regards to audit work	-	Nil
Misappropriation of Funds	-	3
Financial dispute	-	2
Infamous conduct	-	2
Total	=	7

## 3. STUDENTS' INVESTIGATING COMMITTEE

a) The Students' Investigating Committee met four times in 2020 and considered a total of fourteen (14) cases.

### b) CONCLUDED CASES

The Students' Investigating Committee considered and concluded seven (14) cases of examination misconduct and malpractices in 2021.

## 4. AAT INVESTIGATING COMMITTEE

There is no pending matter currently before the AAT Investigating Committee

# FINANCE & GENERAL PURPOSES COMMITTEE (F&GPC)

- More pro-active ways of subscription recovery:
- Easy access to payment portal on ICAN Website
- Hosting of Financial members' list every fortnight on ICAN website
- Demand notes for year 2022 subscription were sent to all members promptly through e-mails and SMS.
- Formulation of Investment Policy for the Institute
- Effective and Efficient working Capital Management
- Sum assured on members' Group Life Assurance Policy of N1.5 million (ACA) and N2 million (FCA) is still in force.

- Strict adherence to budgetary provisions.
- Enhanced staff welfare through staff promotion, training (local and overseas) and review of salary package.

### FINANCIAL MEMBERS' AS AT DECEMBER 31, 2021

Number of Retired Members	232
Number of Exempted Members	2,251
Members who paid Subscription	22,972
<b>TOTAL</b>	<b>25,455</b>



Visit to the Lagos State Governor



## PROFESSIONAL PRACTICE COMMITTEE (PPC)

### 1. AUTOMATION OF PRACTICE LICENCE PROCESSES

To ensure effective service delivery to members, the committee has fully automated the Practice licence issuance processes for: Fresh Application, Renewal, Firm Registration and Practice Attachment for Qualified Trainees.

Consequently, the Committee was able to issue more practice licenses to qualified candidates within the year. A total 164 Fresh Licences and 625 Renewal were processed.

### 2. AMENDMENTS TO PRACTICE LICENCE ASSESSMENT PROCESSES – (ABSENTEEISM AND FAILURE)

#### a. ABSENTEEISM

It has been noticed that some fresh licence applicants fail to attend the assessment of practical experience exercise despite being invited, which causes unnecessary delay in the application turnaround time. To forestall this, Council has approved that any candidate that fails to appear three (3) times after such invitation shall have his/her application canceled, such candidate shall apply afresh.

#### b. FAILURE OF ASSESSMENT.

To ensure that Applicants take the assessment process serious, the Council also approved that any Candidate that fails the assessment exercise three (3) times shall have his/her application canceled, such member shall apply afresh.

### 3. PRESENTATION OF PRACTICE LICENCE CEREMONY

During the year under review, the Committee organized the maiden edition of practice licence

presentation ceremony where certificates were presented to successful members.

### 4. PRACTICE MONITORING - CHECKLIST FOR ENGAGEMENT LEVEL REVIEW

Within the Presidential year, the Committee developed a checklist to be adopted during the Review of Engagement Partner in line with global best practices. The list was approved by Council.

Also, the Practice Review Checklist and the Annual Assessment Report (using ISQM 1) which are the two most important documents used for practice monitoring exercise had been hosted on the Institute's website for members.

### 5. EFFECTIVE REGULATION AND HARMONIZATION OF PRACTICE ATTACHMENT

During the presidential year, the Committee harmonized the rules and policies guiding the practice attachment in line with global best practice and Council approved as follows:

i. In line with the extant rules, practice attachment not registered with the Institute within six (6) months of commencement will not be recognized by the Institute and therefore would not be granted licence to practice. This should take effect from January 1, 2023.

ii. All Attachees are expected to regularize their Attachment on or before 31st December, 2022. Any member or student on attachment that fails to do so will only be given six months credit while the remaining thirty months would be completed afresh.





President during the AAT induction in September 2021

## SMALL AND MEDIUM-SIZE PRACTICE COMMITTEE (SMPC)

### 1. ICAN SMP ACADEMY

The SMP Committee has set up a workgroup on this project and several meetings have been held within the Presidential year. The training curriculum has been developed and the in-depth review is ongoing to ensure it is in line with the current realities in the accounting profession.

The Committee intends to run the academy in all the six geo political zones. The resource persons will be sourced from the Big and Medium-size firms and some Small and Medium Practitioners' who are equally knowledgeable on the topics.

### 2. HELP DESK AND PRACTITIONERS' PORTAL

This project is anchored by the staff of the Information Technology Department of both PwC and the Institute. The project is at the advanced stage. The going live date is scheduled for June 2022.

### 3. CAPACITY BUILDING OF SMALL AND MEDIUM-SIZED PRACTITIONERS WITH BIG AND MEDIUM-SIZE AUDIT FIRMS

The objective of this project is to build capacity of small and medium-sized Practitioners and minimize the knowledge gap. The Institute will stand as an Intermediary and regulate the entire process for quality assurance.

### 4. REVIEW OF AUDIT MANUAL AND GUIDELINES ON MERGERS OF FIRMS

The Committee set up a workgroup to review the ICAN audit manual and merger of firms. The objective of the review of audit manual is to ensure that the content is in accordance with prevailing audit regulations and guidelines.

In the same vein, the modalities on how to encourage merger of firms among the Small and Medium Practitioners is under review. This is for the purpose of synergy, access to bigger opportunities and succession planning. The SMP committee intends to organize sensitization sessions and workshops on this engagement before the end of the year.



ICAN PRESIDENT AND AWARD WINNERS

## PUBLICATIONS & IMAGE COMMITTEE

The Publications and Image Committee (PIC) of the Institute in the year under review vigorously pursued its mandate of disseminating information to the public, members, stakeholders and the users of accounting services to ensure a positive image for the Institute. The Committee is also mandated to maintain a cordial relationship between the Institute and the media. In the period under review, the dissemination of information to both the Institute's internal and external publics was very effective and timely. Activities of the Institute were adequately covered and reported by both the print and electronic media.

### THE INSTITUTE'S PUBLICATIONS

The quarterly journal of the Institute – The Nigerian Accountant for members and the ICAN Students' Journal were promptly produced, hoisted on the Institute's website, and sent via email to all financial members and students.

Copies of the publications were also used by the President as part of Public Relations items presented to dignitaries during Presidential tours of ICAN District Societies and other official visits to further sensitize stakeholders about the Institute.

### SOCIAL MEDIA UNIT

The Institute's Social Media Unit has helped in boosting our online presence and making the Institute more



accessible to our stakeholders wherever they may be. Also, a new online programme, ICAN on Air was introduced during the year. It is aired twice a week (Tuesday & Thursday) at 6pm on ICAN YouTube Channel and Facebook page. Topical issues are discussed by experts to enlighten members and other viewers on each episode.

### ANNUAL MERIT AWARD

The Annual Dinner and Awards was held on Saturday, April 30, 2022. The event brought together members of the Institute and other invited guests from the private and public sectors of the economy. Awards were given to some outstanding individuals and corporate bodies for the impact they have made on

the Institute and the society in general.  
The recipients in the different categories are:

a) Members Category

Alhaji Razak Jaiyeola, FCA (Past President)  
Dame Winifred Akpani, FCA (MD/CEO Northwest Petroleum)  
Dr. Effiong Okon Akwa, FCA (Ag. Administrator/CEO NDDC)  
Chief Tajudeen Adegboyega Akande, FCA (Managing Partner, PKF Professional Services)

b. Non-members Category

Mr. Babajide Olusola Sanwo-Olu (Governor of Lagos)  
Mr. Olukayode A. Pitan (MD, Bank of Industry)

c. Corporate Body Category

Bank of Industry  
BakerTilly International

## 2022 ELECTION INTO COUNCIL

In line with International best practice, the 2022 election to Council was conducted strictly electronically (e-voting).

Six vacancies were declared in Council – Three (3) of the existing vacancies are for members-in-practice and

three (3) are for members-not-in-practice. Nominations were received from members. The following people were nominated for election in the two categories.

### MEMBERS IN PRACTICE CATEGORY

- i) Anyanechi Chibuzor Noel (Chief)
- ii) Disu Samson Adewale (Rev.)
- iii) Irem Augustine Obiahu (Mr.)
- iv) Muhammad Nasiru (Mallam)
- v) Okonkwo Ngozi Monica (Lady)
- vi) Sanni Sheriff Adeyemi (Mr.)

### MEMBERS NOT IN PRACTICE

- i) Akibayo Titilola Ariyike Nurat (Alhaja)
- ii) Akinsulire Clement Oyemolu Olugbenga (Chief)
- iii) Allison Amachree Rollins (Mr.)
- iv) Okena Lucy Erhire Eguono (Mrs)
- v) Olanrewaju Oluseyi Oladimeji (Mrs)
- vi) Omidiji David Olugbenga (Mr.)

Members voted via the ICAN website and the results were downloaded and collated by the Scrutineers appointed by Council. The result of the election will be announced at this AGM.



**ICAN ON AIR**

**WATCH ICAN ON AIR**

**Every Tuesday and Thursday at 6pm.**

To join the live broadcast, kindly do the following:

- Like ICAN Facebook page @ican\_ng
- Subscribe to ICAN YouTube Channel @ICAN Youtube Channel

**"You will be prompted once the live broadcast begins"**

**Do share the programme with friends and colleagues once you are live on the show. It is a great source of knowledge.**

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President with some students

## STUDENTS' AFFAIRS COMMITTEE

### 1. REGISTRATION / EXEMPTION

A total of nine thousand, three hundred and seventy-two (9,372) students were registered during the year under review. This brings the total number of registered students to two hundred and fifty-six thousand, and sixty-one (256,061) as at December 2021 while five thousand, two hundred and fifty-eight (5,258) were granted exemptions from various levels of the Professional Examination from January to December 2021.

Three thousand, one hundred and forty-eight (3,148) students were registered for the Accounting Technicians Scheme West Africa (ATSWA) during the year under review, bringing the total number of registered ATSWA students to one hundred and thirty-three thousand, seven hundred and forty nine (133,749) while three hundred and forty-two students

(342) were granted exemption from various levels of ATSWA.

### 2. ACCREDITATION

Twenty-three(23) Universities and three (3) Polytechnics which met the required educational standard of the Institute were accorded full accreditation status during the year while four(4) Tuition Centres were granted full recognition as approved training centres. The Institutions are as follows:

#### UNIVERSITIES

- 1 Abubakar Tafawa Balewa University, Bauchi State.
- 2 Achievers University, Owo, Ondo State.
- 3 Adekunle Ajasin University, Akungba Akoko, Ondo State.
- 4 Alex Ekwueme Federal University, Ndufu Alike



Nko, Ebonyi State.

- 5 Anchor University, Ipaja, Lagos State.
- 6 Augustine University, Ilara-Epe, Lagos State
- 7 Chrisland University, Abeokuta, Ogun State
- 8 Clifford University, Owerri, Abia State
- 9 Ebonyi State University, Abakaliki, Ebonyi State
- 10 Edo State University, Uzairu, Edo State.
- 11 Evangel University, Akaeze Abakaliki, Ebonyi State
- 12 Federal University Oye-Ekiti, Ekiti State
- 13 Federal University, Kashere, Gombe State
- 14 Gombe State University, Gombe State.
- 15 Kings University, Ode-Omu, Osun State.
- 16 Lead City University, Ibadan, Oyo State
- 17 Madonna University, Okija, Anambra State
- 18 Modibo Adama University, Yola Adamawa State
- 19 Niger Delta University, Wilberforce Island, Bayelsa State
- 20 Nnamdi Azikiwe University Awka, Anambra State
- 21 Rhema University, Aba, Abia State.
- 22 Rivers State University, Port-Harcourt, Rivers State
- 23 Southwestern University, Okun Owa, Ogun State

#### POLYTECHNICS

- 1 Lagos State Polytechnic, Isolo, Lagos State
- 2 Federal Polytechnic, Idah, Kogi State.
- 3 Kwara State Polytechnic, Ilorin, Kwara State

#### TUITION CENTRES

- 1 Topnotch Learning Centre Limited, Abuja, FCT.
- 2 Dynamic Stride Professional Limited. Bodija, Ibadan, Oyo State
- 3 Career Intelligence Professional, Mararaba, Nasarawa State
- 4 Trace Professional Tutors, Lagos State.

#### 3. ICAN SCHOLARSHIP SCHEME

The Institute's scholarship scheme was set up as one of its corporate social responsibility initiatives, designed to make the accountancy profession more attractive to the brightest scholars from all universities and polytechnics in the country.

A total of two hundred and fifteen (215) students benefitted from the Scholarship Scheme by sitting for various levels of the Professional Examination during the May and November 2021 diets, bringing the total number of beneficiaries to one thousand and twelve (1,012).

Four (4) students benefitted under the ATSWA (Silver) category in the March and September 2021 diets.



President with the best qualifying female candidate at the September 2021 AAT Induction

Detailed information on the Scheme for all interested and qualified students are available on the Institute's website.

#### 4. CATCH THEM YOUNG PROGRAMME

The Catch Them Young Programme is an initiative designed to:

- Create awareness among students about the career opportunities available to them through the Institute of Chartered Accountants of Nigeria's platform.
- Take ICAN to the grassroots with a view to "catching them young".
- Promote the sense of self-employment/entrepreneurship, future prospects and personal interest among the students.
- Create a sense of commitment to excellence among students and teachers of commercial subjects in secondary schools.
- Enhance the quality of commercial education in the nation's secondary schools.
- Promote a platform for socio-academic interaction among the commercial secondary school students.

The programme was conceived to boost the candidature of Accounting Technicians' Scheme West Africa (ATSWA) and eventually, the Professional Examinations and membership of the Institute.

The Institute ran the programme in thirty-one (31) states of the country, including the six (6) Educational Districts in Lagos State since inception in 2014 and is still counting. In 2021, the programme was held in twenty-three (23) locations across district societies



President with the Pioneer students of the ICAN EDC

within the country.

#### 5. NYSC ORIENTATION CAMP

The National Youth Service Corp (NYSC) approved the request of the Institute to have access to its various orientation camps all over the country to create awareness for the different ICAN programmes.

As a result, the Institute delegated the assignment to its various districts to visit these camps to sensitize corp members on the benefits of becoming chartered accountants. This has contributed greatly to the increase in the registration of new professional students during the year under review.

#### 6. SYLLABUS REVIEW COMMITTEE

The Syllabus Review Committee has concluded the update of the Institute's Professional Study Texts prompted by the recent review of the Professional Syllabus. The updated Syllabus was launched on September 25, 2020, and its implementation commenced during the November 2021 diet.

The fifteen (15) Study Texts have been hosted on the Institute's website for students.

**7. MONITORING OF THE MUTUAL COOPERATION AGREEMENT WITH TERTIARY INSTITUTIONS (MCATI)**  
The Mutual Cooperation Agreement with Tertiary Institutions (MCATI) is an agreement between ICAN and tertiary Institutions to improve the quality of

accounting graduates in Nigeria as it is done in other jurisdictions to benchmark international best practices.

During the period under review, the University of Jos was signed on to the MCATI scheme, increasing the total number of tertiary institutions under the MoU to twenty-seven (27); out of which twenty-three (23) were visited for monitoring purposes to ensure that the terms of agreement were adhered to.

However, the MoU with Yobe State University was suspended because of the inability of the Institute to carry out the necessary monitoring exercises required to sustain the agreement between the two bodies due to the insecurity making it difficult and dangerous to travel to Yobe for the exercise.



President with the Chairperson of SWAN Mrs Nnaji

## ICAN BUILDING PROJECTS



### Development of ICAN Centre Phase 2 Project, Amuwo Odofin

As part of the Institute's plan to set up an Entrepreneurship Centre where members could be trained on skill acquisition, the President embarked upon the development of the structure at the back of the ICAN Centre at Amuwo Odofin for the take off of the scheme.

The project was awarded by the Major Tenders Board to MEGATEC Engineering Services Ltd, and the Contractor commenced work at the site in September 2021. The project was completed and handed over to the Institute in January 2022.

### Awa Ibraheem ICAN Resource Centre, Offa Kwara State

Awa Ibraheem ICAN Resource Centre, Offa Kwara State which commenced in July 2020 was completed and commissioned in February 2022 by the 57TH President. The 50% counterpart fund for the project was provided by Alhaji Awa Ibraheem, FCA. The building is already being used by the District.

### Ijebu-Ode and District Office Building

The Ijebu-Ode and District Office building project which was constructed by Megatec Engineering Services Ltd. was commissioned on May 22 by the 57th President of the Institute. The project is expected to serve as a regional office of the Institute, a centre for the conduct of ICAN Examinations, an office for the District and an event centre for the general public.

### ICAN Port Harcourt Regional Office

The Institute commissioned its project at Port Harcourt, Rivers State on May 21, 2022. The building is expected to serve as a regional office of the Institute, a centre for the conduct of ICAN Examinations, an office for the District and an event centre for the general public. The project was hundred percent funded by the Institute.

### Benin and District Office Building

The Benin and District office building project was awarded by Major Tenders Board (MTB) at its meeting of December 2021 to Calvarini Projects Ltd. The construction of the building commenced immediately and it is expected to be completed and commissioned



before the end of the year.

## STUDENTS' SPECIAL PROJECT (SSP)

The Students Special Project (SSP) has so far produced a total number of 1,790. The scheme was initiated by the Institute to address the dearth of Chartered Accountants in the educationally less developed parts of the country.

The centres and the figures indicating the increase from November 2020 to November 2021 are as follows:

CENTRE	No of Chartered Accountants Produced as at Nov 2020	No of Chartered Accountants Produced as at Nov 2021	Total Produced in 2021
Kaduna	399	424	25
Kano	365	422	57
Ilorin	341	448	107
Uyo	97	113	16
Calabar	204	222	18
Gombe	47	49	2
Yenagoa	112	112	

This was made possible due to the cooperation of stakeholders, dedication of the staff at the centres and the commitment of the members of the respective District Societies who sacrificed their time to lecture at the various centres.

## PARTNERS ON THE PROJECT SO FAR

1. New Nigeria Development Company Ltd through which the following Centres were established:

- NNDC/ICAN Study Centre, Kaduna;
- NNDC/ICAN Study Centre, Kano; and
- NNDC/ICAN Study Centre, Ilorin

2. The Bayelsa State Government through which BYSG/ICAN Study Centre, Yenagoa was established. The Centre is currently administered by the Yenagoa and District Society.

3. The Gombe State Government through which GSG/ICAN Study Centre, Gombe was established. The Centre is currently administered by the Gombe and District Society.

4. The Cross River State Government through which CRSG/ICAN Study Centre, Calabar was established. The Centre was officially handed over to the Cross River State Government in February 2013.

5. The Akwa Ibom State Government through which AKSG/ICAN Study Centre, Uyo was established and is being administered.



ICAN President with the Managing Director of the Nigerian Deposit Insurance Corporation (NDIC) Mr. Bello Hassan FCA





## HONORARY TREASURER'S REPORT

### TO MEMBERS OF THE INSTITUTE

I am pleased to welcome distinguished members of the Institute to the 57th Annual General Meeting of the Institute of Chartered Accountants of Nigeria and to present the year 2021 Financial Statements which were considered and recommended by the Council at its meeting of April 28th, 2022 for your consideration and approval.

Below are the highlights of the 2021 Financial Statements:

	YEAR 2021	YEAR 2020	INCREASE/ (DECREASE)	INCREASE/ (DECREASE)
	N'000	N'000	N'000	%
TOTAL ASSETS	6,070,861	4,831,120	1,239,741	26%
TOTAL LIABILITIES	364,929	377,770	(12,841)	(3%)
TOTAL FUNDS AND RESERVES	5,705,932	4,453,350	1,252,582	28%
ACCUMULATED FUNDS	3,136,127	2,111,341	1,024,786	49%
TOTAL INCOME	3,997,770	2,975,187	1,022,585	34%
TOTAL EXPENDITURE	2,738,742	2,802,781	(64,039)	(2%)
TOTAL SURPLUS FOR THE YEAR	1,259,028	172,406	1,086,622	630%

### COMMENTS ON THE OPERATING RESULTS AND MAJOR BALANCE SHEET ITEMS

The Institute recorded a surplus of N1.259billion (compared to N172 million in 2020 (Covid-19 year) and N977million in 2019)). The performance is majorly as a result of an increase in the income from Self Financing activities by 99% from N2.12billion in 2020 to N4.22billion in year 2021.

The almost 100% increase in income from Self Financing activities was due to the staging of 50th & 51st Annual Accountants Conference in 2021 which impacted positively on the bottom line.

Precisely; this performance is an overall increase in income of N2.1billion. Some of the activities that contributed to the performance are:

- Revenue from members' fees and subscriptions from both students and members rose slightly by 4% to N1.70billion from N1.64billion, N64million higher than in 2020; this reflects the continued steady growth in membership and students' registration.
- The income from Self-financing activities was N4.22billion as against N2.12billion in Year 2020 due to relaxation of lockdown. The total income for the year 2020 increased by 34% from N2.97billion to N3.99billion.
- There were two Annual Accountants' Conferences in year 2021.

Total Assets at 31 December 2021 were N6.07billion, an increase of N1.24 billion on the 2020 position (2020:N4.83 billion) owing to increase in WIP of District buildings in Offa, Ijebu-Ode and Portharcourt. Also a total sum of N235million was expended in 2021 to acquire land for ICAN University.

During the year 2021, the non-current assets rose to N3.32 billion from N2.84 billion in 2020. The current assets increased by N0.79billion from N1.99 billion to N2.78 billion as at 31 December 2021. Current liabilities were N324million (2020: N336million). Cash and cash equivalents ended the year at N2.12billion,(2020:1.22) reflecting net cash inflow of N0.9billion in the year.

The Institute continues to comply with IFRS 9 which deals with impairment using expected credit loss (ECL) model and IFRS 15 that bothers on impact assessment of revenue from contracts with customers. This is to ensure comparability of information between the years 2020 and 2021.

We have improved on method of settling our stakeholders via adoption of efficient electronic payment systems in four major commercial banks.

In the same vein, the Institute continued the implementation of the Accountability Index to improve accountability in the public sector in accordance with the International Federation of Accountants' regulations. As founding members of IFAC, PAFA, CAW and ABWA, the Institute plays prominent roles in these International Bodies and adequately met its financial obligations to these bodies during the year under review. The total amount incurred in 2021 was N166 million (N98 million in Year 2020)

Finally, we give glory to God Almighty for the success recorded in the year and appreciate members for excellence, perseverance and integrity displayed during the year. Also, I thank you all for the opportunity given me to be of service to our esteemed Institute as the Honorary Treasurer.



A handwritten signature in black ink, appearing to read 'Oluwatobi Ayodele Abiola'.

Oluwatobi Ayodele Abiola HND, BSc, FCA  
Honorary Treasurer



To the Members of The Institute of Chartered Accountants of Nigeria  
REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

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*Our opinion*

In our opinion, The Institute of Chartered Accountants of Nigeria, ("the Institute's") financial statement give a true and fair view of the financial position of the Institute as at 31st December 2021, and of its financial performance and its cash flows for the year then ended in accordance with the International Financial Reporting Standards and the requirements of the Institute of Chartered Accountants of Nigeria Act.

*What we have audited*

The Institute of Chartered Accountants of Nigeria's financial statements comprises:

- \* the statement of financial position as at 31st December 2021;
- \* the statement comprehensive income for the year then ended;
- \* the statement of changes in members' funds for the year then ended;
- \* the statement of cash flows for the year then ended; and
- \* the notes to the financial statements, which include a summary of significant accounting policies

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*Basis for opinion*

We conducted our audit in accordance with International Standards on auditing (ISAs). Our responsibilities under those standards are further described in the Author's responsibilities for the outfit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Independence*

We are independent of the Institute in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards), i.e. the IESBA Code Issued by the International Ethics Standards Board for Accountants. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

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*Other information*

The Council is responsible for the other information. The other information obtained at the date of this auditor's report are Value Added Statement and Five-Year Summary, but does not include the financial statement and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of the Council and those charged with governance for the financial statements

The Council is responsible for the preparation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the Institute of Chartered Accountants of Nigeria Act and for such internal control as the Council determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the council is responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council either intended to liquidate the Institute or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Institute's financial reporting process.

### Auditor's responsibilities for the audit for the audited of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- \* Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design, and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material statement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- \* Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control.
- \* Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council.
- \* Conclude on the appropriateness of the Council use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on this Institute's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the institute to cease to continue as a going concern.
- \* Evaluate the overall presentation, structure and content of the financial statement, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Udochi Muogilim



For: PricewaterhouseCoopers  
Chartered Accounts  
Lagos, Nigeria  
06 May, 2022

Engagement Partner; Udochi Muogilim  
FRC/2013/ICAN/00000003209

Gabriel Idahosa



For: UHY Maaji  
Chartered Accounts  
Lagos, Nigeria  
06 May, 2022

Engagement Partner; Gabriel Idahosa  
FRC/2014/ICAN/00000009524

## STATEMENT OF TOTAL COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER, 2021

	Notes	31 December 2021 N'000	31 December 2020 N'000
<b>Income</b>			
Fees and subscriptions	4	1,702,349	1,637,998
Operating activities	5(a)	4,219,346	2,123,217
		<u>5,921,695</u>	<u>3,761,215</u>
Operational expenditure			
Surplus of income over expenditure	5(b)	(2,072,414)	(922,955)
		<u>3,849,281</u>	<u>2,838,260</u>
Investment income			
Interest income	6(a)	63,203	16,716
Other income	6(c)	50,081	42,889
	6(b)	<u>35,207</u>	<u>77,322</u>
<b>Total income</b>		<u>3,997,772</u>	<u>2,975,187</u>
Non operational expenditure			
International affiliation costs	7	166,907	98,072
Depreciation and amortisation	8	211,287	212,055
General and administrative expenses	9	950,006	947,123
Personnel cost	10	1,071,197	1,170,835
Other operational expenditure	11(a)	353,091	212,499
Impairment (reversal)/charge	11(b)	<u>(13,744)</u>	<u>162,200</u>
		<u>2,738,744</u>	<u>2,802,781</u>
<b>Surplus for the year</b>		<u>1,259,028</u>	<u>172,406</u>
<b>Other comprehensive income:</b>			
<b>Items that will not be reclassified to profit or loss:</b>			
Loss in financial assets fair valued through other comprehensive income	15	(6,447)	(58)
<b>Total comprehensive income for the year</b>		<u>1,252,581</u>	<u>172,348</u>
The notes on pages 8 to 31 are an integral part of these financial statements.			

## STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	31 December 2021 N'000	31 December 2020 N'000
<b>Non-current assets</b>			
Property, plant and equipment	13	1,556,554	1,068,893
Investment property	14	1,715,000	1,715,000
Financial assets FVOCI	15	21,557	43,366
Financial assets at amortised cost	16(b)	<b>21,937</b>	13,115
<b>Total non-current assets</b>		<b>3,315,048</b>	<b>2,840,370</b>
<b>Current assets</b>			
Members' subscription receivables	29	273,060	153,241
Financial assets at amortised cost	16(b)	13,115	21,869
Inventories	17	188,085	189,982
Other receivables	18	89,624	105,043
Prepayment	19	65,134	297,076
Deferred expenses	20	3,411	3,411
Cash and cash equivalents	21	2,123,384	<b>1,220,128</b>
<b>Total current assets</b>		<b>2,755,813</b>	<b>1,990,750</b>
<b>Total assets</b>		<b>6,070,861</b>	<b>4,831,120</b>
<b>Funds and reserve</b>			
Accumulated fund	25(a)	3,136,127	2,111,341
Other charitable and trust funds	25(b)	2,577,399	2,343,157
FVOCI reserve		(7,594)	(1,148)
<b>Total funds and reserve</b>		<b>5,705,932</b>	<b>4,453,350</b>
<b>Non-current liabilities</b>			
Contract liabilities	24	41,226	41,224
<b>Total non-current liabilities</b>		<b>41,226</b>	<b>41,224</b>
<b>Current liabilities</b>			
Accounts payable	23	323,703	336,546
<b>Total current liabilities</b>		<b>323,703</b>	<b>336,546</b>
<b>Total liabilities</b>		<b>364,929</b>	<b>377,770</b>
<b>Total reserves and liabilities</b>		<b>6,070,861</b>	<b>4,831,120</b>

The notes on pages 64 to 91 are an integral part of these financial statements.

The financial statements were approved and authorised for issue by council on 28th April, 2022 and signed on its behalf by:

Comfort Olujumoke Eyitayo (Mrs)  
President  
FRC/2019/ICAN/0000001970

Oluwatobi Ayodele Abiola  
Honorary Treasurer  
FRC/2020/ICAN/00000021823

Ahmed Modu Kumshe  
Registrar/Chief Executive  
FRC/2020/ICAN/00000020859

## STATEMENT OF CHANGES IN MEMBERS' FUNDS

**The Institute of Chartered Accountants of Nigeria**  
Annual Report and Financial Statements  
For the Year Ended 31 December 2021  
*Statement of changes in members' funds*

Other charitable and trust funds

FVOCI reserves N'000	Accumulated fund N'000	Development fund N'000	Tuition House Support N'000	Whistkblower Fund N'000	Prize Fund N'000	Benevolent Fund N'000	Library Fund N'000	Accountancy Research fund N'000	Study text revolving fund N'000	Student development & support fund N'000	Total N'000
(1,089)	2,138,289	1,463,316	50,000	50,000	8,226	251,633	9,644	145,469	232,444	(66,928)	4,281,004
-	172,406	-	-	-	-	-	-	-	-	-	172,406
-	1,521	-	-	-	(1,354)	-	-	-	-	(167)	-
-	(200,875)	-	-	-	25,127	-	-	-	128,282	47,466	-
(58)	-	-	-	-	-	-	-	-	-	-	-
(58)	(26,948)	-	-	-	23,773	-	-	-	128,282	47,299	172,338
(1,147)	2,111,341	1,463,316	50,000	50,000	31,999	251,633	9,644	145,469	360,726	(19,629)	4,453,352
-	1,259,028	-	-	-	-	-	-	-	-	-	1,259,028
-	17,520	-	-	-	(3,396)	-	-	-	-	(14,124)	-
-	(251,761)	-	-	-	-	25,302	-	-	169,614	56,845	-
(6,447)	1,024,786	-	-	-	(3,396)	25,302	-	-	169,614	42,721	(6,447)
(6,447)	3,136,127	1,463,316	50,000	50,000	28,603	276,935	9,644	145,469	530,340	23,092	5,705,933

The analysis of reserves is presented in Note 26

**Balance at 31 December 2020**  
Reserves for the year  
Contribution from fund  
Charitable fund/development fund  
Investment in land  
Equity investment  
Total comprehensive income

**Balance at 31 December 2021**  
Reserves for the year  
Contribution from fund  
Charitable fund/development fund  
Equity investment  
Total comprehensive income



## CASH FLOW STATEMENTS

	Notes	31 December 2021 N'000	31 December 2020 N'000
Cash flows from operating activities			
Cash used in operating and fund activities	28(a)	1,315,775	(81,752)
Cash generated from funding activities	28(b)	<u>234,241</u>	<u>199,354</u>
Net cash generated from operating activities		<u>1,550,016</u>	<u>117,602</u>
Cash flows from investing activities			
Acquisition of property, plant and equipment	13	(698,948)	(226,534)
Purchase of equity investments	16	(66,554)	-
Proceeds from disposal of property, plant and equipment	6(b)	-	5,033
Proceeds from disposal of equity investment	15	68,168	1,618
Interest received	6( c)	<u>50,081</u>	<u>42,889</u>
Net cash used in investing activities		<u>(647,253)</u>	<u>(176,994)</u>
Cash flows from financing activities			
Net cash generated from financing activities		-	-
Net increase in cash and cash equivalents		902,763	(59,393)
Foreign exchange (loss)/gain on cash and cash equivalents		493	(10,084)
Cash and cash equivalents at the beginning of the year		<u>1,220,128</u>	<u>1,289,605</u>
Cash and cash equivalents at the end of the year	21	<u><u>2,123,384</u></u>	<u><u>1,220,128</u></u>

## NOTES TO THE FINANCIAL STATEMENTS

### 1. General Information

The Institute of Chartered Accountants of Nigeria (ICAN) is a body established by Act of Parliament No. 15 of 1965 to:

- i) determine what standards of knowledge and skill are to be attained by persons seeking to become member of the accountancy profession and to raise those standards from time to time as circumstances may permit;
- ii) secure in accordance with the provisions of the Act, the establishment and maintenance of the registers of fellows, associates and registered Accountants entitled to practice as Accountants and Auditors and to publish from time to time a list of those persons;
- iii) perform, through the Council of the Institute, all other functions conferred on it by the Act.

The Institute is an accountancy body in Nigeria recognised by the International Federation of Accountants (IFAC) as the foremost professional accountancy body in the West African sub-region. The Institute, in 1982, initiated and contributed significantly to the formation of the Association of Accountancy Bodies in West Africa (ABWA). The Institute is also a pioneer member of Pan-African Federation of Accountants (PAFA) and indeed produced its pioneer president.

#### HEAD OFFICE

Plot 16, Idowu Taylor Street,  
Victoria Island, Lagos, Nigeria  
P.O. Box 1580, Lagos.  
e-mail: [info@ican.org.ng](mailto:info@ican.org.ng)  
website: [www.ican.ng.org](http://www.ican.ng.org)

#### VISION

To be a leading global professional body

#### MISSION STATEMENT

To produce world class Chartered Accountants, regulate and continually enhance their ethical standards and technical competence in the public interest.

#### MOTTO

Accuracy and Integrity

#### FINANCIAL REPORTING REGISTRATION NO:

FRC/2013/0000000017

#### JOINT AUDITORS

PricewaterhouseCoopers(PwC)  
Chartered Accountants  
Landmark Towers  
5B Water Corporation Road  
Victoria Island  
Lagos.

#### UHY Maaji & Co. Chartered Accountants

22 Town Planning Way  
Ilupeju  
Lagos.

## NOTES TO THE FINANCIAL STATEMENTS

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Introduction to summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.2 Basis of preparation

The financial statements of the Institute of Accountants of Nigeria have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board ("IASB"). Additional information required by National regulations is included where appropriate.

The financial statement comprise the statement of comprehensive income, the statement of financial position, the statement of changes in members funds, the statement of cash flows and the notes to the financial statements.

The financial statements have been prepared in accordance with the going concern principle under the historical cost concept. All values are rounded to the nearest thousand, except when otherwise indicated. The financial statements are presented in Naira.

The preparation of financial statement in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Institute's accounting policies. Changes in assumptions may have a significant impact on the financial statements in the period the assumptions changed. Management believes that the underlying assumptions are appropriate and that the Institute's financial statements, therefore, present the financial position and results fairly. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 2.3

##### 2.2.1 Going Concern

The Institute has consistently been generating funds through its members' subscription and students' exams fee. The Management believes that there is no intention or threat from any source to curtail significantly its membership and students enrollment in the foreseeable future. Thus, these financial statements are prepared on going concern basis.

##### 2.2.2 Changes in accounting policies and disclosures

###### (a) New standards, amendments and interpretations adopted by the Institute

There were no new standards adopted by the Institute for the first time for the financial year beginning on or after 1 January, 2021

##### 2.2.3 Financial assets

###### (a) Classification and measurement

It is the Institute's policy to initially recognize investments and other financial assets at fair value plus transaction costs.

Classification and subsequent measurement is dependent on the Institute's business model for managing the asset and the cash flow characteristics of the asset. On this basis, the Institute may classify its financial instruments at amortised cost, fair value through profit or loss and at fair value through other comprehensive income (FVTOCI)

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Institute has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVTOCI).

The Institute's equity investments are classified at FVTOCI. Other financial assets satisfy the conditions for classification at amortised cost under IFRS 9.

The Institute's financial assets at amortised cost at the reporting date include staff loans, loans and receivables and receivables from district societies. Other financial assets at amortised cost include cash and cash equivalents, membership subscription receivables, and other receivables. They are included in current assets, except for maturities greater than 12 months after the reporting date.

## NOTES TO THE FINANCIAL STATEMENTS

Interest income from these assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognized directly in profit or loss and presented in finance income/cost.

### Equity investment

The Institute's policy is to subsequently measure all quoted investments at FVTOCI. Fair value gains and losses are recognised in OCI and are not subsequently reclassified to profit or loss, including on disposal. Dividends from such investments continue to be recognised in profit or loss as other income when the Institute's right to receive payments is established.

### (a) Classification and measurement (Cont'd)

#### Financial liabilities

Financial liabilities of the Institute are classified and measured at fair value on initial recognition and subsequently at amortised cost net of directly attributable transaction costs.

Fair value gains or losses for financial liabilities designated at fair value through profit or loss are accounted for in profit or loss except for the amount of change that is attributable to changes in the own credit risk which is presented in other comprehensive income. The remaining amount of change in the fair value of the liability is presented in profit or loss. The Institute's financial liabilities include accrued expenses and other account payables. The Institute does not have any financial liabilities at fair value through profit or loss.

### (b) Impairment of financial assets

Recognition of impairment provision under IFRS 9 is based on the expected credit loss (ECL) model. The ECL model is applicable to financial assets classified at amortised cost and contract assets under IFRS 15: Revenue from Contracts with Customers. The measurement of ECL reflects an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes, time value of money and reasonable and supportable information that is available without undue cost or effort at the reporting date, about past events, current conditions and forecasts of future economic conditions.

The simplified approach is applied to membership subscription receivables while the general approach is applied to all other financial assets at amortised cost.

The simplified approach requires expected life time losses to be recognized from initial recognition of the receivables. This involves determining the expected loss rates using a provision matrix that is based on the Institute's historical default rates observed over the expected life of the receivable and adjusted for forward-looking estimates. This is then applied to the gross carrying amount of the receivable to arrive at the loss allowance for the period.

The three-stage approach assesses impairment based on changes in credit risk since initial recognition using the past due criterion and other qualitative indicators such as increase in political concerns or other macroeconomic factors and the risk of legal action, sanction or other regulatory penalties that may impair future financial performance. Financial assets classified as stage 1 have their ECL measured as a proportion of their lifetime ECL that results from possible default events that can occur within one year, while assets in stage 2 or 3 have their ECL measured on a lifetime basis.

Under the three-stage approach, the ECL is determined by projecting the probability of default (PD), loss given default (LGD) and exposure at default (EAD) for each ageing bucket and for each individual exposure. PD is based on default rates determined by external rating agencies for the counterparties. The LGD is determined based on management's estimates by adopting the average recovery rates for corporate senior unsecured loans in emerging economies. The EAD is the total amount of outstanding receivable at the reporting period. The three components are multiplied together and adjusted for forward looking information, such as inflation and interest rate, to arrive at an ECL which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the related financial assets and the amount of the loss is recognized profit or loss.

### (c) Significant increase in credit risk and default definition

#### Significant increase in credit risk

The Institute assesses the credit of its financial assets based on the information obtained during periodic review of publicly available information, industry trends and payment records. Based on the analysis of the information provided, the Institute identifies the assets that require close monitoring. The Institute has considered various quantitative and qualitative criteria in determining significant increase in credit risk.



## NOTES TO THE FINANCIAL STATEMENTS

### Classification and Measurement (cont'd)

#### Significant increase in credit risk and default definition (cont'd)

#### Appendix 1

##### 1. Quantitative Criteria

The Institute has considered the external credit risk (SICR). The Institute monitors changes in external ratings of counterparties to assess significant increase in credit risk (SICR). Evidence of SICR depends on rating at initial recognition and the extent of movement in number of notches downgraded (number of downward movements between rating grades) as at reporting date.

The table below shows the notch downgrades for each credit rating:

External credit Rating (S&P)	Grade	Number of notch	External credit Rating (S&P)	Grade	Number of notch downgrades
AAA			BB+		
AA+			BB		
AA			BB-		
AA-			B+		
A+			B		
A	Investment	4	B-	Speculative	2
A-	grade		CCC+	grade	
BBB+			CCC		
BBB			CCC-		
BBB-			C		
			D		

##### ii) Qualitative criteria

The Institute considers the following as qualitative indicators of significant increase in credit risk:

1. Actual or expected forbearance or restructuring.
2. Significant deterioration in liquidity/solvency levels of the debtor at the reporting date which could result in a significant damage in the party's ability to meet its obligations relative to the origination date (date the receivable was recognised).
3. Significant increase in credit spread
4. Significant adverse changes in business, financial and/or economic conditions in which the counterparty operates.

##### iii) Back stop indicator

Financial assets that have been identified to be more than 30 days past due (Watchlist) on contractual payments are assessed to have experienced significant increase in credit risk. These assets are grouped as part of State 2 financial assets where the three-stage approach is applied.

#### Definition of default

In line with the Institute's credit management practices, a financial asset is defined to be in default when contractual payments have not been received at least 90 days after contractual payment period. Subsequent to default, the Institute carries out active recovery strategies to recover all outstanding payments due on receivables. Where the Institute determines that there are no realistic prospects of recovery, the financial asset and any related loss allowance is written off either partially or in full.

The Institute considers a financial asset to be in default which is fully aligned with the credit-impaired, when it meets one or more of the following criteria:

##### i) Quantitative criteria

The party is more than 90 days past due on its contractual payments.

##### ii) Qualitative criteria

The member/party meets unlikeliness to pay criteria, which indicates the member/party is in significant financial difficulty. These are instances where:

- The party is in long-term forbearance
- The party is deceased
- The party is insolvent
- The party is in breach of financial covenant(s)
- An active market for that financial asset has disappeared because of financial difficulties
- Concessions have been made by the lender relating to the party's financial difficulty

## NOTES TO THE FINANCIAL STATEMENTS

### (d) Derecognition

#### Financial assets

The Institute derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire or when it transfers the financial asset and the transfer qualifies for derecognition. Gains or losses on derecognition of financial assets are recognised as finance income/cost.

#### Financial Liabilities

Financial liabilities are derecognised when they are extinguished (i.e. when the obligation specified in the contract is discharged, cancelled or expires). When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised immediately in the statement of comprehensive income.

### (e) Write-off policy

The Institute writes off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded that there is no reasonable expectation of recovery. Indicator that there is no reasonable expectation of recovery includes ceasing enforcement activities.

### (f) Offsetting of financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount is reported in the statement of financial position. Offsetting can be applied when there is a legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

The legally enforceable right is not contingent on future events and is enforceable in the normal course of business, and in the event of default, insolvency or bankruptcy of the Institute or the counterparty.

### 2.2.4. Revenue recognition from contracts with customers

Revenue is measured at the fair value of the consideration received or receivable for services, in the ordinary course of the Institute's activities. "The Institute recognises fees and subscriptions to depict the transfer of promised services to members and students in an amount that reflects the consideration to which it expects to be entitled in exchange for those services".

A valid contract is recognised as revenue after;

- \* The contract is approved by the parties
- \* Rights and obligations are recognised.
- \* Collectability is probable.
- \* The contract has commercial substance.
- \* The payment terms and consideration are identifiable.

The probability that a customer would make payment (collectability criteria) is ascertained based on the evaluation done on the members as stated in the credit management policy at the inception. The historical performance of members are considered when determining collectibility of the revenue.

The Institute is the principal in all its revenue arrangement and recognises revenue from the following activities:

- \* Fees and subscription
- \* Qualification and fellowship
- \* Regulation, education and discipline
- \* Conferences and courses
- \* Seal and stamps.

Revenue for providing these services are recognised in the accounting period in which the services are provided. Each of the services are a separate performance obligation. Fees and subscription are recognised over time as the service is provided while all other revenue are recognised at a point in time.

### 2.3 Critical accounting estimates and judgments (cont'd)

#### (a) Criteria Estimates

Estimates applied in measuring the expected credit loss allowance.

The measurement of the expected credit loss allowance for financial assets measured at amortized cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g the likelihood of customers defaulting and the resulting losses).

Explanation of the inputs, assumptions and estimation techniques used in measuring ECL is further detailed in note 3.2 which also sets out key sensitivities of the ECL to changes in these elements.

## NOTES TO THE FINANCIAL STATEMENTS

sets out key sensitivities of the ECL to changes in these elements.

### (b) Criteria Judgements

#### 1. Judgements applied in measuring the expected credit loss allowance

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- \* Determining criteria for significant increase in credit risk
- \* Choosing appropriate models and assumptions for the measurement of ECL:
- \* Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- \* Establishing groups of similar financial assets for the purpose of measuring ECL

#### li Judgements applied in recognizing revenue from contracts with customers

The Institute applied the following judgements that significantly affect the determination of the amount and timing of revenue from contracts with customers:

##### Definition of Customers

A customer is a party that has contracted with the institute to use the profession membership licence issued by the institution or become a member of the institution.

The contracts between the Institution and its customers have commercial substance, and both parties have the intent and ability to uphold their respective obligations.

##### Identification of performance obligation

The identification of performance obligations is a crucial part in determining the amount of consideration recognized as revenue. This is because revenue is only recognized at the point or over the period in which the performance obligation is fulfilled. At the inception, the institute assesses the services promised in the contract with a customer to identify the performance obligation. The performance obligation of the institute to its members is the provision of membership and practicing licenses to its members.

Other performance obligations of the institute to its members include conducting examinations, organization of conferences and courses and sale of seal and stamps.

##### Timing of revenue recognition

Membership subscription which includes faculty, licenses and membership subscriptions are recognized over time as the service is provided while all other steams like examination fees, organisation of conferences and courses and sale of stamps and seals are recognised at a point in time.

Estimates of revenues or extent of progress toward completion are revised if circumstances change. Any resulting increases or decreases in estimated revenues are reflected in profit or loss in the period in which the circumstances that give rise to the revision become known by management.

##### Collectability assessment on whether consideration is probable

The institute has applied judgement in assessing whether collectability is probable. For membership subscription, the Institute has assessed that collectability is probable for only members that have been active within the last three (3) years. This means that even though these active members may not have paid the membership fees for or in the current period, the likelihood of payment is more than 50%. This pattern of revenue recognition aligns with the Institutes recent stance to delist all members that have not been active after 3 years. Delisting signifies a break in contract between the Institute and delisted members. Therefore, no revenue is recognized for delisted members.

This judgement has been applied prospectively in accordance with IAS 8.

#### 3. Significant accounting policies

##### 3.1.1 Dividend income

Dividend income from investment is recognized when the Institute's right to receive payment is established.

##### 3.1.2 Investment income

Investment income is recognized in the statement of comprehensive income as it accrues by using the effective interest rate method. Fees and commission that are integral part of the effective yield of the financial asset or liabilities are recognized as adjustment to the effective interest rate of the financial Instrument.

## NOTES TO THE FINANCIAL STATEMENTS

### 3.1.3 Rental Income

Rental income relates to income from the use of Amuwo Odofin building for social activities and rent collected from Akintola Williams House, Abuja. Both properties are classified as investment property. Rental income is recognized on accrual basis.

### 3.1.4 Donations to the Institute

The Institute receives donation from its members and other stakeholders, which are generally non-reciprocal transfers, involve transfers from entities other than the owners and these contributions are voluntary. These donations whether cash or asset (e.g. Property, Plant and Equipment) shall be recognized as income in the period it is received or receivable when and only when all the following conditions have been satisfied:

- (a) There is irrevocable commitment from the donor to the Institute
- (b) It is probable that the economic benefits arising from the donation will flow to the Institute and
- (c) The amount of the donation can be measured reliably.

Donations by the Institute to institutions and others

The Institute from time to time as a way to increase its awareness among Nigerian students which in turn would increase students' enrolment of its examination and as part of its corporate social responsibility (CSR) donates by way of non-reciprocal transfers in form of cash and/or assets (e.g. property, plant and equipment). In either way donation by cash or asset shall be accounted in the Institute's financial statement as follows;

- (a) Donation by way of cash transfers shall be expensed during the year
- (b) Donations by way of assets- On completion this will be capitalised to the property, plant and equipment accounts and subjected to a depreciation rate of 25% (four years) before being fully handed over to the recipients.

### 3.1.5 Inventories

Inventories are stated at the lower of cost and net realisable value after making adequate provision for obsolescence and damaged items. Cost comprises suppliers' invoice, prices and other costs incurred to bring the stocks to its present location and condition. Cost is determined using the first-in, first-out (FIFO) method.

### 3.1.6 Investment properties

Investment properties are property held to earn rentals and/or for capital appreciation (including property under construction for such purposes). Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property are measured at fair value it is the Institute's policy to perform this every three years as this will result in a more appropriate subsequent measurement at fair value. Gains or losses arising from changes in the fair value of investment property are included in statement of comprehensive income in the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

### 3.1.7 Property, plant and equipment

All categories of property plant and equipment are stated initially at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the assets. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Institute and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.



## NOTES TO THE FINANCIAL STATEMENTS

derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

### 3.1.8 Depreciation

Depreciation of assets commences when assets are available for use. Depreciation is provided on all property, plant and equipment, other than leasehold land which is not depreciated, at rates calculated to write-off the cost or valuation, of each asset on a straight-line basis over its expected useful life, as follows:

- Freehold property - Not depreciated
- Buildings - 2%
- Lecture theatres - 25%
- Motor vehicles - 33%
- Office furniture and fittings - 25%
- Computer hardware equipment - 25%
- Plant and machinery - 25%
- Library books - 25%

### 3.1.9 Impairment of Financial assets

At each balance sheet date, the Institute reviews the carrying amounts of its financial assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Institute estimates the recoverable amount of the cash-generating unit to which the asset belongs. An impairment loss is charged to the statement of comprehensive income immediately unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset.

### 3.1.10 Intangible assets and impairment

Expenditure on research activities is recognised as an expense in the period in which it is incurred. A separately acquired intangible assets arising from ICANs development projects is recognised only if all the following conditions are met:

- i. it is technically feasible to complete the product so that it will be available for use,
- ii. the intention is to complete the product for internal use or to sell it,
- iii. it is probable that the asset created will generate future economic benefits, and
- iv. the development cost of the asset can be measured reliably.

Where no separately acquired intangible asset can be recognised, development expenditure is recognised as an expense in the period in which it is incurred. Directly attributable costs that are capitalised include development project consultant costs and an appropriate portion of relevant overheads. Development expenditures previously recognised as an expense are not recognised as an asset in a subsequent period. Separately acquired intangible assets are amortised over their estimated useful lives, which are usually no more than five years. Amortisation begins when the intangible asset is available for use.

#### Impairment of non-financial assets

Intangible assets which are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

### 3.1.11 Foreign currency translation

For the purpose of these financial statements, the results and financial position of the Institute are expressed in Naira, which is the functional currency of the Institute, and the presentation currency for the financial statements.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at exchange rates of monetary assets and liabilities denominated in currencies other than the Institute's functional currency are recognised in Statement of comprehensive income within other income. Monetary items denominated in foreign currency are translated using the closing rate as at the reporting date.

## NOTES TO THE FINANCIAL STATEMENTS

### 3.1.12 Defined contribution plan

The Institute operates a defined contribution based retirement benefit scheme for its staff, in accordance with the Pension Reform Act of 2014 with employee contributing 8% and employer contributing 10% each of the employee's relevant emoluments. Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered the service entitling them to the contributions.

### 3.1.13 Contract assets/liabilities

Subscriptions, interest and conference incomes received in advance are deferred to the period it relates. Interest expenses paid in advance on car loans to staff using effective interest rate is deferred to the period it relates.

### 3.1.13 Provisions

Provisions are recognised when the institute has a present obligation (legal or constructive) as a result of a past event, it is probable that the Institute will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimate to settle present obligation, its carrying amount is the present value of those cash flows (when the effect of the time of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

### 3.1.14 Investment properties

Investment properties, principally freehold office buildings, are held for long-term rental yields. They are carried at fair value. Changes in fair values are presented in profit or loss as part of other income. The Institute obtains independent valuations for its investment properties at least every three years.

## 3.2 Financial risk management

### 3.2.1 Introduction and overview of the Institute's risk management

This note presents information about the Institute's exposure to financial risks and the Institute's management of capital.

#### Credit risk

Credit risk is the risk of suffering financial loss, should any of the Institute's members, students or market counterparties fail to fulfil their contractual obligations to the Institute. Credit risk arises mainly from cash and cash equivalent, membership subscription receivable and credit exposures to other parties (i.e. other receivables).

Credit risk is the single largest risk for the Institute's business. Management therefore carefully manages its exposure to credit risk.

#### (a) Credit risk management

The Institute's risk management policies are established to identify and analyse the risks faced by the Institute, to set appropriate risk limits and controls, to monitor risks and adherence to limits, The Institute regularly monitors and reviews its exposure with key banking and investment manager, suppliers and for deposits, only independently rated banks and financial institutions with a minimum rating of 'A' are used. The Institute's trade receivables relate substantially in members' and students' fees and subscriptions.

The credit risk analysis below is presented in line with how the Institute manages the risk. The Institute manages its credit risk exposure based on the carrying value of the financial instruments as this represents its maximum exposure.

The maximum exposure to credit risk as at the reporting date is:

## NOTES TO THE FINANCIAL STATEMENTS

	Note	Maximum Exposure	
		31 December 2021 N'000	31 December 2020 N'000
Financial assets FVOCI		21,557	43,886
Financial assets at amortised cost	16	35,052	34,984
Other financial assets at amortised cost			
Cash and Cash equivalent	21	2,123,384	1,220,128
Membership subscription receivables	29	273,060	153,241
Other receivables	18	89,624	105,042
Total assets bearing credit risk		2,521,120	1,513,395

### Financial assets at FVOCI

#### Impairment of financial assets at amortised cost

The Institute has four types of financial assets that are subject to the expected credit loss model

- \* Financial assets at amortised cost (staff loans)
- \* Cash and bank balances (including short term investments)
- \* Membership subscription receivables, and
- \* Other receivables

While cash and bank balances (including short term investments) are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

### Financial assets at amortised cost

The financial assets at amortised cost includes staff loans, the institute assessed the balance as at 31 December 2021 and the balances were deemed to be insignificant.

### Membership subscription receivables

The Institute applies the IFRS 9 simplified approach in measuring the expected loss allowance for all trade receivables, Trade receivables represent amounts receivable from a large number of customers spread across diverse industries.

The expected credit loss rate for this receivable is determined using a provision matrix. The provision matrix used is based on the Institute's historical default rates observed over the expected life of the receivable and is adjusted for forward-looking estimates.

As expected loss rate was calculated as the percentage of the receivable that is deemed uncollectible during a particular period. The expected loss rates as at 31 December 2021 and 31 December 2020 are as follows:

## NOTES TO THE FINANCIAL STATEMENTS

31 December 2021

	Current	20 - 120 days past due	120 - 360 days past due	More than 360 days past due	Total
	N'000	N'000	N'000	N'000	N'000
Gross carrying amount	-	-	489,447	252,079	741,526
Default rate	0	34.58%	45.59%	54.29%	
Lifetime expected ECL	-	-	(265,719)	(202,746)	(468,466)
Total	-	-	223,728	49,333	273,060

### 3.2 Financial risk management

31 December, 2020

	Current	30-120 days	120-360 days	More than 360	Total
	N'000	N'000	N'000	N'000	N'000
Gross carrying amount	-	-	119,566	442,227	561,793
Default rate			46.46%	79.83%	
Lifetime expected ECL	-	-	(55,545)	(353,008)	(408,553)
Total	-	-	64,021	89,219	153,240

Other receivables

#### Other Receivables

This include receivables from special projects, MCPE receivables and other debtors. The Institute applies the IFRS 9 general model for measuring expected Credit losses (ECL). This requires a three-stage approach in recognising the expected loss allowance for financial assets held at maturity.

The ECL recognised for the period is a probability-weighted estimate of credit losses discounted at the effective interest rate of the financial asset.

Credit losses are measured as the present value of all cash short falls (i.e the difference between the cash flows due to the Fund in accordance with the contract and the cash flows that the Institute expects to receive).



## NOTES TO THE FINANCIAL STATEMENTS

The following analysis provides further detail about the calculation of ECLs related to these financial assets. The Institute considers the model and the assumptions used in calculating the ECLs as key sources of estimation uncertainty.

### 31 December, 2021

	Stage 1 12 months ECL N'000	Stage 2 Lifetime ECL N'000	Stage 3 Lifetime ECL N'000	Total N'000
Gross carrying amount	94,013			94,013
Loss allowance	(4,389)			(4,389)
Net EAD	89,624	-	-	89,624

### 31 December, 2020

	Stage 1 12 months ECL N'000	Stage 2 Lifetime ECL N'000	Stage 3 Lifetime ECL N'000	Total N'000
Gross carrying amount	109,693		73,394	183,087
Loss allowance	(4,3652)		(73,394)	(78,046)
Net EAD	105,041	-	-	105,041

#### Roll forward movement in loss allowance

The loss allowance recognised in the period is impacted by a variety of factors, as described below:

\* Additional allowances for new financial instruments recognised during the period, as well as releases for financial instruments recognised in the period

\* Discount unwind within ECL due to passage of time, as ECL is measured on a present value basis;

\* Financial assets derecognised during the period and write-off receivables and allowances related to assets.

The following tables explain the changes in the loss allowance between the beginning and end of the annual period due to these factors:

### 31 December, 2021

	Stage1 12 Months ECL	Stage 2 Lifetime ECL	Stge 3 Lifetime ECL	Total
Loss allowance as at 1 January 2021	4,652	-	73,394	78,046
Movements with profit or loss impact				
New financial assets originated or purchased	532	-		532
Derecognised financial assets	-	-	(73,394)	(73,394)
Total net profit or loss charge during the period	532	-	(73,394)	(72,862)
Loss allowance as at 31 December 2021	5,184	-	-	5,184

### 31 December, 2020

	Stage1 12 Months ECL	Stage 2 Lifetime ECL	Stge 3 Lifetime ECL	Total
Loss allowance as at 1 January 2020	2,146	3,778	78,929	84,216
Movements with profit or loss impact				-
New financial assets originated or purchased	2,233	(4,059)	-	(1,826)
Derecognised financial assets		-	(4,898)	(4,898)
Unwind of discount	273	281	-	554
Total net profit or loss charge during the period	2,506	(3,778)	(4,898)	(6,170)
Loss allowance as at 31 December 2020	4,652	-	73,394	78,046

### 3.2 Financial risk management

#### Credit risk exposure

The table below contains an analysis of the credit risk exposure of financial instruments for which an ECL allowance is recognised using the general model. The gross carrying amount of financial assets below also represents the Institute's maximum exposure to credit risk on these assets.

## NOTES TO THE FINANCIAL STATEMENTS

### (l) Other receivables

	31 December 2021			2020	
	Stage 1	Stage 2	Stage 3	Total	Total
	12-month ECL	Lifetime ECL	Lifetime ECL		
	N'000	N'000	N'000	N'000	N'000
Speculative grade	94,013	-	-	94,013	109,693
Default	-	-	-	-	73,394
Gross carrying amount	94,013	-	-	94,013	183,087
Loss allowance	(4,389)	-	-	(4,389)	(78,046)
Carrying amount	89,624	-	-	89,624	105,041

### b) Measuring ECL-Explanation of inputs, assumptions and estimation techniques

The Expected Credit Loss (ECL) is measured on either a 12-month (12M) or Lifetime basis depending on whether a SICR has occurred since initial recognition or whether an asset is considered to be credit-impaired. ECLs are the discounted product of the Probability of Default (PD), Exposure at Default (EAD), and Loss Given Default (LGD), defined as follows:

- The PD represents the likelihood of a party defaulting on its financial obligation (as per "Definition of default and credit-impaired") either over the next 12 months (12M PD), over the remaining lifetime (Lifetime PD) of the obligation.
- EAD is based on the amounts the Institute expects to be owed at the time of default, over the next 12 months (12M EAD) or over the remaining lifetime (Lifetime EAD).
- Loss Given Default (LGD) represents the Institute's expectation of the extent of loss on a defaulted exposure. LGD varies by type of counterparty, type and seniority of claim and availability of collateral or other credit support. LGD is expressed as a percentage loss per unit of exposure at the time of default (EAD). LGD is calculated on a 12-month or lifetime basis, where 12-month LGD is the percentage Of loss expected to be made if the default occurs in the next 12 months and Lifetime LGD is the percentage of loss expected to be made if the default occurs over the remaining expected lifetime of the loan.

The ECL is determined by projection the PD, LGD and EAD for each future month and for each individual or collective segment. These three components are multiplied together and adjusted for the likelihood of survival (i.e. the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

### (c) Estimation uncertainty in measuring impairment loss

In establishing sensitivity to ECL estimates for membership subscription receivables, other receivables and cash and cash equivalents, four variables (GDP growth rate, unemployment rate, inflation and US exchange rate) were considered. The Institute's receivables portfolio reflects greater responsiveness to GDP growth rate and inflation rates.

The tables below shows information on the sensitivity of the carrying amounts of the institute's financial assets to the methods, assumptions and estimates used in calculating impairment losses on those financial assets at the end of the reporting period. These methods, assumptions and estimates have a significant risk of causing material adjustments to the carrying amounts of the Institute's financial assets.

#### Sensitivity of estimates used in IFRS 9 ECL

In establishing sensitivity to ECL estimates, the Institute's membership subscription receivables and other receivables reflect greater responsiveness to GDP growth rate and inflation rates.

The table below shows information on the sensitivity of the carrying amounts of the receivables to the assumptions and estimates used in calculating impairment losses at the end of the reporting period.

#### a) Simplified Approach:

Significant unobservable inputs

Expected cash flow receivable from membership subscription receivables

The table below demonstrates the sensitivity to a 10% change in the expected cash flow from trade receivables, with all other variables held constant

## NOTES TO THE FINANCIAL STATEMENTS

### 3.2 Financial risk management (cont'd)

#### Sensitivity of estimates used in IFRS 9 ECL (cont'd)

	Effect on Surplus/loss for the year 2021 N'000	Effect on Surplus/loss for the year 2020 N'000
(Increase)/decrease in estimated cash flows		
+10%	8,334	40,855
-10%	(15,891)	(40,855)

#### Sensitivity to macroeconomic variables

This table shows the sensitivity of the expected credit loss to a 10% inverse and positive change to each forward-looking macro variables, with all other variables held constant:

		2021 GDP Growth Rate		
		[10%] N'000	No Change N'000	[-10%] N'000
Inflation rate	[+10%]	3,546	(10,690)	(24,926)
	No change	14,236	-	(14,236)
	[-10%]	24,926	10,690	(3,546)
		2020 GDP Growth Rate		
		[10%] N'000	No Change N'000	[-10%] N'000
Inflation rate	[+10%]	11,560	(3,407)	(18,373)
	No change	14,966	-	(14,966)
	[-10%]	18,373	3,407	(11,560)

#### b) General approach - other receivables

##### Significant unobservable inputs

The table below demonstrates the sensitivity to movements in the probability of default (PD) for financial assets, with all other variables held constant

	2021 Surplus/loss for the year N'000	2020 Effect on Surplus/loss for the year N'000
(Increase)/decrease in estimated cash flows		
+10%	(682)	(917)
-10%	686	917

#### Sensitivity to Loss Given Default

The table below demonstrates the sensitivity to movements in the loss given default (LGD) for financial assets, with all other variables held constant.

	2021 Effect on Surplus/Loss for the year N'000	2020 Effect on Surplus/Loss for the year N'000
(Increase)/decrease in Loss Given Default		
+10%	(167)	(856)
-10%	167	856

#### Sensitivity to macroeconomic variables

This table shows the sensitivity of the expected credit loss to a 10% inverse and positive change to each forward-looking macro variables with all other variables held constant:

		[10%] N'000	No change N'000	[-10%] N'000
Inflation rate	[+10%]	52	204	357
	No change	(153)	-	153
	[-10%]	(358)	(205)	(52)

## NOTES TO THE FINANCIAL STATEMENTS

### 3.2 Financial risk management (cont'd)

#### Sensitivity of estimates used in IFRS 9 ECL (cont'd)

		GDP Growth Rate		
		[10%]	No change	[-10%]
		N'000	N'000	N'000
Inflation rate	[+10%]	259	336	413
	No change	(77)	-	77
	[-10%]	(413)	(336)	(259)

#### 3.2.3 Liquidity risk

Liquidity risk arises from Institute's management of working capital. It is the risk that the Institute will encounter difficulty in meeting its financial obligations as they fall due. The Institute manages its liquidity risk by ensuring that it has adequate fund. The Institute receives the majority of its income as subscriptions in the first quarter of the year, or as examination fees, exemption fees, relating to two examination sessions each year. Cash not required for short-term operating purposes is invested to maximise return with an acceptable level of risk. In addition to its own bankers, the Institute uses specialist investment advisers to invest cash surpluses with major banks of suitable credit standing to spread the risk, a maximum of 20% obligor limit is maintained per bank. Cash surpluses are invested in interest bearing fixed and call financial instrument and Federal Government Treasury Bills. At the balance sheet date, the Institute held N185 million (2020: N138 million) in term deposits, N978million (2020: N523 million) in Treasury Bills and N197 million (2020: N549 million) in call accounts. liquidity is managed to ensure investments are liquidated in a timely manner to meet operating requirements.

#### 3.2.4 Market risk

Market risk arises from Institute's use of interest bearing, tradable and financial instruments. It is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the interest rates (interest rate risk), foreign rates (currency risk) or other market factors (other price risk).

Interest rate risk relates to the risk of loss due to fluctuations in both cash flows and the fair value of financial assets and liabilities due to change in market interest rates. The Institute invests surplus cash in the short-term and in doing so exposes itself to the fluctuation in interest rates that are inherent in such a market.

Currency risk relates to the risk that the fair value of future cash flows of financial instruments will fluctuate because of changes in foreign exchange risk. The Institute operates nationally and internationally in affiliation with foreign professional bodies such as IFAC, ABWA and PAFA It also has foreign District Societies: (USA, Cameroun, Malaysia and UK) and is exposed to foreign currency exchange risk arising from the transfer of foreign currency to these bodies. The Institute mitigates the risk with regards to income because all fees and subscriptions charged by it are in Naira. At the balance sheet date, 100% of the Institutes' cash and cash equivalents were held in various Nigeria banks (2020: 100%).

Other price risk relates to the risk of changes in market prices of the available-for-sale investments. The Institute invests surplus cash in a managed fund operated by fund managers and in doing so exposes itself to the fluctuations in price that are inherent in such a market. The Institute's Finance and General Purpose Committee has given Fund Managers discretionary management of the funds.

#### 3.2.4 Trade payables

Trade payables classified as liabilities are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. Other payables that are within the scope of IAS 39 are subsequently measured at amortized cost. Others are measured in respect to their applicable standards.

#### 3.2.5 Investment risk

Budgets are prepared on a prudent basis and income from investments is not relied on for ICANs ongoing activities. Investments are reviewed on a regular basis.

#### 3.2.6 Capital

The institute considers its capital to be its accumulated and charitable and trust funds and fair value reserve. Council's financial objective is to generate a targeted operating position, to build and maintain reserves at a sustainable level, taking into account the various competitive risks. The Institute also aims to achieve additional long-term growth in reserves through the active management of the investment portfolio. A five-year financial plan has been developed which, over the period of the plan, targets an agreed level of accumulated fund. The Finance and General Purpose Committee reviews the financial position of the Institute at each committee meeting. the Institute is not subject to any material externally imposed capital requirements.



## NOTES TO THE FINANCIAL STATEMENTS

### 3.2.7 Critical Judgements and estimates

#### Collectibility assessment on whether consideration is probable

The Institute has applied judgement in assessing whether collectability is probable. For membership subscription, the Institute has assessed that collectability is probable for only members that have active within the last three (3) years. This means that even though these active members may not have paid the membership fees for or in the current period, the likelihood of payment is more than 50%. This pattern of revenue recognition aligns with the Institute recent stance to delist all members that have not been active after 3 years. Delisting signifies a break in contract between the Institute and delisted members. Therefore, no revenue is recognised from demand notices (invoices) sent to delisted members. However, revenue is recognised when delisted members are readmitted by the Institute. The revenue from delisted members is recognised when each is received in the period they are readmitted.

	31 December 2021 N'000	31 December 2020 N'000
<b>4 Fees and subscriptions</b>		
<b>4.1 Members:</b>		
Admission fees	29,200	24,500
Annual subscriptions	734,232	755,371
Practicing licence and renewal	19,178	42,001
Faculty registration and subscription	69,598	93,942
Re-admission fees	11,117	20,853
Registration of firms	6,689	2,960
Development level	5,791	1,751
Graduate membership subscription	1,024	1,079
	<u>876,829</u>	<u>942,457</u>
<b>4.2 Professional students:</b>		
Subscriptions	324,167	130,778
Registrations	56,803	49,832
Exemption fees	383,466	481,975
	<u>764,436</u>	<u>662,585</u>
<b>4.3 ATS students:</b>		
Subscriptions	30,381	6,157
Registrations	24,021	15,756
Exemption fees	6,682	11,044
	<u>61,084</u>	<u>32,957</u>
<b>Total fees and subscriptions</b>	<u>1,702,349</u>	<u>1,637,999</u>
<b>5(a) Operating activities</b>		
Qualifications and fellowship	1,553,042	1,290,787
Professional examinations	198,543	190,424
ATS examinations	182,374	173,026
Fellowship award conferment	170,920	159,250
new Members' induction	<u>2,104,879</u>	<u>1,813,487</u>
Regulation, education and discipline	44,238	35,012
Faculties	110,616	125,314
MCPE	<u>154,854</u>	<u>160,326</u>
Conferences and courses	1,797,876	-
Annual Accountants' conference	15,809	1,250
Annual dinner and Institute merit award	-	7,420
UK-USA-CANADA conference	<u>1,813,685</u>	<u>8,670</u>
Publications and stamps		
Institute members' seal and stamps	143,712	139,320
Students' study text	2,216	1416
	<u>145,928</u>	<u>140,735</u>
<b>Total operating activities</b>	<u>4,219,346</u>	<u>2,123,218</u>

## NOTES TO THE FINANCIAL STATEMENTS

		31 December 2021 N'000	31 December 2020 N'000
5(b) Operational expenditure			
Qualifications and fellowship		657,778	604,921
Professional examinations		196,760	193,655
ATS examinations		40,657	7,648
Fellowship award conferment		95,814	28,764
New Members' induction		<u>991,009</u>	<u>834,988</u>
Regulation, education and discipline		24,616	21,059
Faculties		<u>35,281</u>	<u>41,265</u>
MCPE		<u>59,897</u>	<u>62,324</u>
Conferences and courses		967,728	-
Annual Accountants' conference		15,445	678
Annual dinner and Institute merit award		<u>983,173</u>	<u>678</u>
Publications and stamps		12,318	5,610
Institute members' seal and stamps		<u>26,017</u>	<u>-</u>
Students' study text		<u>38,335</u>	<u>5,610</u>
Total operating activities		<u>2,072,414</u>	<u>903,600</u>
5(c) Analysis of operational activities	GROSS INCOME	GROSS (EXPENDITURE)	NET INCOME/ (EXPENDITURE)
Year ended December 31, 2021	N'000	N'000	N'000
Qualifications and fellowship			
Professional examination	1,553,042	(657,778)	895,264
ATS examinations	198,543	(196,760)	1,783
Fellowship award conferment	182,374	(40,657)	141,717
New members' induction	170,920	(95,814)	75,106
	<u>2,104,879</u>	<u>(991,009)</u>	<u>1,113,870</u>
Regulation, education and discipline			
Faculties	44,238	(24,616)	19,622
MCPE	110,616	(35,281)	75,335
	<u>154,854</u>	<u>(59,897)</u>	<u>94,957</u>
Conferences and courses			
Annual Accountants' conference	1,797,876	(967,728)	830,148
Annual dinner and Institute merit award	15,809	(15,445)	364
	<u>1,813,685</u>	<u>(983,173)</u>	<u>830,512</u>
Publications and stamps			
Institute members' seal and stamps	143,712	(12,318)	131,394
Students' study text	2,216	(26,017)	(23,801)
	<u>145,928</u>	<u>(38,335)</u>	<u>107,593</u>
Total net surplus from operational activities	<u>4,219,346</u>	<u>(2,072,414)</u>	<u>2,146,932</u>
5(d) Analysis of operational activities	GROSS INCOME	GROSS (EXPENDITURE)	NET INCOME/ (EXPENDITURE)
Year ended December 31, 2020	N'000	N'000	N'000
Qualifications and fellowship			
Professional examination	1,290,787	(600,845)	698,942
ATS examinations	190,424	(193,336)	(2,912)
Fellowship award conferment	173,026	(7,648)	165,378
New members' induction	159,250	(28,764)	130,486
	<u>1,813,487</u>	<u>(830,593)</u>	<u>982,894</u>
Regulation, education and discipline			
Faculties	35,012	(21,059)	13,953
MCPE	125,314	(41,265)	84,049
	<u>160,326</u>	<u>(62,324)</u>	<u>98,002</u>
Conferences and courses			
Annual Accountants' Conference	-	-	-
Annual dinner and Institute merit award	1,250	(678)	572
UK-USA-CANADA conference	7,420	(19,355)	(11,935)
	<u>8,670</u>	<u>(20,033)</u>	<u>(11,363)</u>

## NOTES TO THE FINANCIAL STATEMENTS

	GROSS INCOME N'000	GROSS (EXPENDITURE) N'000	NET INCOME/ (EXPENDITURE) N'000
		31 December 2021 (N'000)	31 December 2020 (N'000)
Publications and stamps		(N'000)	(N'000)
Institute members' seal and stamps	139,320	(5,610)	133,710
Students' study text	1,415	(4,397)	(2,982)
	<u>140,735</u>	<u>(10,007)</u>	<u>130,728</u>
Total net surplus from operational activities	<u>2,123,218</u>	<u>(922,957)</u>	<u>1,200,261</u>
		31 December 2021 N'000	31 December 2020 N'000
6(a) Investment income		2,424	6,024
Investment income		60,779	10,690
Rental income		63,203	16,715
6(b) Other income			
Income from sale of store items		1,658	6,147
Accreditation fees		2,175	1,255
Contractors' registration fees		1,514	1,504
Insurance commission		901	1,237
Advertisement income		300	260
Insurance claims		254	2,205
Profit on disposal of property, plant and equipment		-	5,033
Transcripts fees		18,885	21,202
E-Library/web service		17	-
SSPC management fee		879	529
University of Lagos endowment fund		1,763	3,302
Reissue of certificate		270	289
Research seminar		-	50
Hire of vehicles		180	50
Examination results/scripts		186	157
Change of name		265	247
Group internet		22	51
Academic conference		2,814	1,082
Replacement of ID cards/others		3,124	2,639
Donations received		-	10,010
IT conference		-	620
Exchange gain		-	19,454
6 (c) Interest income		<u>35,207</u>	<u>77,323</u>
6 (c) Invest income			
Interest income from bank deposit and treasury bills		<u>50,081</u>	<u>42,889</u>
		31 December 2021 N'000	31 December 2020 N'000
7. International affiliation costs			
IFAC:			
Subscription		20,357	25,593
Travelling and other meeting expenses		560	13,593
		<u>20,917</u>	<u>39,186</u>
ABWA			
Subscription		19,655	24,442
Travelling and other meeting expenses		14,073	2,747
		<u>33,728</u>	<u>27,189</u>
PAFA:			
Subscription		26,546	9,063
Traveling and other meeting expenses		45,444	17,266
		<u>71,990</u>	<u>26,329</u>
Chartered Accountants worldwide			
Subscription		13,250	5,368
		<u>27,022</u>	<u>-</u>
African Congress of Accountants expenses		<u>166,907</u>	<u>98,072</u>
Total International affiliation cost			

## NOTES TO THE FINANCIAL STATEMENTS

	31 December 2021 (N'000)	31 December 2020 (N'000)
8. Depreciation and amortisation		
Depreciation of property, plant and equipment	211,287	212,055
	<u>211,287</u>	<u>212,055</u>
9. General and administrative expenses		
General repairs and maintenance	139,301	105,236
Council and committee meeting expenses	224,777	116,525
Annual general meeting expenses	21,579	19,103
Insurance	6,168	36,208
local and overseas tours and other activities	110,338	90,055
Co-ordination of district/studnet societies	46,574	64,780
Subscription and donations	20,504	49,651
Advertisements and publicity	13,783	9,487
Printing, photocopy and stationery	10,528	37,616
Telephone and postages	59,692	52,935
Vehicle running costs	66,472	48,819
Travelling expenses	47,437	43,560
Library expenses	10,493	58
Refreshment at meetings	35,384	16,936
Industrial Training fund	10,712	20,044
Computer expenses	21,026	15,257
Audit fees	13,000	13,000
Bank charges	3,664	7,979
Store expenses	-	8,045
Exchange loss	6,517	-
Loss on fair value of investment in stock	5,624	-
Other expenses	42,653	8,840
Academic conference expenses	8,667	1,482
Helpdesk related expenses	5,418	4,300
Marketing expenses	1,640	236
IT subscription/licence fees	5,069	17,082
defense of ICAN ACT	10,000	2,500
Tuition House Expenditure	-	75
ICAN university	2,132	10,128
IT conference	-	320
Obsolete stock	240	18,611
Benevolent Expenses	614	128,250
	<u>950,006</u>	<u>947,125</u>
10. Personal cost		
Basic salary	433,809	455,224
Defined contribution cost	68,108	73,853
Other allowances and related costs	569,280	641,758
	<u>1,071,197</u>	<u>1,170,855</u>
11. (a) Other operational expenditure		
Contribution to students special project (SSP)	17,574	10,576
Institute members' welfare scheme	138,443	69,839
Professional charges	22,175	30,127
Accreditation and visitation expenses	15,210	6,591
Catch Them Young awareness programme	20,082	5,877
Scholarship Scheme	23,664	20,060
Education and training expenses	30,230	5,477
The Nigerian Accountant Journal	1,617	2,888
Research grants and expenses	44,105	44,091
Subscription to professional bodies	4,351	4,020
Research Journal	1,609	1,476
ICAN student's journal	289	643
Syllabus review	24,734	10,480
Prizes students	3,396	-
PPMC Monitoring Activities	3,213	356
ICAN Golf Tournament	2,399	-
	<u>353,091</u>	<u>212,501</u>

## NOTES TO THE FINANCIAL STATEMENTS

	31 December 2021 (N'000)	31 December 2020 (N'000)
11.(b) Impairment charges		
Impairment (reversal) on other receivables (Note 18.3)	(73,657)	(6,170)
		-
Impairment charge/(reversal) on members subscription receivables (Note 29)	59,913	168,370
	<u>(13,744)</u>	<u>162,200</u>
12. Activities result		
The activities result includes the following:		
a. Salaries and related costs		
The costs of employing staff during the year were as follows:		
Staff costs	433,809	455,224
Defined contribution costs	68,108	73,853
Other allowances	569,280	641,758
	<u>1,071,197</u>	<u>1,170,835</u>
b. Depreciation and amortisation		
Depreciation of property, plant and equipment	211,287	212,055
Amortisation of intangible assets	-	-
	<u>211,287</u>	<u>212,055</u>
c. Auditors remuneration		
Fee payable to joint auditors	13,000	13,000
	<u>13,000</u>	<u>13,000</u>



## NOTES TO THE FINANCIAL STATEMENTS

<b>13. Property, plant and equipment</b>									
	Land N'000	Buildings N'000	Motor vehicles N'000	Plant and Machinery N'000	Furniture and equipment N'000	Library books N'000	Lecture theatre N'000	Work-in-Progress N'000	Total N'000
<b>Cost</b>									
Balance at 1 January, 2020	26,203	753,560	475,488	147,877	667,817	57,491	364,605	66,157	2,559,198
Additions	-	-	60,175	30,429	10,945	65	-	124,920	226,534
Disposals	-	-	(17,629)	(8954)	(3,118)	-	-	-	(29,701)
Balance at 31 December 2020	26,203	753,560	518,034	169,352	675,644	57,556	364,605	191,077	2,756,301
<b>Accumulated depreciation</b>									
Balance at 1 January 2021	26,203	753,560	518,034	169,352	675,644	57,556	364,605	191,077	2,756,031
Additions	235,000	53,742	37,624	9,825	44,089	431	-	318,237	698,948
Other adjustment	-	-	(18,426)	-	-	-	-	-	(18,426)
balance at 31 December, 2021	261,203	807,302	637,232	179,177	719,733	57,987	364,605	509,314	3,436,553
<b>Accumulated depreciation</b>									
Balance at 1 January, 2020	-	197,317	321,212	80,076	541,994	48,654	315,531	-	1,504,784
Depreciation charge for the year	-	13,555	91,416	22,670	55,481	4,825	24,108	-	212,055
Disposals	-	-	(17,629)	(8,954)	(3,118)	-	-	-	(29,701)
Balance at 31 December 2020	-	210,872	394,999	93,792	594,337	53,479	339,639	-	1,687,138
<b>Balance at 1 January 2021</b>	-	-	-	-	-	-	-	-	-
Depreciation charge for the year	-	13,525	71,163	43,089	56,366	3,036	24,108	-	211,287
Other adjustment	-	-	(18,426)	-	-	-	-	-	(18,426)
Balance at 31 December 2021	-	224,397	447,736	136,881	650,723	56,515	363,747	-	1,879,999
<b>Net carrying amount</b>									
Balance at 31 December 2020	26,203	542,688	123,035	75,560	81,287	4,077	24,966	191,077	1,068,893
Balance at 31 December 2021	261,203	582,905	89,496	42,296	69,010	1,472	858	509,314	1,556,554

"Other adjustment relates to correction of prior year overstatement of cost and accumulated depreciation of Motor vehicles. This has a nil impact on the Net Book Value of the asset."

## NOTES TO THE FINANCIAL STATEMENTS

	31 December 2021 N'000	31 December 2020 N'000
<b>14. Investment property</b>		
Akintola Williams building, Abuja	871,000	871,000
Amuwo-Odofin building, Lagos	844,000	844,000
	<u>1,715,000</u>	<u>1,715,000</u>
<b>14b. Gain on fair valuation of investment property</b>		
Balance at 1st January, 2020	1,715,000	1,715,000
Balance at 31 December, 2020	<u>1,715,000</u>	<u>1,715,000</u>

The investment valuation was carried out by Ubosi Ele + Co. is a firm of Estate Surveyors & Valuers registered in Nigeria in accordance with the rules and regulations of the Nigerian Institute of Estate Surveyors and Valuers (NIESV)

Investment properties are valued every three years in accordance with the institute's policy. The Abuja property is managed by Jide Taiwo & Co. The property that was last valued in the year 2019, Income generated from both property in 2021 was N60.7m (2020: N10.7m). The Institute is only occupying about 10% of the property.

	31 December 2021 (N'000)	31 December 2020 (N'000)
<b>15. Financial assets FVOCI</b>		
Quoted investments:		
At 1 January, 2021	43,366	45,042
Additions	66,554	-
Disposal	(68,168)	(1,618)
Loss on disposal	(13,747)	
Loss charged to other comprehensive income	(6,447)	(58)
At 31 December 2021	<u>21,557</u>	<u>43,366</u>
Historical cost of tradable investments	<u>65,344</u>	<u>66,958</u>

Financial assets FVOCI (previously called Available-for-sales investment) are fair valued annual at the close of business on the date of the financial position. Wherever possible, fair value is determined by reference to stock exchange quoted bid prices. Financial assets FVOCI are classified as non-current assets unless they are expected to be realised within twelve months of the balance sheet date.

Financial assets FVOCI are denominated in Naira. The Institute monitors its exposures by way of regular reports from the Funds manager who have discretionary management of the investment portfolio. None of these financial assets are impaired.

	31 December 2021 (N'000)	31 December 2020 (N'000)
<b>16 (a) Financial assets at amortised cost</b>		
Staff loans	26,709	34,493
Staff advances	8,343	391
	<u>35,052</u>	<u>34,984</u>
<b>16 (b) Financial assets at amortised cost</b>		
Non Current	21,937	13,115
Current	13,115	21,869
	<u>35,052</u>	<u>34,984</u>

The non-current financial assets at amortised cost (formerly called loans and receivables) represents the long term portion of the car loans granted to staff.

	31 December 2021 N000	31 December 2020 N000
<b>17 Inventories</b>		
Stationery	5,125	13,537
Electrical parts	528	280
Diesel	2,959	2,876
Students' study text	100,732	154,043
Others sellable items	32,117	19,246
Annual Accountants conference materials	46,624	-
	<u>188,085</u>	<u>189,982</u>

## NOTES TO THE FINANCIAL STATEMENTS

	31 December 2021 N000	31 December 2020 N000
<b>18 Other receivables</b>		
Bayelsa ICAN Students' Special project (SSP)	-	12,218
NNDC/ICAN Students' Special Project (SSP)	27,450	63,998
Cross River/ICAN Students' Special Project (SSP)	6,310	5,695
Gombe State/ICAN Students' Special Project (SSP)	-	35,674
Warri District Office	-	10,414
AAT Receivables	16,770	-
MCPE receivables	7,800	6,515
Federal Treasury Academy	-	10,255
Heritage Capital	-	4,231
University of Lagos-endowment fund	23,834	22,072
Other debtors (Heritage Captials)	-	6,060
Owerri District Society	-	840
Minna District Society	-	1,000
Ilorin District Society	-	3,066
Insurance receivable	11,849	-
Impairment allowance for doubtful receivables	(4,389)	(78,046)
	<u>89,624</u>	<u>105,042</u>

### 18(a) Other receivables

Other receivables	94,013	183,088
Impairment on other receivables	(4,389)	(78,046)
Net other receivables	<u>89,624</u>	<u>105,042</u>

### 18(b) Reconciliation of other receivables

	2021 N000	2020 N000
At 1 January	183,088	161,225
Additions during the year	38,673	23,079
Receipts for the year	(127,748)	(1,216)
Gross carrying amount	94,013	183,088
Less impairment provision	(4,389)	(78,046)
At 31 December	<u>89,624</u>	<u>105,042</u>

### 18( c) Reconciliation of impairment allowance on other receivables

Loss allowance as at 1 January	78,046	84,216
Reversal in expected credit loss	(73,657)	(6,170)
Loss allowance as at 31 December	<u>4,389</u>	<u>78,046</u>

There was a reversal of impairment of N73.6million (2020: N6.17million), which is because the institute made more collections than they expected to recover during the year.

### 19 Prepayment

Group: lfe insurance - ICAN members	34,126	21,322
Group: lfo Insurance - ICAN staff and council	15,201	16,495
Motor vehicle, fire and burglary insurance	4,059	4,414
Annual Accountants' conference - Hall	-	12,420
Annual Dinner/Investiture - Hall	-	4,500
RM Assessor (PROFESSIONAL/ATSWA)	-	57,542
Supply of Bags for the 50th Golden AAC	-	165,763
PAFA (USD 15000*415)	6,225	-
Supplier Advance	4	14,620
Reliance HMO	5,519	-
	<u>65,134</u>	<u>297,076</u>

## NOTES TO THE FINANCIAL STATEMENTS

### 20 Deferred expenses

At 1 January		
Charge for the year	3411	3411
At 31 December	<u>3411</u>	<u>3411</u>

Deferred expenses represent unamortised balance at the reporting date of the difference between the initial amount disbursed and balance of car loans to staff.

### 21 Cash and Cash equivalents

Treasury bills		
Dedicated funds - Bank deposit	1,163,702	523,564
Other short term bank deposit	140,146	138,493
Cash at bank and in hand	817,830	555,241
	<u>1,706</u>	<u>2,830</u>
The effective interest rate on short term bank deposits was 2021: 8.7% (2020: 2.7%)	<u>2,123,384</u>	<u>1,220,128</u>

### 22 Employee

The average number of persons employed by the Institute during the period was as follows

	31 December 2021 Number	31 December 2020 Number
Senior managers and directors	38	43
Managers and junior staff	<u>147</u>	<u>158</u>
	<u>185</u>	<u>201</u>
Staff cost	31 December 2021 N'000	31 December 2020 N'000
Wages and salaries	1,003,089	1,096,982
Pension cost	<u>68,108</u>	<u>73,853</u>
	<u>1,071,197</u>	<u>1,170,835</u>

## NOTES TO THE FINANCIAL STATEMENTS

### Remuneration of key management personnel (KMP)

The Registrar/Chief Executive is the key management personnel (KMP) of the Institute. he has responsibility for implementing Council's policies and drives the secretariat in promoting the ICAN brand. The KMP has no business relationship with the Institute. The remuneration of the key management personnel of the Institute is set out below in aggregate for each of the categories specified in IAS 24 Related Party Disclosures.

#### Registrar/Chief Executive:

##### Short term employee benefits

	22,320	22,320
	<u>22,230</u>	<u>22,320</u>

The number of employees of the Institute whose total earnings were more than N300,000 in the year was:

		Number	Number
N300,000 - N900,000		11	12
N900,001 - N1,000,000		3	6
N1,000,001 - N1,100,000		-	-
N1,100,001 - N1,200,000		8	4
N1,200,001 - N1,400,000		7	8
N1,400,001 - N1,600,000		-	5
N1,600,001 - N2,000,000		13	14
N2,000,001 - N2,100,000		10	3
N2,100,001 - N2,200,000		1	2
N2,200,001 - N2,500,000		9	12
N2,500,001 - N2,600,000		3	5
N2,700,001 - N2,800,000		5	8
N2,800,001 - N2,900,000		3	5
N2,900,001 - N4,000,000		33	26
N4,000,001 - N4,600,000		15	42
N4,600,001 - N5,200,000		27	-
N5,200,001 - N6,100,000		16	27
N6,000,001 - N6,400,000		2	3
N6,400,001 - N7,300,000		8	5
N7,300,001 - N7,800,000		2	2
N7,800,001 - N8,100,000		-	2
N8,100,001 - N8,300,000		-	-
N8,300,001 - N9,400,000		-	-
N9,400,001 - N9,500,000		-	1
N9,500,001 - N10,100,000		1	-
N10,600,001 - N10,700,000		1	1
N10,900,001 - N11,600,000		2	1
N11,600,001 - N12,900,000		3	2
N12,900,001 and above		2	5
		<u>185</u>	<u>201</u>

	31 December 2021 N'000	31 December 2020 N'000
<b>23. Accounts payables</b>		
Sundry payables	249,297	103,886
AAT account balance	-	10,290
Accrued expenses	74,406	222,370
	<u>323,703</u>	<u>336,546</u>

#### 23(a) Sundry payables

ICAN staff pension fund	5,687	10,015
Withholding tax (IFRS) LIRS	48,579	33,900
Board of Internal Revenue/NASU	1,576	1,228
National Housing Fund	11,649	7,126
Akwa Ibom State Government	12,803	7,935
Off District Society	-	9,085
Umuahia District Society	-	7,115
Advance Interest	14,293	3,609
Payable to Districts	-	1,925
Others	154,710	21,947
	<u>249,297</u>	<u>103,885</u>



## NOTES TO THE FINANCIAL STATEMENTS

23 (b) Accrued expenses		
AAT outstanding bills	-	10,290
Examination processes	-	5,580
Audit fees	13,000	13,000
Advance Rent	613	1,787
Insurance claims	-	4,143
AFN	-	(4,075)
Advance Insurance Commission	2,313	1,411
Syllabus Review	-	599
Transfer to Benevolent	-	21,883
District Office	-	42,758
ITF	10,712	25,419
Insurance Premium	-	7,460
Staff IOU Payable	4,804	5,353
Staff promotion arrears	13,355	21,752
Scholarship	-	10,560
ICAN Benevolent Subvention	29,609	-
Un-Earned Income	-	46,248
Exit package	-	18,491
	<u>74,406</u>	<u>232,660</u>
24. <b>Contract liability</b>		
Subscription income	41,226	41,228
	<u>41,226</u>	<u>41,228</u>
Contract liabilities relates to subscriptions in advance received from members.		
25 Funds		
a. Accumulated fund	<u>3,136,127</u>	<u>2,111,341</u>
b. Other charitable and trust funds:		
Development fund	1,463,316	1,463,316
Accountancy research fund	145,469	145,469
Benevolent fund	276,936	251,634
Prizes fund	28,604	32,000
Student development and support fund	23,092	(19,630)
Study text revolving fund	530,339	360,725
Library fund	9,643	9,643
Tuition house support fund	50,000	50,000
Whistleblower fund	<u>50,000</u>	<u>50,000</u>
	<u>2,577,399</u>	<u>2,343,157</u>

### 26. The analysis of funds and other reserves

#### (a) Library fund

The contribution to Library fund is to obtain all the resources needed for the use of the Institute's members. This is in line with the Council decision of the need to provide a befitting library facility to help students and members turn information into knowledge. This fund helps fill the gap by providing high quality library facility, necessary materials and equipment. 3% of the Institute's annual gross income is to be transferred to library development. No transfer were made in 2021 (2020: NIL).

#### (b) Benevolent fund

The ICAN members' Benevolent and Educational Trust Fund was established by Council of the Institute of Chartered Accountants of Nigeria to assist persons in need who are or have been ICAN members and/or their families and dependants. It is also aimed at promoting and supporting educational/research in accountancy, financial management, taxation and related subjects. The fund is managed by a five man Board of Trustees. The major activities of the management board are fund raising and management of investments. 3% of the Annual Accountants' Conference gross income is credited to the fund annually. The fund generated are invested and it is the income from the investments that are disbursed to members in need and families that are distraught. Since inception, the fund has been used to assist members and families of dead members. This include members who had renal (kidney) failure, blindness, stroke, spinal cord injuries, disaster (fire/flood/accident) victims, children's education, etc. The minimum amount of benefit to applicants is fifty thousand naira (N50,000) only: while the maximum shall be a sum of Five Hundred Thousand Naira (N500,000) only.

## NOTES TO THE FINANCIAL STATEMENTS

**(c) Accountancy Research Fund**

Transfers to this fund is based on Council's resolution. The fund is made available to meet expenditure on research on specialised area of accountancy. The fund is invested in fixed deposit and any interest accrued there from is credited to the fund.

**(d) Professorial Chair Endowment**

Transfers to this fund is based on Council's resolutions. The fund is made available to meet expenditure on professional chair endowment in selected universities. The fund is invested in fixed deposit and any interest accrued there from is credited to the fund.

**(e) Developmental fund**

Transfers to this fund based on council's resolution. the fund is made available to meet expenditure on the Institute's infrastructural development. The fund is invested in fixed deposit and any interest accrued therefrom is credited to the fund.

**(f) Prizes fund**

This is funded by donors of each prize. The Fund is made available to meet expenditure on the award of prizes to deserving outstanding students in the Institute's examinations. The Fund is invested in fixed deposit and any interest accrued there from is credited to the fund.

**(g) Study Text Revolving fund**

This is to be funded by a portion of the amount realised from the sale of study text to students. The fund is available to meet expenditure on development, printing and distribution of study text to students. The fund is invested in fixed deposit and any interest accrued therefrom is credited to fund.

**(h) Students development and Support fund**

This is to be funded by surplus realized from the sale of study text and is to be applied to the development and support of students writing the Institute's examination.

**(i) FVOCI reserves**

FVOCI reserves represents the excess of unrealised gains and losses on financial assets fair value through other comprehensive income over their historic costs.

**(j) Accumulated fund**

The accumulated fund represent the excess of income over expenditure which have been accumulated over the years.

**27. Related party transactions**

Council members as office bearers

Eyitayo Comfort Olujumoke (Mrs.) (President)  
Tijani Musa Isa (Mallam) (Vice President)  
Innocent Okwuosa (Dr.) (1st Deputy Vice President)  
Haruna Nma Yahahya Mallam (2nd Deputy Vice President)  
Adewuyi Onome Joy (Dame) (Immediate Past President)  
Oluwatobi Ayodele Abiola (Honorary Treasurer)

**Other Council Members**

Davidson Chizuoke Stephen ALARIBE (Chief),  
Deji AWOBOTU (Hon. Dr), Seun ODERINDE,  
Titilayo Ariyike Nurat AKIBAYO (Alhaja)  
Olakisan, Jamiu Adeyemi, Abubakar Adamu (Air Vice Marshal)  
Ngozi Monica OKONKWO (Lady), Tajudeen Adewale OLAYINKA, Etofolam Felix OSUJI (Dr.),  
Ekoragbon Gaddafi Peter, Oye Akinsulire (Chief)  
Hilda Ofure OZOH (Mrs.), Chibuzor Noel Anyanechi,  
Queensley Sofuratu SEGHSIME (Alhaja), Egbo Sunny Jude,  
Disu, Samson Adewale, Ezekiel Anagha (Chief), Mathias Dafur, Michael Foluso Daudu, Sylvester Nwanna, Nasiru Mohammed,  
Oladele nuraini Oladipo, Njum Nnennaya Uma-Onyemenam, Okoro Francis

## NOTES TO THE FINANCIAL STATEMENTS

### Non Council Members

Prof, Ahmed Kumshe (Registrar/Chief Executive) Mukaila A. Lawal (Deputy Registrar, Corporate Services) and Dr. Ogochukwu Ijeoma Anaso (Deputy Registrar, Technical Services).

No member of the Council receives payment in respect of service to ICAN. In line with Council and express policy, Council members are reimbursed for any expenses which they directly incur on behalf of the Institute as part of their role as a Council member. No loan is granted to related parties.

Note	31 December 2021 N'000	31 December 2020 N'000
28. Cash flow Statement		
a. Cash generated from activities		
Surplus for the year	1,259,028	172,406
Adjustments for:		
Interest received	(50,081)	(42,889)
Movement in accumulated fund	(234,241)	(199,354)
Exchange gain	(493)	-
Depreciation on property, plant and equipment	211,287	212,005
Loss on disposal of shares investment	13,745	-
Profit on disposal of property, plant and equipment	-	5,003
Changes in working capital (excluding the effects of exchange differences):		
Decrease in inventory	1,898	109,401
(Increase)/Decrease in loans and receivables	(68)	8,231
Decrease/(Increase ) in prepayments	231,942	(211,779)
Decrease/(Increase in other receivables	15,419	(28,034)
Decrease in contract assets	-	-
Decrease in trade and other payables	(12,844)	(13,167)
Increase in contract liabilities	2	11
Increase in members subscription receivable	(119,819)	(83,666)
Cash generated from operating activities	<u>1,315,775</u>	<u>(81,752)</u>
b. Cash from funding activities:		
Decrease in prizes fund	(3,396)	23,773
Increase in benevolent fund	25,302	-
Increase/(Decrease in study text revolving fund	169,614	128,282
Decrease in student development and support fund	42,721	47,299
Increase in whistleblower fund	<u>234,241</u>	<u>199,354</u>
29. Member Subscription receivable		
Subscription receivables	741,526	561,794
Allowance for credit loss	(468,466)	(408,553)
Net receivables	<u>273,060</u>	<u>153,241</u>
29 b. Reconciliation of members' subscription receivables		
At 1 January	561,794	309,758
Additions during the year	731,370	681,360
Receipts for the year	(551,638)	(429,324)
	741,526	561,794
Write off receivables	-	-
Gross carryign amount	741,526	561,794
Less impairment provision	(468,466)	(408,553)
At 31 December	<u>273,060</u>	<u>153,241</u>

## NOTES TO THE FINANCIAL SUMMARY

29 (c) Reconciliation of impairment allowance on members' subscription receivables	31 December 2021 N'000	31 December 2021 N'000
Loss allowance as at 1 January	408,553	240,183
Movements during the year:		
Increase in impairment loss	-	-
Increase in expected credit loss on trade receivables	59,913	168,370
Write off of receivables*	-	-
total impairment charge into P/L during the year	59,913	168,370
Loss allowance as at 31 December	<u>468,466</u>	<u>408,553</u>

The increase in impairment of N90.4 million is due to the increase in the gross carrying amount of the membership subscription receivables in the current year compared to the prior year.

### 30. Contingent liabilities and commitments

There were no contingent liabilities or capital commitments as at the reporting date (2021: Nil).

## STATEMENT OF VALUE ADDED

	31 December 2021 N'000		31 December 2020 N'000	%
Income	5,921,695		3,761,215	
Other income	148,491		136,926	
	6,070,186		3,898,141	
Purchase of service -Local	(3,535,121)		(2,342,903)	
Value added	2,535,065	100	1,555,238	100
DISTRIBUTION;				
Total pay employees				
Salaries and benefits	1,071,197	42	1,170,835	75
To provide for enhancement of assets and growth				
Depreciation of property, plant and equipment	211,287	8	212,055	14
Surplus for the year	1,252,581	49	172,348	11
Value added	2,535,065	100	1,555,238	100

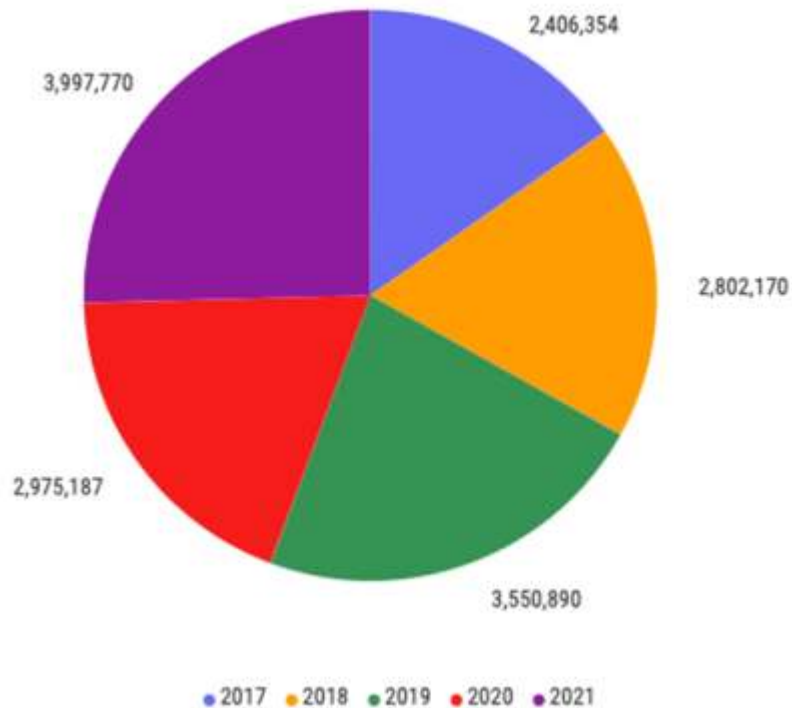
This statement represents the distribution of wealth created through the use of the Institute's assets by its own employees' effort



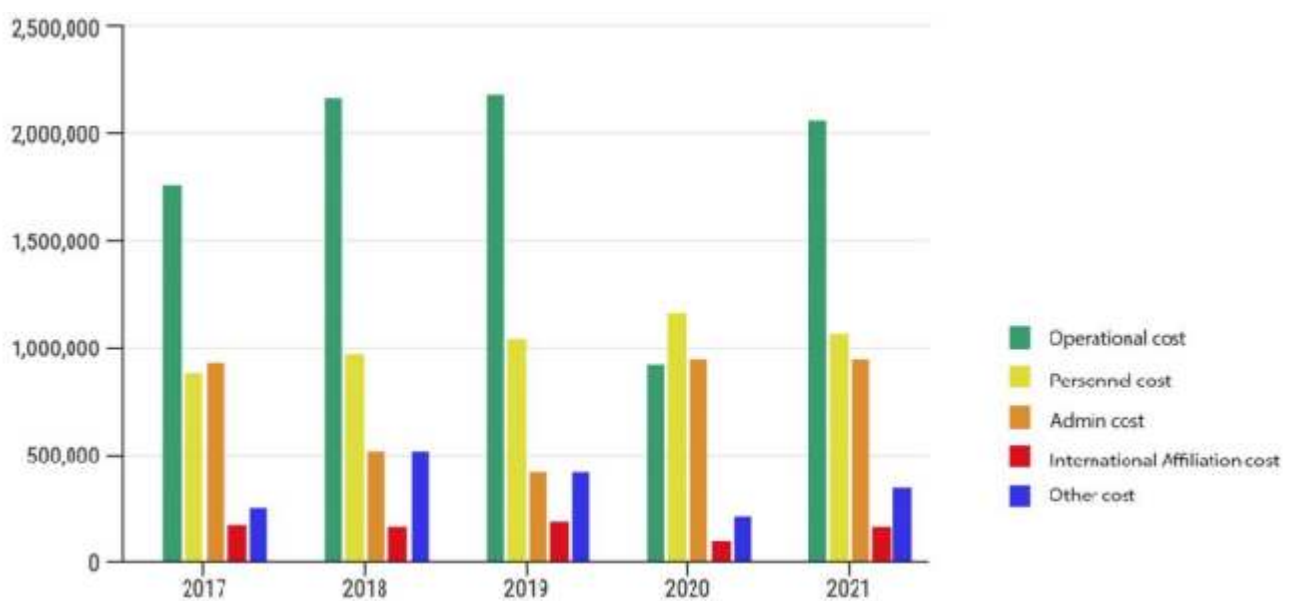
## FIVE YEAR FINANCIAL SUMMARY

	31 December 2021 N'000	31 December 2020 N'000	31 December 2019 N'000	31 December 2018 N'000	31 December 2017 N'000
<b>ASSETS EMPLOYED</b>					
Property, plant and equipment	1,556,554	1,068,889	1,054,414	1,032,621	937,778
Intangible assets	-	-	-	12,374	24,744
Investment property	1,715,000	1,715,000	1,715,000	1,638,000	1,638,000
Financial assets FVOCI	21,557	43,366	45,042	59,274	138,757
Loans and receivables	21,937	13,115	5,571	18,575	16,793
Net current assets	2,432,110	1,654,204	1,502,210	569,663	762,210
	<u>5,747,158</u>	<u>4,494,574</u>	<u>4,322,237</u>	<u>3,330,507</u>	<u>3,518,282</u>
<b>FINANCED BY</b>					
Non-current liabilities	41,226	41,224	41,235	19,034	11,416
Funds and reserve	5,705,932	4,453,350	4,281,002	3,311,473	3,506,866
	<u>5,747,158</u>	<u>4,494,574</u>	<u>4,322,237</u>	<u>3,330,507</u>	<u>3,518,282</u>
<b>COMPREHENSIVE INCOME</b>					
Income	5,921,695	3,761,215	5,511,390	4,837,491	4,225,983
Surplus of income over expenditure	3,849,281	2,838,260	3,328,655	2,664,135	2,459,205
Surplus/(Deficit) for the year	1,259,028	172,406	977,358	(176,179)	184,921
Gains/(loss) in fair value of available-for-sale investments	-	-	-	-	66,880
Items that will not be reclassified to profit or loss;					
Loss in financial assets fan valued through other comprehensive income (6,447)		(58)	(7,827)	(49,348)	-
Total comprehensive income/(loss) for the year	1,252,581	172,348	969,531	(225,527)	184,921

## INCOME TRENDS (N'000) 2017 -2021)



## RECURRENT EXPENDITURE PATTERN (N'000) (2017- 20021)





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